

## Bangladesh cyclone toll likely to soar

More than 3,000 people are known to have died and a further 15,000 people are missing following the cyclone and tidal waves that hit the south eastern coast of Bangladesh on Saturday. The death toll is likely to soar as the floods recede. Eyewitnesses report seeing hundreds of bodies floating in the water.

President Hossain Mohammad Ershad declared a day of national mourning today and cancelled a planned visit to China to supervise relief operations. Over 250,000 people have been made homeless and emergency camps have been set up to receive them. The three armed services have been put on war footing, with helicopters dropping drinking water and other supplies and naval and other vessels searching for survivors.

Hundreds of people are reported to be adrift on rafts and rooftops in the shark-infested waters off the coast. President Ershad described the cyclone, accompanied by 10-20 foot tidal waves, as the worst disaster to hit the country. On one island, Urtachar, only about 500 of the estimated 5,000 to 10,000 inhabitants are known to have survived.

## Shia forces press battle to seize all Palestinian camps

BY TONY WALKER AND NORA BOUSTANY IN BEIRUT

AMAL, the Shia militia, continued its bloody campaign for total control of the Palestinian refugee camps in Beirut's southern outskirts and the elimination of armed opposition in them as the conflict entered its eighth day and casualties mounted.

Intensive consultations in Damascus between various Lebanese factions and Palestinian groups owing allegiance to Syria has still not broken the deadlock. The authorities put the number of dead at anything from 250 to 400, with more than one thousand wounded. Until independent observers are allowed into the camps, however, there is no way of establishing a credible figure.

The Red Cross was yesterday again denied access to the camps. As many as 25,000 refugees have fled the Sabra, Chatila and Bourj Barjaj camps since the fighting began late on May 19.

They allege cold-blooded killings of Palestinian men and boys in the besieged camps. Eye-witnesses report seeing patients being dragged out of Palestinian-run hospitals and shot. Hundreds of Palestinian males from inside and outside the camps are said by their families to be missing.

While denying the allegations, Amal seems determined to clear the camps of Palestinian fighters. Initially the assault received the green light from Syria which wants to remove all Palestinian fighters loyal to Mr Yassir Arafat, chairman of the mainstream Palestine Liberation Organisation, from Lebanon. But the conflict has now gone beyond the control of Damascus.

Syria is now calling for a total ceasefire, withdrawal of Amal militiamen from the camps and their control by Lebanese paramilitary police. It also wants the "neutral" Druse Progressive Socialist Party, an ally of Amal in controlling West Beirut but one which has desisted from the "war of the camps", should collect arms from the guerrillas defending the camps.

## Lear Fan will not repay UK for failed jet scheme

By John Hunt in London and Our Belfast Correspondent

LEAR FAN, the U.S. aircraft maker which ceased trading last week, said yesterday it would not repay any of the £57m (\$72m) in public funds that the British Government put into the turbo-prop venture in Northern Ireland.

The statement from the company's headquarters in Reno, Nevada, will headquarter the anger of British MPs at the collapse with the loss of 2,800 potential jobs.

Lear Fan's decision to pull out of the manufacture of its advanced carbon fibre aircraft followed repeated technical problems and its failure to win an airworthiness certificate in the U.S.

## Sinclair seeks up to £15m in new cash

BY JASON CRISP IN LONDON

SINCLAIR RESEARCH, the troubled British home computer group, is trying to raise £10m to £15m (\$12m to \$19m) for a financial reconstruction. The main hope is to persuade an industrial company to take a substantial minority stake.

Sir Clive Sinclair, founder and major shareholder, is expected to resign as chief executive and concentrate on the technical side of the business. The reconstruction may also mean Sir Clive will lose overall control of the company. He currently owns 85 per cent.

The search for new finance follows a cash-flow crisis which has been temporarily resolved by an extension of credit by its two major suppliers - Thorn EMI and Times - and an increase in borrowing facilities by its bankers, Barclays and Citicorp.

An attempt to raise £50m for an ambitious project to make an advanced type of microchip revealed in March has been postponed at least to the end of the year.

The favoured solution to the company's immediate problems would involve an investment by a potential industrial partner with which Sinclair could have technical and commercial links. Sinclair Research and its financial advisers, N M Rothschild, are also expected to consider the various sources of venture capital.

It is unlikely existing institutional shareholders which paid £13.5m for 10 per cent of the company more than two years ago would be willing to refinance the company through a conventional rights issue.

## Gulf War air raids intensify

Iran and Iraq mounted air raids against each other's cities after the weekend assassination attempt on the Kuwaiti head of state dashed peace hopes.

Sheikh Jaber al Ahmed al Sabah narrowly escaped the attack by a suicide car bomber. The Islamic Jihad movement claimed responsibility for the operation. Page 18

## Tokyo shares rally

TOKYO share prices rallied, led by shipbuilding and steel groups. The Nikkei-Dow average added 48.97 to 12,643.73 - the first rise in three sessions - with rises in holdings a clear advantage over declines. Page 25, Leading Prices, Page 28

## Gulf peace pledge

Soviet Foreign Minister Andrei Gromyko told visiting Arab foreign ministers Moscow wanted a rapid peaceful settlement to the Iran-Iraq war. He also attacked U.S. interference in the area.

## Craxi to Moscow

Soviet leader Mikhail Gorbachev is expected to tell Italian Prime Minister Bettino Craxi of his concern over lack of progress at the Geneva arms talks and his strong opposition to Washington's Strategic Defence Initiative when the two meet in Moscow today. Page 18

## EEC benefit

Spain's planned entry into the European Community next year would benefit Latin America and North African countries, former French Foreign Minister Claude Cheysson said.

## Peace talks

UN peace envoy Diego Cordovez held talks with Pakistani officials, including Prime Minister Mohammad Khan Junejo, in a bid to launch a new round of peace talks between Afghanistan and Pakistan.

## Pope plot plea

Defence lawyers entered pleas of diplomatic immunity for three Bulgarians charged together with five Turks with plotting to assassinate Pope John Paul in 1981 when the trial opened in Rome.

## HK transfer pact

Britain and China exchanged documents ratifying their agreement under which Hong Kong will be returned to Chinese rule in 12 years. Page 18

## Kenyan MP killed

Kenyan MP Horace Owiti was murdered in the western town of Siaya, the second killing of an MP this year.

## Children killed

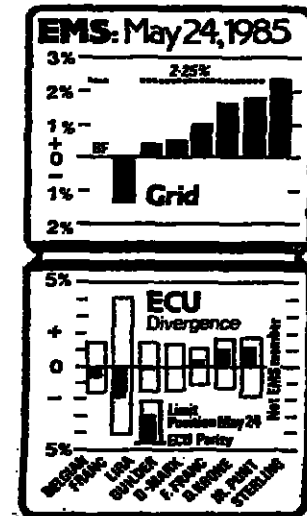
Eight people, four of them children, died when a three-storey building collapsed on the northern outskirts of Naples.

## Search for bodies

Frogmen were trying to reach the sunken hulls of two oil tankers in San Roque, Spain, in a search for bodies after an explosion killed at least 33 people. Page 2

## Israeli talks

Egyptian Oil Minister Abdul Hadi Kandeel, the first Egyptian minister to visit Israel in three years, said in Tel Aviv his talks with Israeli leaders would help improve relations between the two countries.



## Goldsmith agrees truce with Crown Zellerbach

BY TERRY DODSWORTH AND WILLIAM HALL IN NEW YORK

SIR James Goldsmith, the Anglo-French financier, has called a truce in his five-month battle for control of Crown Zellerbach, and has agreed to co-operate in the company's planned reorganisation.

A joint statement issued by Sir James and the 115-year-old West Coast forest products group at the weekend said that they would "work together to maximise shareholder values through restructuring Crown" and that Sir James would be elected to the company's board today.

The deal appears to reflect a compromise in which Sir James will have a direct say in the company's restructuring plans in return for agreeing to limited restrictions on adding to his 25 per cent stake.

Sir James has been pursuing Crown Zellerbach since late last year, and finally made an offer at \$42.50 a share last month. In a bid to fight off Sir James, the company sought a friendly suitor, Mead Corporation, but a proposed \$50 a share deal fell through at the last moment.

In a final effort to fight off Sir James, Crown announced a restructuring of its business, splitting the company into three parts, two of which will be distributed to shareholders. Sir James then dropped his \$12bn bid but has continued to wage a proxy battle for boardroom control against the company.

There has been unusual interest in the battle for control of Crown because it has been the first case in which a corporate raider has challenged a company using a new variety of so-called "poison pills". This defence mechanism was designed to make it prohibitively expensive to make an unwelcome takeover approach, by giving shareholders special rights which are activated in the event of a takeover.

However, Sir James has pressed ahead and triggered the defensive device, taking him into what one merchant banker described as "unknown territory".

Sir James's camp was claiming yesterday that he had won more from this deal than had previously been offered. In earlier discussions, Crown Zellerbach had offered him two seats on the board as long as he accepted a three-year standstill agreement under which he would acquire no more than 19.25 per cent of the company.

Under the new agreement, Sir James's advisers believe that Crown Zellerbach is more willing to consider his proposals for restructuring the company.

At the same time, the restrictions on Sir James buying more shares are not particularly onerous. He cannot acquire any additional shares without giving 10 days' notice, or without waiting 48 hours after the filing of a formal statement on Crown's restructuring.

It is far from clear, however, what impact Sir James's move on Crown Zellerbach's restructuring plans given that he will be a lone voice on a board which until now has been hostile to his views. Moreover, so far there has been no indication whether the proposed reorganisation will be to his liking.

Because he has activated the poison pill, it is virtually impossible now for a "white knight" such as Mead to come to Crown Zellerbach's rescue. This means that Sir James will have to work with the company over a lengthy period in order to reap the sort of returns he expects on his investment.

## Hong Kong handover ratified

BY DAVID DODSWELL IN MACAO

BRITAIN AND China yesterday ratified their agreement on the handover of Hong Kong in 1997, paving the way for a trouble-free visit to Britain by the Chinese Premier Zhao Ziyang, who arrives later this week.

At the same time, in neighbouring Macao, President Ramalho Eanes of Portugal accepted the premature resignation of the governor of the Portuguese enclave, clearing the air in advance of negotiations on China's resumption of administrative power in that territory.

President Eanes issued a blunt warning to local political groups with whom the governor, Rear Admiral Almeida e Costa, has been feuding since he arrived in 1981, demanding unity within the community during the negotiation period.

China and Britain have also announced their three-man teams to sit on the Land Commission, one of the two main bodies set up in Hong Kong under the Sino-British agree-

ment, just a week after a similar announcement on the Joint Liaison Group (JLG), to deal with problems arising out of Hong Kong's transition to Chinese sovereignty.

The British team on the Land Commission is made up of Mr John Chan, an important Hong Kong Chinese member of the British team that negotiated the agreement in Peking, Mr John Todd, Hong Kong's Director of Lands, and Registrar General Mr Noel Gleeson. While these names have been known informally for some weeks, formal publication has been delayed because of Peking's difficulties in finalising its team.

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## CONTENTS

International Companies	2-3	Int'l Capital Markets	19-20
World Trade	4	Law	11
Britain Companies	7-9	Letters	17
Appointments	24	Lex	17
Arts - Reviews	25	Management	13
World Guide	15	Men and Matters	16
Construction	24	Money Markets	26
Currencies	24	Statistical Trends	6
Editorial comment	16	Stock markets - Overview	25, 26
Europeans	28, 29	Wall St	28-30
Financial Futures	26	London	25, 34-35
		Technology	12
		Unit Trusts	31-32
		Weather	18

Malaysia: avoiding becoming the next Mexico	10	Editorial comment: British deregulation; Lear Fan	16
Technology: latest in genetic engineering	12	Star wars: a new jerk in old reflexes	17
Management: high-speed printing	13	Lex: special offers in the Debenhams bazaar	18
UK welfare state: the need for an overhaul	16	Aerospace: Survey	Section III

RENTALS every Wednesday or Saturday



## OVERSEAS NEWS

## Pope's would-be killer claims to be Jesus Christ

BY JAMES BUXTON IN ROME AND LESLIE COLITT IN BERLIN

THE LONG-AWAITED trial of five Turks and three Bulgarians accused of conspiring to murder Pope John Paul II, which started in Rome yesterday, was overshadowed by a dramatic intervention by Mehmet Ali Agca, the Pope's Turkish would-be assassin.

To the consternation of the prosecution lawyers and the barely concealed delight of defending counsel, Ali Agca suddenly shouted out from the barred cage in which he was held: "I am Jesus Christ. It's true." Then putting out his arms he said: "I announce the end of the world. Everyone will be destroyed."

The outburst, which was swiftly suppressed by carabinieri in the heavily guarded court room, appeared unlikely to enhance the credibility of the man who, though also a minor defendant in the trial, is also the key prosecution witness.

Of the eight men on trial, only four were in court yesterday. Apart from Ali Agca himself, they were Mr Sergei Antonov, the Bulgarian diplomat, and three other men. The Bulgarian diplomat, who is alleged to have driven Ali Agca to Saint Peter's Square before the assassination attempt on May 13 1981, and Musa Cerdar Celebi and Omer Bagci, two Turkish alleged terrorists who are said to have been accomplices of Ali Agca.

Four other men are being tried in absentia. They are two officials of the Bulgarian Embassy, Mr Todor Ayvazov and Mr Iello Vassilev, who are also said to have assisted Ali Agca and who left Italy before

the arrest of Mr Sergei Antonov in 1982; and two Turks—Bekir Celenc, an alleged drug and arms trafficker presently in Sofia, the Bulgarian capital, and Oral Celic, an alleged terrorist, who is said to have also fired shots at the Pope in St Peter's Square.

BTA the Bulgarian news agency said the charges against Mr Antonov and the two other Bulgarians being tried in Rome, were "completely baseless" and that the men had nothing to do with terrorist actions. The agency said that "hundreds" of staff from Balkanair airline demonstrated at Sofia airport in support of Mr Antonov.

In Moscow a committee for the defence of Mr Antonov was formed, while the Soviet news agency Tass called the trial in Rome a "frame-up" by Western intelligence agencies. The court soon went into recess to discuss claims by the defending lawyers that the two Bulgarian diplomats could not be tried because they were covered by diplomatic immunity. The request was rejected.

In 1981 Ali Agca was given a sentence of life imprisonment for the attempted murder of the Pope. At that stage he claimed to have acted alone. Later, however, while in prison he produced evidence pointing to the complicity of the Bulgarian secret services and to a supposed plot to kill the Polish-born Pope at the height of the Solidarity uprising in Poland.

## Mitsotakis 'will seek court ruling' on fate of presidency

BY ANDRIANA IERODIACONOU IN ATHENS

MR Constantine Mitsotakis, the Greek Conservative Opposition leader, said yesterday that if his New Democracy party were to win the June 2 general elections it will ask the Council of State, a higher judicial body which is the closest institution Greece has to a constitutional court, to decide the fate of President Christos Sartzetakis.

The President rejected last week a call by the Conservatives to resign, should they topple the present Socialist Government on June 2. The Socialists nominated and elected Mr Sartzetakis to the presidency

with the help of the Communist opposition in a parliamentary vote last March.

The elections were declared unconstitutional by the Council of State on the grounds that the required majority was only just secured, thanks to the vote of the acting president, a Socialist Deputy, whose right to participate in the presidential elections was in doubt under the constitution. They also accused the Government of violating the prescribed secrecy of the ballot by using coloured voting slips.

## Kohl and Mitterrand hold informal summit on SDI

BY RUPERT CORNWELL IN BONN

CHANCELLOR Helmut Kohl of West Germany and President François Mitterrand of France will hold an unusually important meeting today to seek to remove the misunderstandings which have lately bedevilled relations between their two countries, above all over the U.S. Strategic Defence Initiative (SDI).

This latest of ever-more-frequent Franco-West German summits has been called as strictly informal, but it is likely to have a bearing on the forthcoming EEC summit in Milan at the end of June, the prime task of which will be to seek agreement

among the Ten on further steps towards European integration.

Some progress towards clearing away the differences which emerged at the recent seven-nation Western economic summit here was clearly achieved at last week's talks in Paris by Herr Hans-Dietrich Genscher, the West German Foreign Minister. Officially both Paris and Bonn lately have been studiously playing down the difficulties between them.

However, the importance of re-establishing trust between the two has been illustrated by the unexpected switch of the

summit's venue, away from the spotlight of Bonn to the quieter and less-accessible setting of Konstanz, close to the West German-Swiss border.

The omens for a successful outcome seem to have improved recently, not least because neither leader can afford another public display of their divergences. President Mitterrand has already ruled out formal participation by France on SDI. The West German attitude remains unclear, but Herr Kohl appeared last week to moderate his previous enthusiasm by underlining the risks as well as the opportunities

which the space-based defence scheme represents for Western Europe.

Bonn has ostensibly warmed to the idea of the European technological co-operation embodied by the Eureka proposals of Paris, which in some respects overlap with SDI research. The West Germans now look ready to see both programmes run side-by-side, although Eureka has hardly reached the outline stage.

Herr Alois Mertes, Minister of State at the West German Foreign Office, said yesterday the two countries had already

reached "wide agreement" on Eureka, which did not mean that participants should be excluded from the American project.

Even so, it remains doubtful whether the Konstanz encounter will remove entirely French misgivings about West German Europeanism, despite the Chancellor's insistence, if imprecise, calls for a more united Europe.

Well before the problems thrown up by the economic summit in Bonn, suggestions had surfaced in Paris that Bonn was losing enthusiasm for the EEC. One area of friction has

been further monetary and financial co-operation, including wider use of the Ecu; another was the threat by Bonn to use its veto powers to block a cut in cereal prices in the next EEC farm round.

Officials here, however, ascribe much of the tougher French line to internal political reasons. President Mitterrand, with his Socialists facing defeat at next year's key parliamentary elections, badly needs a European policy success. To this, however, a united front with West Germany, France's most important Community partner, is essential.

## Iberian premiers in Whitsun meeting

By Our Madrid Correspondent

THE prime ministers of Spain and Portugal, together with their respective ministers of economy and agriculture, spent the Whitsun weekend at an informal summit in the small Spanish village of Alcantara, close to the Portuguese frontier, and committed themselves to regular future meetings on a similar basis.

The theme of the summit was European enlargement. "Everything that affects Spain has repercussions on Portugal, and vice versa," said Sr Felipe Gonzalez, Spanish prime minister. "Because of this we want our development projects to be similar."

Sr Gonzalez's talks with Sr Mario Soares, the Portuguese Premier, followed a breakthrough agreement between the Spanish and the Portuguese foreign ministers at the end of last month which settled disputes over fishing rights and laid down a framework for increased bilateral trade.

Last month's agreements were reached under pressure from the European Commission which hinted it might be forced to arbitrate between Spain and Portugal if the two countries were unable to settle differences.

Among the topics informally raised were the need to encourage joint Spanish-Portuguese ventures and the possibilities of promoting the common frontier areas with European funds.

Earnings from tourism in Spain in the first quarter of this year were \$1.3bn (£1.04bn), a 3.7 per cent rise in 1984 terms on the 1984 figures for January-April, the Spanish tourism secretariat said.

## Oxygen leak blamed for Algeciras tragedy

BY TOM BURNS IN MADRID

OFFICIALS believe that the massive oil tanker explosions in the Bay of Algeciras on Sunday were caused by oxygen leaking into the hold of one vessel which was unloading highly volatile naphtha.

Two tankers sunk after massive explosions at the Gibraltar refinery which set the bay area ablaze with burning fuel. Yesterday the death toll of seven men and refinery employees stood at 22 and a further 11 were still missing.

Spanish Navy frogmen were finally able yesterday to complete salvage work and help piece together what happened. For 24 hours after the blasts salvage was prevented by the high temperature of the sea water.

It appeared that the 30,000 tonne Japanese-owned and Panamanian registered tanker,

Petrogen One, blew up when it had virtually finished unloading a 25,000 ton cargo of naphtha. The vessel jack-knifed into the air and seemed to have landed on top of a second tanker, the Spanish-owned 8,000 ton Campanavia which was docked alongside it and had begun taking petroleum abroad.

The Campanavia exploded almost simultaneously, broke in two and sank. The Petrogen One was discovered by frogmen to be on top of the Campanavia. There were still explosions underwater yesterday from the hull of the Petrogen One which had also snapped in half. Its stern and its bow jutted out of the waters.

Officials believe that either oxygen leaked into the hold of the Petrogen One or that the naphtha leaked out. One theory was that the Japanese vessel

began overheating and vapourised its cargo. Some 2,000 tonnes of naphtha were believed to have been still aboard the Petrogen One when the explosion happened.

King Juan Carlos yesterday toured the bay area inspecting the rescue work. One of the heroes of the tragedy was an 18-year-old, the son of a refinery worker, who rowed out into the flaming sea and rescued 10 surviving crew members who were clinging to a buoy.

The disaster could have been far worse had the two tankers been fully loaded and had the flames reached the refinery itself where up to 170,000 tonnes of crude and derivatives are stored. A third tanker narrowly escaped blowing up thanks to the rapid work of a tug boat that towed it to safety.

Aside from the financial cost of the tragedy, which is conservatively estimated at Pta 1.5bn (£7m), and from the human toll the disaster has reawakened controversy over safety margins at refineries. The Gibraltar refinery is owned by the Spanish petroleum company Cepes and is located equidistantly from the British-held colony of Gibraltar and the town of Algeciras.

Less than a mile from the refinery is a low cost housing estate of some 3,000 units and the bay of Algeciras, known as the Campo de Gibraltar, is densely populated.

Industry and services, including the refinery, in the Campo de Gibraltar have received considerable government promotion over the years as part of a policy of isolating the economy of the neighbouring British colony.

## Gorbachev calls for boost in income

By Patrick Cockburn in Moscow

The Soviet Union must increase its national income at an annual rate of 4 per cent if living standards are to rise, Mikhail Gorbachev, the Soviet leader, has said in a keynote speech outlining his economic programme. National income has recently risen by 3 per cent a year.

Members of the ruling Communist Party who do not go along with radical economic reform and "are an obstacle to the solution of these new tasks, simply must get out of the way and not be a hindrance," he said.

Mr Gorbachev's speech, made to Communist Party activists in Leningrad on May 17, but only recently broadcast, is the most radical criticism of the way in which the Soviet economy is run delivered by a Soviet leader for 20 years.

The reference to a 4 per cent growth rate in the national income being needed in the "present political circumstances" is presumably a reference to higher Soviet allocations for defence in the last year. Defence spending went up by only 2 per cent a year from 1976-83, according to U.S. estimates.

Speaking of the lack of consumer services in the Soviet Union, Mr Gorbachev said: "You must definitely have to find a moonlighter to do it for you—and he will steal the materials from a construction site." He blamed poor planning.

The increase in Soviet output is to come through greater labour productivity and better use of raw materials. The Soviet leader said that as long ago as 1966 during a visit to East Germany, he had been "tremendously impressed" by the East Germans' determination to make their products competitive on the world market.

Mr Gorbachev's speech, broadcast at the Smolny Institute in Leningrad which was Lenin's headquarters during the 1917 revolution, is in sharp contrast to the wearisome speeches delivered by his predecessors, Mr Leonid Brezhnev and Mr Konstantin Chernenko. His broadcast has had a significant political impact.

Mr Gorbachev underlined the cost to the Soviet Union of most of its natural resources being in Siberia. To reach them we must build towns and roads, he said. This is costly. "In some 10 years expenditure per tonne of additional petroleum has increased 70 per cent." Up to 22m tonnes of oil could be saved if the older thermal power stations were brought up to modern standards, he said.

To increase labour productivity machine tools in use had to be bought up to date, he said. Some 30-40 per cent of equipment in use in the Soviet Union has been operating for 15-20 years according to one study.

Mr Gorbachev's strong warning that leading party members who do not like the economic changes now envisaged must go is particularly significant since a new Central Committee, members of whom dominate political life in the Soviet Union, will be selected this Autumn before the next Party Congress in February 1986.

## Hong Kong to investigate Bank of Bumiputra

By David Dodwell in Hong Kong

HONG KONG'S Independent Commission Against Corruption (ICAC) is to investigate the affairs of Bank Bumiputra of Malaysia and its local subsidiary, Bumiputra Malaysia Finance, following a request from the bank's present chairman.

Bank Bumiputra, Malaysia's largest bank, is at the centre of the country's biggest-ever banking scandal. Petromas, the state-owned oil company, in September last year was ordered to rescue the bank by injecting into it \$1.1bn (£795m). Its difficulties were largely due to bad debts outstanding from Carrian Investments, the Hong Kong property and shipping group

## Virata plans \$400m loan drawdown in early July

BY SAMUEL SENOREN IN MANILA

THE PHILIPPINES expects to draw in early July the first \$400m (£317m) tranche from the \$250m new money agreed with creditor banks last week to make initial use of the \$50m revolving trade credit also agreed. Mr Cesar Virata, Prime Minister, said yesterday.

Mr Virata said the new loans and restored trade lines would propel the Philippine economy to a growth rate of as much as 1 per cent in 1985. Last year, the economy contracted by 5.4 per cent. About \$250m of the initial drawdown would be used to update interest payments on commercial loans which had been 75 to 90 days in arrears since late 1983.

The balance would be credited to the foreign reserves which were reported by the central bank to stand at \$950m as of last week.

Mr Virata also said that some \$1.6bn of the trade lines would be immediately available to importers but the lenders are to choose which Philippine banks to deal with. The Central Bank can insist that funds be made available to a borrower, but these loans will then be treated as public sector debts guaranteed by the Government.

"The new money and trade lines will only be made available after the International Monetary Fund has completed its review and the Philippine economy at the end of this month."

Mr Virata said generally the IMF has been satisfied with the Philippines' economic perfor-

mance, although certain targets have had to be relaxed. One of these is the level of reserves, which had been blamed for the tight money situation and abnormally high interest rates during the past months.

The tight money situation was itself held responsible for the unusual strength of the peso, which has gained 15 per cent against the dollar since early this year.

Under the relaxed programme, the level of reserves has been allowed to expand from P1.3bn (£1.48bn) to P2.3bn (£2.48bn) for end-May, P3.3bn (£3.58bn) for end-July, P4.3bn (£4.58bn) for end-September and P5.3bn (£5.58bn) for end-December.

Mr Virata is confident that the Philippines would pass the test when the IMF executive board meets on May 31 to assess the economic performance during the past five months.

President Ferdinand Marcos has described as "unthinkable" a suggestion that he step down to pave the way for a new presidential election, but he held out the possibility that the scheduled 1987 presidential vote could be advanced. AFP reports from Manila.

## Brazil starts austerity talks with IMF

By Ann Charters in Sao Paulo

BRAZIL AND the International Monetary Fund started talks in Brasilia yesterday in what is certain to be a tough battle to hammer out an austerity programme.

On the eve of the two sides getting down to business, Mr Jacques de Larosiere, the director general of the IMF, told the country's creditor banks that he was "encouraged by the positive attitude of the Government."

Based on earlier preliminary encounters between Brazil's government and the IMF, the two sides are far apart on at least two problematic issues: that of inflation and monetary expansion targets.

Brazil's position, defined by the Finance Ministry is to push for more realistic targets. It feels those agreed to by the previous government were too tough.

A newly-created commission, entrusted with negotiating with the IMF, is pushing for a 1985 inflation rate target of 200 per cent, well above the 120 per cent agreed to in Brazil's last negotiations with the IMF.

Sig Sebastiao Marcos Vital, the Finance Ministry's secretary general, leading the commission, is expected to argue that expansion of the monetary base and the money supply as measured by M1 be contained at 150 per cent for 1985 rather than 60 per cent as agreed to last December with the IMF.

## Racial easing in S. Africa

BY ANTHONY ROBINSON IN JOHANNESBURG

THE SOUTH AFRICAN Government's policy of abolishing "negative and discriminatory" aspects of apartheid legislation with a high symbolic profile has taken another step forward with a pledge by Mr Chris Heunis, Minister of Constitutional Development, to abolish the Prohibition of Political Interference Act during this parliamentary session.

The Act, which was introduced in 1969, led to the demise of the former multi-racial Liberal Party, and formalised the racially separate nature of South Africa's political parties. Its abolition will once again permit multi-racial political parties.

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It means that blacks, who have no voting rights at a parliamentary level, will be able to join political parties represented in the racially separate white, mixed race coloured and Asian houses. But they will remain unable to vote for these parties or hold elected office in the respective parliaments.

The principal practical effect of abolition is expected to be on the Progressive Federal Party (PFP), the opposition party in the white house of assembly which numbers many former Liberal Party supporters in its ranks. The PFP is already exploring ways of co-operating with ideologically similar parties in the coloured and Asian houses of parliament.

Meanwhile the Government is pressing ahead with re-organisation of local government which entails abolition of existing provincial councils and the creation of regional service councils on which black local councillors

will be represented. The new councils will channel part of the tax revenue from businesses and services in white areas towards infrastructure development in black townships.

Angola says it may ask the United Nations Security Council to take up the matter of South African commandos operating in Angolan territory, AP reports from Luanda.

Angola says it killed two South Africans and captured a third member of a commando group it said was preparing to sabotage the U.S.-Angolan Malongo oil complex in Northern Cabinda province last Tuesday.

Sr Abelino de Almeida, the Government's information officer, said the captured South African, identified by Pretoria as Mr Winan Petrus du Toit, would be presented to the Press. He is being treated in a Luanda hospital for a gunshot wound in the shoulder.

Mr Gorbachev underlined the cost to the Soviet Union of most of its natural resources being in Siberia. To reach them we must build towns and roads, he said. This is costly. "In some 10 years expenditure per tonne of additional petroleum has increased 70 per cent." Up to 22m tonnes of oil could be saved if the older thermal power stations were brought up to modern standards, he said.

To increase labour productivity machine tools in use had to be bought up to date, he said. Some 30-40 per cent of equipment in use in the Soviet Union has been operating for 15-20 years according to one study.

Mr Gorbachev's strong warning that leading party members who do not like the economic changes now envisaged must go is particularly significant since a new Central Committee, members of whom dominate political life in the Soviet Union, will be selected this Autumn before the next Party Congress in February 1986.

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# Iran to impose curbs on oil barter deals

By Richard Johns

IRAN HAS decided to demand that customers for its oil under barter deals should refine the oil in their own countries and solely for their domestic markets, according to a statement by Dr. Mohammad Gharazi, Minister of Oil.

The condition, if it proves enforceable, could remove a significant proportion of Iran's exports from the spot market and will be welcomed by other members of the Organisation of Petroleum Exporting Countries (Opec).

An increase in barter sales is said by oil traders to have been largely responsible for a big increase in Iran's April output, estimated at 3m barrels a day (b/d) or more, far in excess of its 2.3m b/d quota under Opec's production sharing agreement aimed at limiting the total to 16m b/d.

Iran is negotiating a counter-trade deal with Vost Alpin, worth \$22m (£15m) in exchange for food. The Austrian company is already purchasing crude from the National Iranian Oil Company at a rate of 210,000 b/d.

Recent indications have been, however, that Iran is attempting to move away from barter deals offering instead prices linked to spot market rates — in contravention of Opec accords — to ensure a steady flow of exports under contracts

## Sudan ends Khashoggi joint venture

By Our Middle East Staff

THE NEW Sudanese regime led by Gen. Abdul-Rahman Swaredhahab, which seized power at the beginning of April, has ordered the dissolution of the 50:50 joint venture company between the state and Mr. Adnan Khashoggi, the Saudi Arabian entrepreneur, formed to develop and control the country's oil and mineral resources.

At the weekend, the official Sudanese News Agency (Suna) quoted Gen. Swaredhahab as saying that the agreement between former President Jafar Nimeiri, ousted in the April 6 coup, and Mr. Khashoggi setting up the controversial National Oil Company of Sudan (Nocs) was the "peak of political, administrative and financial corruption."

For his part, Mr. Khashoggi earlier this month refuted Arab newspaper reports suggesting impropriety in his dealings with Sudan. He said that "the status of that contract is entirely in the hands of the new Government and will abide by its decision, whatever it may be."

The creation of Nocs in September last year was seen as an implicit threat to oil companies already operating in Sudan and possibly a ploy to cajole Chevron, together with its partners Royal Dutch/Shell and the International Energy Development Corporation, to resume development of the field at Beniut in the Upper Nile province which had been suspended because of more activity.

## Crisis deepens at troubled African airline

By Peter Blackburn in Abidjan

AIR ARIQUE, the financially troubled Abidjan-based national airline, is faced with a fresh crisis following the refusal of 40 African pilots and mechanics to sign new contracts involving salary cuts of about 50 per cent.

The cuts are part of a stringent austerity plan approved by the heads of state of the 10 French-speaking member states last March.

Nearly 60 French pilots were sacked following a strike last September by just over half the company's 216 pilots and mechanics.

However, the striking African pilots were ordered back to work by their Governments pending the signature of new contracts. The pilots complain that the new contracts are illegal and that they are being "scapegoated" for the company's alleged bad management and financial difficulties.

The pilots point out that the management's action will delay its policy of Africanising flying crews.

Meanwhile a new head of Air Afrique is due to be formally appointed at a general meeting in Abidjan on June 28. He is expected to be M. Amance Ilonga, who currently manages Congo's state oil company Hydro-Congo and is a former foreign minister.

# UAL pilots' strike talks collapse

By Terry Dods in New York

A TENTATIVE settlement of the one-week-old pilots' strike at United Airlines collapsed at the weekend, leaving the two sides apparently further entrenched in their bitter dispute over a proposed two-tier wage scale.

The Chicago-based carrier, the U.S.'s largest airline, said after the failure of talks that it would press ahead with plans to restore 25 per cent of its services. The union claimed that its picket lines were holding solid, with almost 95 per cent of its 5,200 pilots refusing to return to work, and 89 per cent of the company's air hostesses also joining the walkout.

The break-down of the discussions plunges the two sides into what could be a crucial dispute over the future of the two-tier wages patterns being steadily

extended in the U.S. airline industry.

Under these systems new staff are hired at much lower rates than existing employees, while they have achieved by continuing to fly during the dispute. The other is over a demand by Alpa, the pilot's union, that 500 pilots trained before the dispute who have refused to cross picket lines will not be penalised in a return to work. The company says the union has no right to represent these pilots.

Alpa said yesterday that no further talks had been scheduled this week, and that 15,000 mechanics in the International Association of Machinists were threatening to join the strike if the company went ahead and brought in 65 replacement pilots as it has threatened to do.

## Ontario Government faces defeat

By Bernard Simon in Toronto

RELATIONS between the Canadian Government and the country's 10 provinces are likely to be complicated by the imminent downfall of the progressive Conservative administration that has ruled the province of Ontario for the past 42 years.

The province's two opposition parties, the Liberals and New Democrats, have agreed to join forces to topple the Conservative Government as soon as possible after the provincial legislature reconvenes in early June. Provincial elections earlier this month left the Conservatives as the largest legislature, but with fewer seats than the combined opposition.

The New Democrats, whose support comes mainly from trade unions and university campuses, have decided after several weeks of bargaining to support the Liberals, rather than the Conservatives.

Reflecting a mood which appears to have contributed to its manufacturing-led performance, New Democrat leader, Mr. Bob Rae said it was time for a change in Government after 42 years of Tory rule.

With a third of Canada's population and almost a half of its manufacturing capacity, Ontario plays an influential role in shaping federal government policies.

## Rabin backs POW swap

By David Lennon in Tel Aviv

THE ROW over last week's prisoner of war exchange, in which Israel traded over 1,000 Palestinians for three Israeli soldiers, spread to the Knesset plenum yesterday, when Mr. Yitzhak Rabin, Defence Minister, presented the House with the Government's defence of its decision.

Rowdy heckling punctuated the minister's attempts to justify the prisoner swap which allowed Israeli soldiers to return to their homes in the occupied West Bank and Gaza Strip.

Mr. Rabin said the Government had followed the precedent set by previous Govern-

## Palestinians seek refuge from a storm of killing

By Nora Boustany and Tony Walker in Beirut

HUNDREDS of refugee families huddled in a basement garage beneath a block of flats awaiting meagre food rations. They were mainly women and small children who had fled the fighting in nearby Sabra and Chatilla on the edge of Beirut.

Some of the women in the shelter at Wata Musseibeh under the protection of the Druze Progressive Socialist Party of Mr. Walid Jumblatt who has tried to remain neutral in the fighting, were hysterical because they had lost husbands, sons and homes.

"They took away my two sons," sobbed Fatimah Sharawi. "They had no weapons, but they took them away." Mrs. Sharawi, dressed in a peasant's headscarf, had no idea where her sons, aged 20 and 22, had been taken.

Mr. Abu Mujahed, a Palestinian spokesman, said that hundreds of young men and women were missing. He claims he saw six young Palestinian men who were returning to the camps at the start of the fighting, put up against the wall of a mosque and shot by Amal Shia Muslim militiamen.

Amal is vigorously denying the allegations. Mr. Aly Hamdan, an Amal spokesman, yesterday said all reports of mass killings were unconfirmed rumours. "This is unrealistic. In our religion we do not kill and mutilate people," he said. But allegations of massacres are widespread.

Western reporters trying yesterday to film a family leaving the Sabra camp with belongings and bedding saw Amal fighters stop a young man and confiscate his papers.

"You will not be needing this," they told the Palestinian, when he asked for his passport. He was taken behind a garbage pile. Shots were heard, and the gunmen returned without him. Witnesses have said Palestinian men leaving the camps were being shot at point blank range.

Mrs. Fatimah Masri from Chatilla claimed that Amal militiamen destroyed a mosque in which Palestinian women had taken refuge. "Amal took their comrades and left the others (Palestinians), then they destroyed the mosque over the heads of those left behind," she said.

Reporters were not able to go into the camps to verify the allegations. The most tragic story told at Wata Musseibeh was that of Mrs. Umm Fawzi, who has "lost her mind," refugees said. Amal militiamen bulldozed her house over her four children.

The Palestinian refugees from Sabra and Chatilla looked down and hungry. "They are burning and looting our houses, carting away everything we own," complained a young man.

Mr. Abu Mujahed described the first serious day of fighting — Monday last week — as "a crazy day." He said Amal militiamen arrived behind two Lebanese Army armoured personnel carriers which used their guns to blast their way into the Druze quarter at the northern entrance to Sabra. "I felt no one could stay alive at that moment."

"It is not only Sabra and Chatilla where Palestinians are in danger," said Mr. Mujahed. "Every Palestinian in Beirut is unsafe except those under the protection of the (Druze) Progressive Socialist Party."

## Egypt seeks fresh oil orders

By David Lennon in Tel Aviv

THE FIRST Egyptian cabinet minister to visit Israel in three years, Mr. Abdul Hadi Kandil, the Minister of Energy, arrived yesterday to discuss increasing oil sales and the probability of counter purchases to offset the \$400m spent annually by Israel on Egyptian oil.

The minister will also try to persuade Israel to buy more oil from Egypt, which is a less expensive source for Israel than its other regular suppliers, Mexico and Norway.

Mr. Kandil's visit marks a further thawing in relations between the two countries. This is presumably also underlined by the verbal

## Message which he brought from President Hosni Mubarak to Mr. Shimon Peres, Israel's Prime Minister.

Egypt provides about 25 per cent of Israel's oil needs under an agreement which is part of a peace treaty signed between the two countries in 1979.

Trade in other goods between the two countries is virtually non-existent. Israel would like to see this situation remedied, and one of the proposals which will be made to the visiting minister is that Egypt buy petrochemical products of which Israel currently has a surplus.

# FOCUS ON OVERSEAS INVESTMENT AND CAPITAL EXPORT

## BANK OF TOKYO: An International Edge

By Richard C. Hanson

Historically, the Bank of Tokyo is the most internationalised of Japan's powerful commercial banks, tracing its roots to the nation's first foreign exchange bank.

That alone has given BOT a head start in the process of liberalising and internationalising Japan's financial markets, which began over a decade ago. The global use of the yen, BOT's specialty, has accelerated dramatically in the past few years. So it has competition from other Japanese and foreign banks.

Mr. Yasushi Watanabe, President, joined the bank in 1984, when it was still called the Yokohama Specie Bank. President Watanabe sees new opportunities as a result of moves to put the yen and Japan on more of an international footing. He also sees hardships ahead for weaker financial institutions in the face of heightened competition.

Hanson: For over a decade, Japan has gradually liberalised domestic financial markets and eased restraints on international financial transactions. Those changes have accelerated over the past year or so. Mr. Watanabe, you have welcomed both trends. As Japan's most international bank, what have these changes meant for the Bank of Tokyo?



Mr. Yasushi Watanabe, President, The Bank of Tokyo, Ltd.

getting about 70% of our profit from foreign currency transactions. However, if you look at where we get profit, it is almost 50-50 between foreign and domestic branches.

Hanson: Are you more vulnerable than other banks because of a smaller domestic branch network?

Watanabe: Now that the yen has been liberalised, we are free to raise funds by converting currencies into yen. We also have been developing a close relationship with the Norinchukin Bank, the huge agricultural cooperative bank, and this relationship has been contributing to our funding structure. The Tokyo market is becoming bigger and bigger, which makes it easier to take in funds. BOT has fewer domestic branches and deposits than others, but when fixed deposit rates are liberalised, then the costs for other banks will rise. So liberalisation is rather a favourable word for us.

Hanson: Will increased competition for funds and business lead to a weeding out of weaker financial institutions?

### Competition for Funds

Watanabe: Under conditions of stable economic growth, a number of factors that separate the various financial institutions have been lowered due to changes in the flow of financial assets. In the past, controls were used to maintain an orderly financial system and to effectively allocate monetary resources. It is better to divide banks into three categories: the bigger banks, middle class and the very small mutual and local banks. The bigger banks will survive. The middle class, including some city banks and regional banks, may confront many hardships. They may be sandwiched between the bigger ones and the smaller ones. The authorities are considering measures that would maintain order in the credit system and to insure that depositors aren't affected by unnecessary chaos. Sound bank-management will become even more important with liberalisation, but simultaneously deposit insurance and similar measures are also likely to become necessary.

Hanson: What about domestic market changes?

### Environmental Change

Watanabe: We are in the process of a vast environmental change. This will mean an increase in competition with banking institutions and flux in

### still under-used as an international currency.

Watanabe: The yen's internationalisation is still at a lower level than the German mark. But as the Japanese market internationalises, the yen will advance. Of course the dollar will remain the principal currency.

Hanson: Some analysts feel that the dollar's strength against European currencies and the yen may continue for some time. Would you care to venture a prediction?

### View on Foreign Exchange

Watanabe: The dollar has been supported by the market's expectations for and evaluation of Reaganomics. I think its strength has peaked. Until the middle of last year, the Reaganomics record was very good, and in the latter half of the year it was acceptable. At that time, the strong surge in capital investments in the first half of 1984 enabled the dollar to maintain its strength in spite of interest rate reductions. More recently, the slowing of economic growth in the U.S., and the emergence of a number of financial trouble spots, seem to have sent warning signals to the market. If the U.S. economy is able to maintain moderate growth of 3% per annum as widely expected, then I would forecast that the dollar will move at the present level, or a little bit lower, over the next half year or so.

### Conventional Banking Activities

Watanabe: We see conventional banking activities and merchant banking activities as two wheels of the same cart. In other words, merchant banking doesn't live up to expectations unless undertaken with conventional banking, and vice versa. In the future, you'll see the various arms of the Bank of Tokyo Group—its branches in Japan and overseas, its representative offices and affiliated companies abroad—working more and more closely together to provide these services.

Hanson: The authorities still impose certain restraints on the underwriting activities of Japanese banks overseas. Should the law separating securities and banking activities be changed?

### Reconsidering Restrictions

Watanabe: Under the so-called "three-bureau agreement", Japanese bank affiliates aren't allowed to lead manage the Eurobond issues of Japanese corporations. However, these same affiliates have already established positions in the market as first-class underwriters, and have shown their ability in the secondary market as well. Therefore, I think we are coming to the time when the current restrictions should be reconsidered. In the U.S., the Glass-Steagall Act is being reconsidered. I think we should expect developments over time in the same direction in Japan as well.

Hanson: The question of whether Japan should establish an offshore banking market is now being studied by the Ministry of Finance through an advisory committee led in fact by the chairman of the Bank of Tokyo. What are the merits and demerits of the idea?

Watanabe: Bank of Tokyo Chairman, Yusuke Kashiwagi, is heading up a group to consider various aspects of the internationalisation of the Tokyo market, such as creation of an offshore market. While recognising that the effects on the domestic market must be carefully monitored, BOT has actively supported the creation of such a market. I think it is premature to speak about the merits and demerits of the idea prior to the conclusion of the committee's deliberations. But with an international market in Tokyo, we would not doubt see a shift in part of the Euro market to Tokyo, an increase in the volume of transactions and employment, and, for Japanese banks, a savings in expenses abroad.

Hanson: What about the development of a yen-denominated bankers' acceptance market for trade financing?

Watanabe: A Yen-BA market will make it possible for banks to have liquidity on trade usance bills. This type of finance would be used by bank equity firms, making it a suitable funding market for us. In other words, this market could be used to refinance the yen-denominated finance of correspondent banks overseas and as spread finance for domestic trading companies. The creation of this market will certainly lead to the diversification of our bank's funding sources. As this market is backed by actual trade needs, we can also look forward to the development of this market as a means for non-resident investors to invest in yen.

Hanson: BOT has played a central role in coping with the international debt problem. Have you overcome the worst of it?

Watanabe: I spent seven years in Central and Latin America, so I know the problems of that region very well. Brazil is in better shape, and Mexico is now all right, but other countries are still in trouble. We have passed the worst time, but we must be very careful.

Hanson: How do you view the China market?

Watanabe: China is a tremendous market but it is still in the process of development. That means there is more potential for growth. But historically, a long-range view is cherished in China. I tell our staff that we can't do business in China with a short-term view.

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## WORLD TRADE NEWS

# HK publishes proposals on shipping register

BY DAVID DODWELL IN HONG KONG

THE HONG KONG Government has published a consultative paper on plans to establish an autonomous shipping register, a move made certain last year when the terms were revealed under which China would resume sovereignty over the territory in 1997.

Officials want to establish the register before 1990 "to give confidence to the shipping industry and to ensure a smooth transition in 1997."

Hong Kong is now a British port of registry, subject to British standards and conventions. When the change of sovereignty became certain, it was clear this could not persist after 1997. But Peking agreed that, in line with the policy of "Hong Kong, people ruling Hong Kong," it would not be appropriate to insist on locally based ships flying the Chinese flag.

With about 320 ships currently registered, accounting for about 60m dwt and carrying 9m passengers a year, Hong Kong's share of the world fleet is about 12 per cent. Officials were concerned that uncertainty about the future might prompt some shipowners to register elsewhere.

Mr Gerry Higginson, Hong Kong's Secretary for Economic Services, explained at the weekend that the main aim of legislation establishing the autonomous register would be:

- To enshrine standards and obligations in local legislation;
- To ensure that it should not be seen as a flag of convenience;
- To create a distinctive Hong Kong flag;
- To recover all costs by means of fees or dues;
- To minimise red tape.

To avoid Hong Kong becoming a flag of convenience, legislation will call for "a genuine" link between the vessel and Hong Kong. The company owning it will have to be incorporated in the territory. This will disqualify about 40 per cent of the tonnage on the present register—those owned by companies registered in Britain or other British dependent territories.

A Hong Kong-registered vessel requires a British master, chief officer, and chief engineer. Under new legislation, the master will have to be able to reside in Hong Kong. Officials expect a transition period will be necessary to meet this change, but call for more locally based training of ships' officers.

Restrictions on the registration of specialised vessels will be called for, because of "special problems for which Hong Kong may not be technically equipped." This will include nuclear ships, officials said.

## SHIPPING REPORT

### Crude oil charter markets slacken

By Lynton McLain

SHIPPING MARKETS were slack ahead of the holiday weekend, with only a modest increase in orders for crude oil tanker tonnage reported at the end of the week.

There was almost no pressure from companies to charter tonnage and cargoes until Friday. The rate for very large crude carriers dropped to approximately Worldscale 22 for 225,000 tonne vessels from the Arabian Gulf to Japan. Galbraith's shipbrokers said there was no evidence of any business being concluded at Kharg Island, Iran.

Elsewhere, VLCC cargoes were reported from Mediterranean ports, including Marsa al Brega and Sidi Kerir, but the absence of crude oil trade from the Arabian Gulf to Europe has curtailed the availability of vessels through the Suez Canal.

Smaller orders were arranged including a 90,000 tonnes cargo from the Gulf to the Far East at Worldscale 52.5. Total the French oil company, paid Worldscale 44 for the movement of 120,000 tonnes of crude oil, Gulf/UK for the continent, Mediterranean. In the North Sea markets, vessels for early loading are scarce.

On the sale and purchase market, conditions were little changed at the end of the week. In New York buyers based in China were reported to have bought two Panamax bulk carriers.

### Italians to build Soviet tanneries

THE ITALIAN COMPANY Comar has signed two turnkey contracts valued at L500bn (£262m) to build two leather tanneries in the Soviet Union. Patrick Cockburn reports from Moscow. They are to be completed in three years, and will use Italian technology and Soviet raw materials.

The leather plants will be built in Ryazan, south-east of Moscow, and Minsk, capital of the western republic of Byelorussia.

# Singapore fights NZ trade reforms

BY CHRIS SHERWELL IN SINGAPORE

A SIMMERING row between New Zealand and Singapore has burst awkwardly into the open over a decision by Wellington to end the island state's trade preferences as part of a radical import liberalisation programme.

By its action New Zealand has become the first country to terminate Singapore's privileges under the Generalised Scheme of Preferences (GSP). It insists Singapore will be a net beneficiary of the reforms, but is plainly embarrassed by its failure to consult the government adequately in advance.

Singapore, though barely affected by the changes in material terms, sees the move as an alarming precedent and is campaigning strongly against it through the six-nation Association of South East Asian Nations (Asean), which groups Singapore, Indonesia, Malaysia, Thailand, the Philippines and Brunei.

The row stems from the New Zealand Labour Government's decision to dismantle the country's distorting import protection regime in order to restructure its domestic industry. Apart from ending an import licensing scheme

SINGAPORE'S Trade Development Board, which promotes the island state's exports, opens its first UK office this week in a further expansion of its international presence since being formed in 1983 on South-East Asia Correspondent writes. As Singapore's ninth largest trading partner, and its largest

among the EEC countries, Britain is seen as an important market for local exporters. The TDB also believes Britain can help Singapore achieve its goal of becoming a high-tech "brain centre," buying and selling information and services for the whole region.

and, later, lowering tariffs, the reforms include a significant change in the New Zealand GSP.

Under the change, countries with a per capita gross national product (GNP) lower than 70 per cent of New Zealand's will no longer be eligible under the GSP. Singapore, with a per capita GNP of around US\$4,200 (£2,800), is affected; so are Brunei, and countries like Saudi Arabia, Kuwait and Bahrain.

Singapore is alarmed because the decision may be used as a precedent by important trading partners like the U.S., the European Community and Australia. Despite its rising per capita GNP and its volatile support for free trade principles, Singapore has campaigned for

years in these countries against losing its GSP privileges.

So far, its campaign has worked, helped by its special argument that a more accurate benchmark should be "indigenous per capita GNP" to take account of the large foreign element in the economy.

In the case of Singapore's trade with New Zealand, only about 15 per cent of the country's NZ\$210m (£75m) worth of imports last year were eligible for GSP assistance. Fully 81 per cent of these consisted of oil or oil products, and another 71 per cent was machinery and transport equipment.

But Singapore says a principle is involved and that it affects Asean as a whole because Brunei faces the same problem.

Using its chairmanship of the Asean committee on tourism and trade, the Government has enlisted the support of its Asean partners. Later this week a formal request will be lodged with Wellington asking for a re-statement for both Singapore and Brunei.

The New Zealand government, having failed to give enough notice in the first place, has responded once by postponing the implementation of its decision from March until July. But it insists that the gains to Singapore from easier access to the New Zealand market will far outweigh the losses.

New Zealand says Singapore is so economically developed that it would have failed the 70 per cent test even if "indigenous" GNP figures were used. It also rejects the idea of using an Asean GNP figure since the General Agreement on Tariffs and Trade (GATT) code does not permit it.

New Zealand says Singapore's worries about precedents are unfounded because countries like the U.S. or those in the EEC, even if they adopted a similar policy, have a far larger GNP than New Zealand.

# Venezuela invites telephone deal bids

By Joe Mann in Caracas

THE VENEZUELAN state telecommunications company, Cantv, has invited nine international companies to offer bids on the largest telecommunications contract ever sought in Venezuela.

Cantv asked for tenders on supplying 1m telephone lines using digital technology, the installation of a factory in Venezuela for assembling—and eventually building—digital telephone switching equipment and a variety of support equipment.

The companies invited to participate were: Alcatel-Thomson, L. M. Ericsson, Northern Telecom, Italcum, Att-Philips, ITT, Fujitsu, Nippon Electric and Siemens. Cantv decided to limit bids to a select number of international companies which already have an established reputation in communications, thus avoiding potential offers from a flock of smaller, less experienced companies.

No estimate was made on the potential cost of the contract, but Cantv expects to invest hundreds of millions of dollars on expansion plans which will cover the next five to 10 years.

In February this year Cantv told ITT and Ericsson that it had decided not to go ahead with contracts signed under the previous Government, which left office in early 1984.

The two companies had signed agreements with the state telephone company in 1981 covering the acquisition of 350,000 telephone lines (60 per cent from Ericsson and 40 per cent from ITT) and other equipment.

But Congressional investigators have objected to the contracts, on grounds that some of the hybrid equipment to be purchased would soon become obsolete; that prices were too high; that no financing plan was included; and that there was not sufficient competition for the contracts among international companies.

# U.S. steel output falls 12.5%

BY IAN RODGER

U.S. STEEL output has fallen 12.5 per cent in the first four months of 1985, offsetting healthy increases in Europe and Japan, according to the International Iron and Steel Institute (IISI).

Total steel production in April in the West was 145.4m tonnes, 1.3 per cent lower than in the same period in 1984.

The figures confirm the continuing difficulties of the U.S. steel industry with sliding demand and a sustained level of imports attracted by the high value of the dollar. Last year, the U.S. negotiated import quotas with most major steel producing countries in a bid to stem the flow, but it appears that many countries have been using up most of their 1985 quota in the first half of the year, perhaps in anticipation of softer demand in the second half. Most major U.S. steel producers made losses in the first quarter and reported a lower trend in orders.

U.S. output of 7.1m tonnes in April was 13.3 per cent lower than in April, 1984.

## THE WORLD'S LEADING STEELMAKERS

Company	Production (1984)		Rank	
	1984	1983	1984	1983
	(in tonnes)			
Nippon Steel (Japan)	23.4	26.9	1	1
United States Steel (U.S.)	14.3	13.4	2	2
Finsider (Italy)	13.5	12.2	3	4
British Steel	12.7	12.7	4	3
Nippon Kokan (Japan)	12.5	11.4	5	5
Thyssen (W. Germany)	11.7	10.0	6	8
Sumitomo Metal (Japan)	11.3	10.3	7	7
Kawasaki Steel (Japan)	11.3	10.4	8	8
Bethlehem Steel (U.S.)	11.0	9.7	9	9
Usinor (France)	10.2	9.0	10	10

Source: International Iron and Steel Institute

EEC production was up 5 per cent to 10.2m tonnes in the EEC and 3.5 per cent up in Japan to 9.1m tonnes. Total production in the West in April was 37m tonnes, almost unchanged from a year earlier.

The figures are collected from 30 countries, representing 97 per cent of world production. The IISI's annual league table of world steel producers

shows the recovery last year made by European steelmakers, such as Thyssen of West Germany and Finsider of Italy, helped by strong exports to the U.S. British Steel slipped a rank, because it was unable to participate in the recovery. This was partly due to the effects of the miners' strike and partly due to fears of retaliation by the U.S. to exports of some of its products.

# Canada urged to act on pharmaceuticals

By Bernard Simon in Toronto

The Canadian Government has been urged to make concessions to multinational pharmaceutical companies on the compulsory licensing of their patented drugs to generic manufacturers.

Compulsory licensing, introduced in 1969 to hold down medicine prices, allows local manufacturers to produce well-known prescription drugs under generic brand names long before patents expire.

An official commission of inquiry has proposed that the compulsory licensing system be retained, despite strong protests from foreign companies and governments.

The commission, headed by Toronto Economist Professor Harry Eastman, recommends that the royalty paid by generic manufacturers to patent holders should be raised from 4 per cent to 14 per cent. It also suggests that the original patent holder be allowed exclusive marketing rights for four years after its drug is approved for sale.

## World Economic Indicators

### INDUSTRIAL PRODUCTION

(1980 = 100)

	Apr. 85	Mar. 85	Feb. 85	Apr. 84	% change over previous year
U.S.*	145.4	145.3	145.3	142.1	+2.9
UK	107.0	105.9	104.6	102.2	+3.7
W. Germany	102.9	103.4	100.2	99.2	+3.7
France	101.2	98.6	100.9	99.3	+1.9
Italy	97.8	91.7	97.6	90.7	+7.8
Japan	128.9	128.0	128.2	114.2	+5.8
Netherlands	109.1	109.3	101.6	101.3	+7.7

\* 1967 = 100.

Source (except U.S., UK, Japan): Eurostat.

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March 1985

## DGZ in 1984: Continued Success in Wholesale Banking

Deutsche Girozentrale - Deutsche Kommunalbank - (DGZ) achieved good results for the year 1984. Total assets rose by DM 1.3 billion to DM 30.6 billion, representing a growth rate of 4.6%. Owing largely to an ongoing improvement in net interest income, net profit grew by 12.7% to DM 26.5 million.

DGZ continued to enhance its position in international wholesale banking, with syndicated international lending and Eurofinancing transactions reaching record levels.

In Luxembourg, the Bank's full-service branch and wholly-owned subsidiary, both of which specialize in Eurofinancing, again performed well in 1984.

### Financial Highlights 1984 (DM million)

	1984	1983
Total Assets	30,607	29,272
Due from Banks	9,621	9,881
Debentures and Bonds	5,291	4,688
Receivables from Non-Bank Clients	14,330	13,323
Fixed Assets	131	139
Deposits by Banks	8,754	9,613
Deposits by Non-Bank Clients	1,378	1,015
Own Debentures in Circulation	18,700	16,990
Capital and Published Reserves	560	505
Net Interest and Commission Income	191	185
Personnel and Operating Expenses	48	42
Taxes	81	64
Net Profit	27	24



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# Venezuela invites telephone deal bids

By Joe Mann in Caracas

THE VENEZUELAN telecommunications authority, has invited nine international companies to submit bids on the largest telecommunications contract in Venezuela. The authority asked for tenders to supply 1m telephone lines using digital technology, the installation of a factory in Venezuela for assembling and eventually building digital telephone switching equipment and a variety of support equipment.

The companies invited to participate were: Alcatel, Northern Telecom, IBM, Philips, ITT, Ericsson, E. I. du Pont de Nemours and Co. and Siemens. They decided to limit the number of companies to five to avoid an established reputation in communications, but avoiding potential problems from a flock of smaller, inexperienced companies.

No estimate was made of the potential cost of the contract, but Mann expects it to be in the hundreds of millions of dollars on expansion plans which will cover the next five to 10 years.

In February this year Comptel and Ericsson had decided not to go ahead with contracts signed with the previous Government which left office in 1984.

The two companies had signed agreements with the state telephone company in 1982 covering the acquisition of 250,000 telephone lines in part from Ericsson and 10 per cent from ITT at other equipment.

But Congressional laws have been objected to the contracts, on grounds that some of the hybrid equipment to be purchased would become obsolete, that prices were too high, that no time limit was included and that there was no sufficient competition for the contracts.

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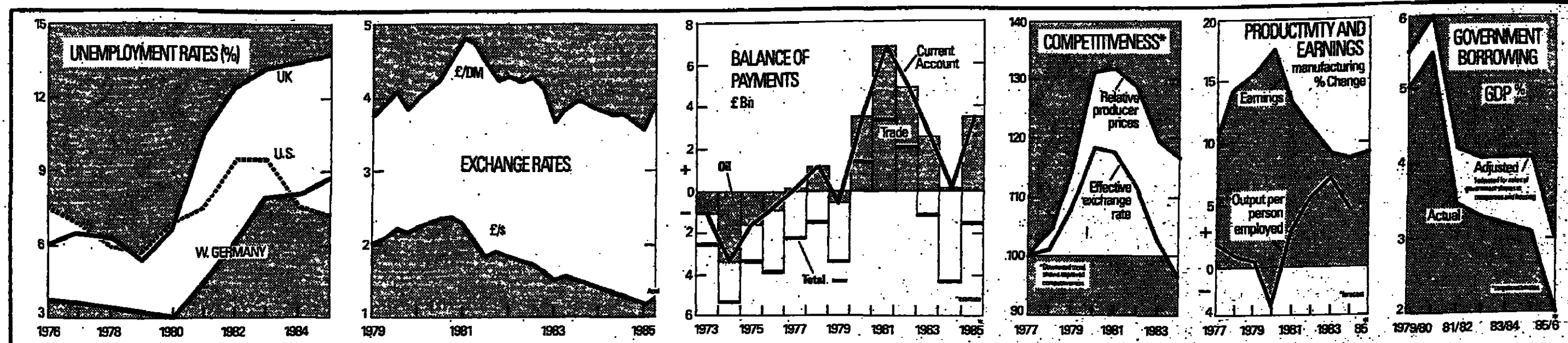
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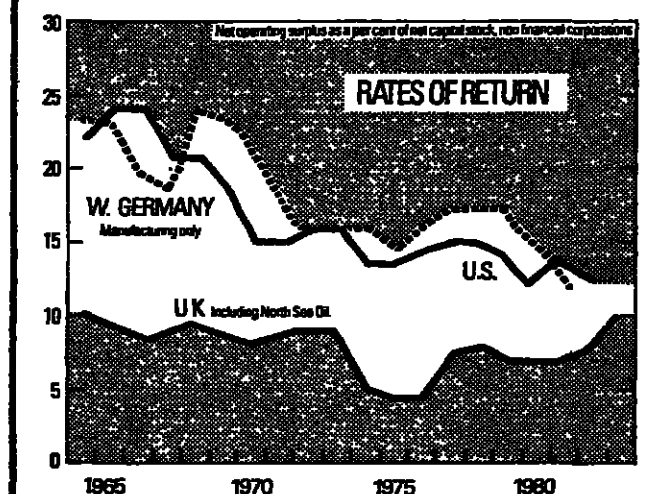
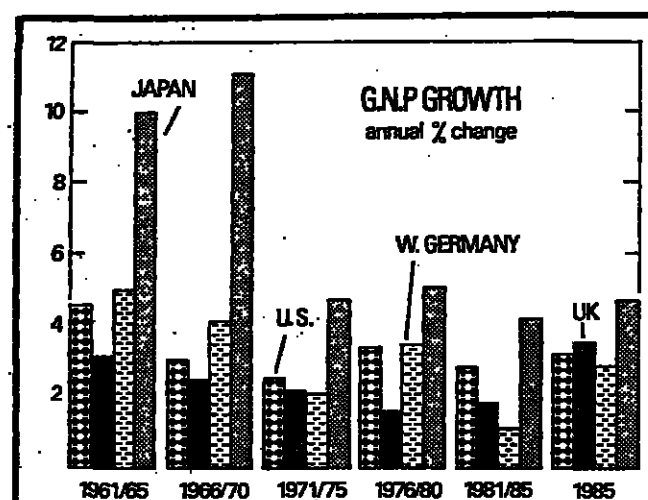
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## UK growth continues despite a rise in unemployment



THE UK economy has entered its fourth year of economic growth, and inflation has fallen from an annual rate of 18 per cent in 1980 to an underlying rate of about 5 per cent. However, unemployment continues to grow and real interest rates (roughly indicated by interest rate minus the rate of inflation) have risen to 8 per cent.

Growth in 1983 came mainly from consumption expenditure which slackened in 1984, but the slack was taken up by increases in investment and export growth.

Compared with the previous recovery of 1975 to 1979 there has been a stronger rise in total domestic demand. However, while the growth of consumer expenditure in the mid-seventies came from growth in real personal disposable income, the current growth in consumption has come largely from a fall in the savings ratio of about 3 percentage points.

Although inflation fell to 4.6 per cent in 1983, it has crept up again with an expected final figure of nearly 6 per cent in 1985. This compares with expected inflation rates in 1985 of 3.9 per cent in the U.S. and 2.3 per cent in West Germany.

Unemployment in the UK, at 13.5 per cent of the total labour force, is now almost double the U.S. rate of 7.2 per cent, and there is little evidence of a decline.

Earnings have continued to

### SAVINGS RATIO

	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985
U.S.	11.8	11.5	11.2	10.8	10.5	10.2	9.8	9.5	9.2	8.9	8.6	8.3	8.0	7.7	7.4	7.1
W. Germany	11.8	11.5	11.2	10.8	10.5	10.2	9.8	9.5	9.2	8.9	8.6	8.3	8.0	7.7	7.4	7.1

Source: C.S.D.

grow by several percentage points faster than the rate of inflation and at a greater rate than in the U.S., West Germany or Japan. Although UK productivity increased at an annual rate of between

### INTEREST RATES\*

	U.S.	U.K.	West Germany	Japan
1980	12.5	15.7	10.5	8.3
1981	12.5	15.7	10.5	8.3
1982	12.5	15.7	10.5	8.3
1983	12.5	15.7	10.5	8.3
1984	12.5	15.7	10.5	8.3
1985	12.5	15.7	10.5	8.3

\* Bond equivalent yields on major money market instruments. 1. Latest. Source: Morgan Guaranty, IMF

### INVESTMENT SHARES

	1985/82	1970/70	1971/71	1972/72
U.S.	13.2	14.7	15.3	14.9
U.K.	12.9	14.0	13.0	11.3
Germany	15.8	17.6	18.7	18.1
France	15.3	16.9	18.2	15.9

Source: OECD

6 and 7 per cent in 1982 and 1983, it slowed in 1984. The substantial gains in productivity have been largely the result of a shake-out in the labour market.

The UK's historical relatively poor record on productivity has often been blamed on the lack of investment. Although the UK's ratio of overall investment to GDP is lower than that for the U.S. and West Germany (by about 5 percentage points), if residential investment is removed, then the UK's

### PRODUCTIVITY

	U.S.	Germany	UK	Japan
1974	100	100	100	100
1975	102	102	98	98
1976	104	104	100	100
1977	111	111	104	111
1978	112	112	105	112
1979	115	115	106	115
1980	118	118	107	118
1981	122	122	108	122
1982	126	126	110	126
1983	133	133	120	133
1984	136	136	124	136

Source: NIESR

### WAGE COSTS (Manufacturing) PER UNIT OF OUTPUT

	U.S.	Germany	UK	Japan
1977	83	90	63	100
1978	80	83	71	97
1979	84	84	82	96
1980	100	100	100	100
1981	106	106	110	106
1982	110	110	116	110
1983	107	104	118	111
1984	108	104	123	104

Source: NIESR

### GENERAL GOVERNMENT DEFICITS (—) % GNP

	U.S.	Japan	U.K.	W. Ger.
77	-0.9	-3.8	-3.3	-2.4
78	-0.5	-4.5	-4.2	-2.5
79	-0.5	-4.8	-3.2	-2.8
80	-1.2	-4.5	-3.7	-3.1
81	-0.9	-3.6	-3.1	-3.3
82	-3.8	-3.4	-2.4	-3.4
83	-4.1	-3.3	-3.5	-2.7
84	-3.4	-2.4	-3.5	-2.9

Source: IMF

investment share has been similar to that of the other major industrialised countries.

A recent OECD report on the UK economy casts some interesting light on possible reasons for the UK's relatively poor productivity. Indications are that the UK does not exploit its capital investment as efficiently as other countries—a higher rate of net investment is required to generate

additional output. Also, the rate of return on fixed capital is significantly lower.

The UK, like other European countries, has improved its competitive position against the U.S. as a result of the substantial appreciation of the dollar.

The UK's overall competitive position has improved in recent years, but that position is still less favourable than in the 1970s. It is expected that 1985 will be the six consecutive year in which the UK will generate a surplus on the current account of the balance of payments; but in 1983 the trade surplus went into deficit as the surplus on oil no longer offset the deterioration of the non-oil trade balance, particularly on manufactures. Increased competitiveness enabled exports to the U.S. to double in value between 1980 and 1984.

### TRADE IN MANUFACTURES

	Imports	Exports
1976	18.3	20.7
77	20.8	25.9
78	24.3	28.0
79	21.7	30.8
80	21.2	34.8
81	21.9	34.6
82	21.1	37.3
83	24.9	40.1
84	22.9	46.7

Source: Dept. of Trade

Although government expenditure has increased in real terms, the public sector deficit (PSBR) has fallen from 5.5 per cent of national income in 1980-81 to 3.1 per cent in 1984-85 with a target figure of 2.0 per cent in 1985-86. When account is taken of sales of government shares in public companies and in housing there has been little change between 1982 and 1985 in the deficit as a percentage of GDP. Asset sales raised £3.5bn in 1984-85.

### CONTRIBUTIONS TO GDP GROWTH

As a per cent of real GDP, seasonally adjusted annual rates

	1972	1975	1981
Private consumption	4.2	4.2	4.3
Government consumption	1.1	0.2	0.3
Gross fixed investment	1.7	0.3	0.3
Exports	0.5	-0.5	0.2
Imports	0.0	0.0	0.0
Final domestic demand	7.0	4.0	4.8
Stockbuilding	0.7	0.7	0.4
Total domestic demand	7.7	4.7	5.2
Exports	2.2	1.2	0.1
Imports	2.5	1.1	1.8
Foreign balance	-0.3	0.1	-1.0
Compensation adjustment	-0.5	0.2	0.5
GDP at market prices	8.9	5.0	4.7
Output-based GDP	7.5	2.8	2.4

\* Figures in 1984 are distorted by the miners' dispute. Source: OECD

### INFLATION

	U.S.	U.K.	France	W. Germany	Japan
1973	6.3	9.1	7.4	6.9	11.8
74	10.9	14.0	13.7	7.0	24.3
75	9.2	21.2	11.7	6.9	11.9
76	5.8	14.5	5.6	4.2	9.3
77	5.5	15.8	5.4	3.6	9.1
78	7.5	8.5	5.1	2.8	3.8
79	11.3	13.4	10.7	4.1	3.6
80	13.5	18.0	12.1	3.0	3.0
81	10.4	11.9	13.3	3.9	4.9
82	6.2	4.6	12.1	5.3	2.6
83	3.3	4.6	5.1	3.8	1.8
84	4.3	5.0	7.5	2.4	2.3
85†	3.9	5.6	6.0	2.3	2.3

† Estimate.

Source: IMF

Commentary by Our Economics Staff; data analysis by Financial Times Statistics Unit; charts and graphs by Financial Times Graphics Department.

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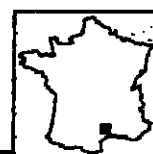
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AFTERMATH  
OF THE STRIKE

BY THE end of the summer, the National Coal Board's North Yorkshire area, which contains the 11m Selby coalfield project, will no longer exist in its present form and Mr Michael Eaton, who emerged as the Board's national spokesman at a critical stage in the miners' strike, will have ceased to be its director.

The area will have been extended to include the neighbouring Barnsley area, with a combined annual output of 24m tonnes. This is almost a quarter of the national total and considerably larger than the entire coal production of France.

Mr Eaton, who has already been nominated as the NCB's next personnel director and has recently acquired a London home, will by then have taken up new national responsibilities, and the enlarged North Yorkshire area will be headed by Mr Albert Tuke, the present Doncaster area chief. (Mr Tuke's present area will have been merged with South Yorkshire to leave only two Yorkshire NCB areas).

Before his departure, however, Mr Eaton is having to wrestle with the unpleasant problems of closing some uneconomic capacity as well as capacity irreparably damaged during the strike.

Interviewed at the North Yorkshire area at Airedale, Bywater, Mr Eaton tries hard to give the impression that the closure process is being resolved in a controlled way without provoking too much hostility in local communities.

Maurice Samuelson continues his series with North Yorkshire  
Hoping for a smooth handover

Mr Michael Eaton, still the NCB's North Yorkshire director and, in the background, part of the 11m Selby project

Thanks to the development of the Selby coalfield — comprising a drift mine and five satellite mines — he claims that the labour force has a positive attitude to being redeployed from ageing pits to new capacity, even though the highly mechanised project can absorb only a fraction of men being replaced from older pits.

When he had arrived in the area as the Board's youngest area director, it had contained 22 collieries. But there will be only half that number by the time he leaves and the output of the remainder will be twice as large as the original output.

"Between seven and eight of the closures took place when Arthur Scargill was still the NUM's Yorkshire president," he adds.

Over the past three years — during which time Selby has begun recruiting its underground workforce — about 1,500 men have been relocated in the area. Coal has become exhausted in the western part of the coalfield and the industry has moved eastward to "one of the country's biggest riches of coal of

which Selby is only the first bite."

The area is also planning an extension (into the Snaith coalfield) of Kellingley, the biggest pit in Britain. And north of York, the Board is measuring the North Ouse prospect which promises to be "another Selby" for the 21st century. By producing at £16 a tonne, the cost anticipated at Selby, its coal will be saleable anywhere in the world, Mr Eaton claims.

Apart from his sporadic sallies into the media to put the Board's view on national issues, and his preoccupation with teething troubles at Selby, Mr Eaton's most immediate concern is the fate of his existing pits.

The area this year had planned to close the loss making pits at Savile and Glasshoughton. But subsequently it also decided to close the Ackton Hall colliery which was seriously damaged by an underground fire during the strike.

According to Mr Eaton, the Board met union officials under "the normal review arrangements" and when it was taken to the local NUM branch the decision was accepted by three

to one. The Board transferred half the 1,300 strong workforce within a month and all those who were not redeployed were either due for retirement or had taken voluntary redundancy. Ackton Hall is now due to close on July 8.

Although neither Mr Eaton nor the board's national headquarters will comment, it now seems that he will have to close before the amalgamation with the Barnsley area.

The likeliest candidate is Fryston colliery, opened more than a century ago. Three years ago it was listed immediately after Ackton Hall in the area's league table of loss makers, with losses of more than £9 a tonne — and like Ackton Hall it was partly damaged in the strike.

Closure of the colliery, which is surrounded by the village of Fryston, would reduce the present North Yorkshire area's workforce to the future figure of 10,000 mentioned by Mr Eaton.

Mr Eaton, meanwhile, takes some comfort from the ease with which he says the area settled down after the strike. Although not as militant as the

Doncaster and Barnsley areas, the North Yorkshire workforce is very loyal to the union. He describes the union leaders as "typical right-wing negotiators who work hard for a deal but then work hard to make it work."

By the time the strike ended, half the workforce in the Selby complex and at Kellingley were back at work. Among the working miners, none is on extended sick leave because of intimidation threats (as has happened, for example, in South Wales) but there has been "some movement between pits to take the steam out of local situations."

With the prospect of further investment in the area — Selby already accounts for half the entire investment by the entire industry — Mr Eaton is hopeful that the changes will be made as smoothly as possible, and that he can hand over a peaceful regime to his successor. The next few days may show whether that is possible. But the simmering dispute with Nacods, the officials' union, shows that this will be far from easy.

## CONTRACTS

## ICI reverts to coal firing

BABCOCK POWER has won a £10.4m contract for boiler reversion at ICI petrochemicals and plastics division's Wilton (Middlesbrough) Works. The order for design, supply and construction involves Nos 5 and 6 boilers which were originally supplied by Babcock in 1983 and 1984 as coal-firing units. These 80 MW boilers were converted to oil and gas firing in 1979 and 1971, when coal was less competitive as a fuel feedstock. Following the successive surges in world oil prices, the ready availability and cost effectiveness of coal as a fuel, together with the grants available under the government's Coal Conversion Grant Scheme, ICI has decided to revert to coal firing as the prime fuel source. The boilers will retain their oil burning capability. The coal pulverising mills, burners and boiler pressure parts will be manufactured at Babcock Power's main works at Renfrew, Scotland.

completion in December.

Work has started on a £1.65m project in Bathgate which will use colliery waste to create new land for private housing development. The project — the result of co-operation between the Scottish Development Agency and Lothian Regional Council — involves drainage, landscaping and infilling the 116 acre Little Boghead site using 600,000 tons of colliery spoil from the derelict Easton Bings, which dominates Bathgate. In addition, 250,000 tons of clay will be used to provide a capping layer on the site. Work will be completed by June 1986. Main contractor is NEWDEN (CONTRACTS), Glasgow.

FRENCH KIER CONSTRUCTION has been awarded a contract worth £1.2m for construction of a car park services building at Dover's Eastern Docks. Work will last 40 weeks. The new building will provide a fast-food restaurant, shopping area and a bureau de change, and will be constructed close to the ferry berth at the Eastern Docks Terminal. A further contract worth £2m has been awarded by Dover Harbour Board to W. A. DAWSON, for construction of a retaining wall around a 12 acre land reclamation site at the Eastern Docks. The land is to be used for the standage of import freight vehicles and should be completed in about 18 months.

MFI Furniture Centres has awarded FAIRCLOUGH BUILDING a £850,000-plus contract for a retail warehouse/showroom in Leicester. On a cleared site close to the city centre on Narborough Road South, the 5,400 sq metres unit will be built to a fast programme, with completion scheduled for November.

TAYLOR WOODROW CONSTRUCTION (NORTHERN), Darlington, has won a £1.3m contract from the Department of Transport for road works on the A66 on Tyneside. Work entails building an interchange bridge over the A66 about one mile west of the Dunston Interchange and is scheduled for completion in March 1986. Included in the contract will be excavation and

placement of 70,000 cu metres fill. The concrete bridge will have a centre span of 23.6 metres.

COSTAIN CONSTRUCTION, Coventry, has been awarded a £2.3m contract to refurbish British Home Stores in Wolverhampton. The contract calls for complete refurbishment of the lower ground and ground floor. Part of an existing stock room will be converted into a restaurant on the first floor and an escalator will be installed between ground and first floor levels.

POWRMATIC, Ilminster-based manufacturer of warm air heaters, has obtained another order, worth around £200,000, to supply heating equipment to the Al-Sajhi-Al-Sodis poultry breeding operation in Saudi Arabia through South-Western Chicks. In this second phase Powrmatic has been asked to supply a further 160 of the horizontal mounting oil-fired air heaters in June and July. The units will be fitted with specialised motors, controls and oil burners to suit the local electricity supply and grade of fuel oil, and will be installed by South Western Chicks.

A £1.65m order has been won by R.V. MACHINEFABRIEK SPAANS, the Babcock International company based at Hoofddorp in the Netherlands. The contract covers the supply of the filling and discharging equipment for two coal silos. With a capacity of 80,000 cu metres each, these storage plants will be built for the I/S Nordkraft power station at Aalborg in Denmark, which is converting from oil to coal firing. The system should be in operation by April 1986.

The Leeds-based LAW DATA SYSTEMS has won a contract, worth over £200,000, to supply its Debco system to TSB Trust Ltd. The system, using a Burroughs B1990 computer, will process outstanding Trustcard debts. Debco pursues outstanding debts via the High and County Courts and uses an automatic diary facility to provide court documentation.

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Upon presentation and surrender of said Notes, together with all unmatured coupons appertaining thereto, payment will be made on June 28, 1985, and at any time thereafter within the prescribed period referred to in Condition 8 of the Notes. Payments at the offices referred to in (b) above will be by a United States Dollar check drawn on a bank in New York City or by a transfer to a United States Dollar account maintained by the payee with a New York City Bank. On and after the redemption date, interest on the Notes will cease to accrue. Coupons maturing on June 28, 1985 (being the next interest payment date) should be detached and presented for payment in the usual manner.

May 28, 1985

United Overseas Bank Limited  
By Citibank, N.A., Principal Paying Agent

## NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest And Dividend Compliance Act of 1983 unless the paying agent has the correct tax identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your securities.

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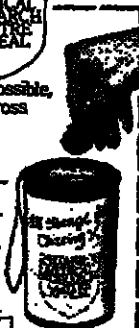
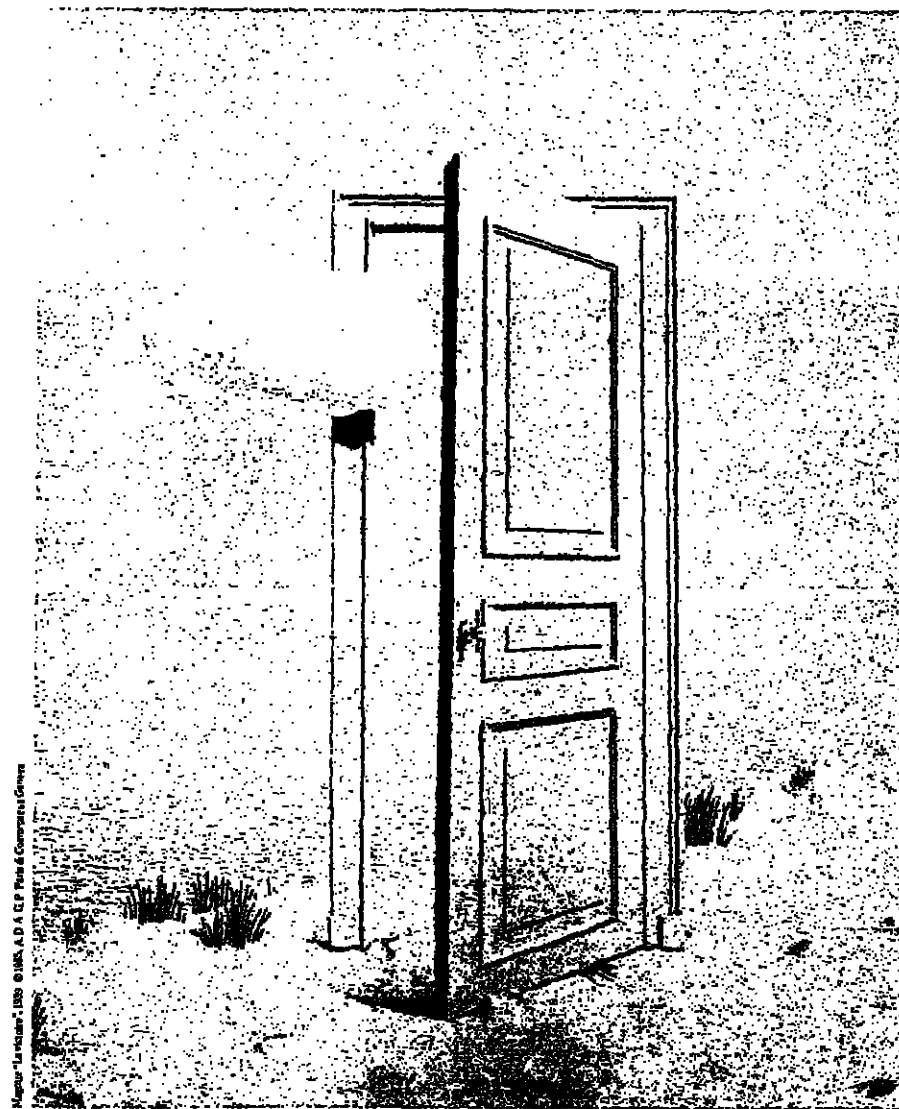
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## Ministry in bid for property agency

By Sue Cameron

WHITEHALL'S Property Services Agency (PSA) which administers government-owned property, is attempting to fight off a takeover bid by the Ministry of Defence.

The PSA already accounts for some two thirds of PSA's construction and maintenance business. But it is understood that the ministry now wants to disengage with the agency's services and organise major projects - such as the £275m Falklands airfield - itself.

If the PSA fails to stave off the attack, a ministry takeover could be a precursor in the privatisation of the agency.

Some ministers have long had the PSA on their list of candidates for privatisation. But one of the main arguments against such a move has always been that defence installations must be maintained by the public sector.

Senior officials in PSA, therefore, fear that a defence ministry takeover of more than 80 per cent of their business could be the thin end of the privatisation wedge.

The ministry is apparently carrying out an internal exercise to find out whether its officials could do the work that at present goes out to the PSA.

## Lucas denies dual standard for car parts

BY JOHN GRIFFITHS

LUCAS INDUSTRIES is seeking to defuse a row with Austin Rover, BL's volume car division, over Lucas components supplies to Nissan's UK car assembly project which goes onstream in August next year.

Mr Harold Musgrove, Austin Rover chairman, reportedly is angry over what he has interpreted as Lucas apparently applying a double standard between parts it supplies to Austin Rover and those it will supply to Nissan.

It was revealed last week that Lucas will provide alternators and probably a variety of other electrical equipment for the Stantia medium saloons Nissan is to assemble at an initial rate of 24,000 a year at its 800-acre Washington factory in north east England.

The choice of Lucas and several other UK suppliers for a variety of components follows the decision by Nissan to place sample orders in Britain.

Mr Ian Gibson, purchasing director of Nissan Motor Manufacturing, the UK production subsidiary of Japan's second largest car maker, said it had adopted the sample orders policy because "we are going to be making a new product in a new

place; we have to be certain, through testing of durability and reliability."

What upset Mr Musgrove were observations from Lucas that the Japanese maker was looking for higher quality standards than those prevailing in most of the European industry and that it was "a challenge" for UK suppliers to meet them.

Austin Rover has interpreted this as meaning that higher quality parts may be supplied to Nissan than to Austin Rover which historically is one of Lucas' biggest and most valued customers with purchases each year worth £900m to £950m.

Lucas is adamant that Austin Rover's concern is unjustified. "We repudiate any suggestion that we are preparing to supply Nissan with parts of higher quality than those supplied to Austin Rover," a spokesman said.

What is seen in some quarters as Mr Musgrove's over-reaction to the Nissan affair reflects, however, an often expressed dissatisfaction with performance of the UK component industry in general.

## MacGregor forced to abandon target for pit closures

BY MAURICE SAMUELSON AND BRIAN GROOM

A PLAN by Mr Ian MacGregor, National Coal Board (NCB) chairman, to close 20 pits in rapid succession after the end of the miners' strike has fizzled out because of the resistance shown by Nacods, the colliery supervisors' union, it was disclosed yesterday.

Instead, only five pits were closed without reference to the colliery review procedure which has become the main issue in the conflict with Nacods.

The failure to meet this proposed closure target - and the simmering troubles with Nacods - have shaken the prestige of Mr MacGregor and his deputy, Mr James Cowan, in the eyes both of the Government and of other NCB administrators. It has also led to the strong Government as-

urances that all closures will be submitted to recognised review procedures.

Another result of the post-strike dissent is that Mr Peter Walker, Energy Secretary, is most unlikely to extend Mr MacGregor's original three-year chairmanship by another year as was actively canvassed by some of Mr MacGregor's associates, when the year-long strike collapsed in March. The Government is also actively seeking a successor for the influential Mr Cowan, who is due to retire shortly.

Although the NCB has said that its immediate colliery closure plans will be submitted to local union officials by next Friday, this does not apply to capacity which will be phased out as it ceases to be pro-

## Debenham buyout plan 'last resort' in its bid defence

BY LIONEL BARBER

DEBENHAM'S, the stores group fighting a £492m takeover bid from Burton and Habitat Mothercare, is working on plans for a management buyout defence which includes selling some of the group's prime assets.

The sale would probably include Debenham's consumer credit outfit, Woolbeck Finance, valued at between £150m and £200m; Harvey Nichols, the Knightsbridge store in the west end of London worth around £30m; the shoe manufacturing business Lotus and H&M Rayne; and several stores and associated properties.

The assets sale - designed to reduce the borrowing involved in a buyout worth up to £800m - would leave Mr Robert Thornton, Debenham's chairman, in charge of a much smaller group. Today Debenham's runs 87 stores - after a buyout the figure could come down to around 50.

Both Debenham's senior management and their financial advisers, Kleinwort Benson, have stressed last week that the buyout remains a last-resort defence, if only because it means revealing the value they put on the business. "I don't want to do the buyout," said Mr Thornton, last Friday. "I want to be left alone."

Debenham's will concentrate in-

tially on a conventional defence against the Burton-Habitat bid. This will include what Mr Thornton describes as an impressive pre-tax profit forecast for 1985-86 when Burton produces its offer document, probably next week.

Last year, Debenham's made £41m pre-tax profits on £723m turnover. It claims that the current year has started well; brokers are forecasting between £32m and £38m pre-tax profits. Debenham's management is confident of hitting the upper end of the range.

The conventional defence is being conducted by Mr Thornton this time advised by merchant bankers N. M. Rothschild. It was pointed out yesterday that Rothschild, acting on behalf of Debenham's shareholders, could refuse to endorse the management buyout terms if they were not deemed fair to shareholders.

Rothschild, while fully backing Mr Thornton's endeavours to stave off the Burton attack, regards the buyout option as the final option. At this stage, a white knight, possibly from the U.S., is seen as an easier and more attractive defence. In this respect, the U.S. investment bankers Goldman Sachs, has been called upon for advice.

## Buoyant forecast for economy

BY PHILIP STEPHENS

THE CITY University today paints a buoyant picture of the outlook for the economy with growth predicted at 4 per cent this year, the highest since 1973, and the prospect of some decline in the unemployment total.

In its latest Economic Review, the University's Business School says that its "base" forecast also suggests that the economy will continue to expand over the next three

years, although at a slower pace than in 1983.

Strong corporate profitability in response to falling oil prices, lower import costs because of an appreciation in the value of the pound and smaller increases in real wages should accelerate the trend towards rising employment, it says.

It predicts that the number of people in jobs will rise by 3.5 per cent this year and next, bringing a parallel fall in the unemployment total. As a percentage of the working population the jobs figure should be in single figures by the time of the next general election.

The inflation rate - as measured by the GDP deflator rather than the retail price index - is likely to remain broadly unchanged from the 4 per cent seen in 1984.

## hoot delay truck

INDUSTRY CORRESPONDENT

When the various vehicles are introduced in Britain, the Government will suggest, however, that the introduction of the measure will be delayed from 1985-86 to 1986-87.

The Government's proposal is to introduce a new tax on the use of trucks in urban areas. The tax will be levied on the basis of the number of trucks entering the area and the time of day.

The Government is also considering a new tax on the use of trucks in urban areas. The tax will be levied on the basis of the number of trucks entering the area and the time of day.

## pay hopes

INDUSTRY CORRESPONDENT

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## Sale of Textron tool unit seems likely to slip by quietly

BY IAN RODGER

IT IS something of a commentary on the state of Britain's machine tool industry that the biggest company in the sector could be put up for sale and almost no-one would notice.

Indeed, few people realise that the UK industry leader is Bridgeport Textron, a company known best for the eponymous little turret milling machines that can be found in most of the world's metalworking tool rooms.

Bridgeport is part of Bridgeport Machines of the U.S. which, in turn, is a subsidiary of the giant Textron conglomerate (\$8.2bn sales in 1984). Last December, Textron acquired Avco, another U.S. conglomerate, for \$1.38bn, and since then it has been selling off subsidiaries at a fast pace to reduce its borrowings.

In February, it announced it was planning to sell Spencer Kellogg, a speciality chemical producer (turnover of more than \$100m) and in March it put Bell Helicopter (turnover of \$672m) up for sale. Early in May, Bridgeport Machines was put on the block, including its successful British subsidiary.

Despite its considerable size, very little is known about Bridgeport. Being part of a conglomerate, its figures tend to be mixed in with those of other operations, and Textron has avoided publishing much information about the company.

Bridgeport, which employs 2,500 people at factories in the U.S., Britain and Singapore, had total turnover of \$180m in 1984 and was profitable. The division of which it is a part, which also has metrology and bearing businesses, made a profit of \$11m compared with a loss of \$18m in 1983. It is likely that Bridgeport itself was in loss for most of 1982 and 1983 because of the depressed state of machine tool markets, especially in the U.S.

Bridgeport's main product is the small turret milling machine, a versatile precision machine tool invented in 1938 and used mainly in tool rooms for shaping metal-cutting tools, forming dies and making prototype metal components. But Bridgeport machines appear in the workshops of all sorts of companies, from television studios to banks, wherever someone may have to work on a piece of metal in a hurry. The company has made more than 300,000 of them and claims a 55 per cent world market share for this type of product.

Like almost all U.S. and European machine tool builders, Bridgeport was caught napping when the Japanese began to sell sophisticated computer controlled machines in the late 1970s. But it has recovered well in the past three years, adding computer controls to its traditional machines, and developing new ones as well.

The British company has been responsible for much of the development, including the strategic move early in 1983 into small machining centres, the next logical step up from a Bridgeport for many users. The company started by making a few models in Leicester under licence from a Japanese builder and has gone on to develop many of its own models as well. These are now delivered to the U.S. as well as markets in Europe.

The British company is believed to have turnover of about £50m (\$80m), placing it well ahead of other well known UK machine tool groups, such as T1 Machine Tools, Colchester Lathe and the Kearney and Trecker Marwin subsidiary of Vickers. It has also been growing rapidly, more than doubling its sales in the past three years, investing about £5m in new plant and adding 200 people to its payroll.

Bridgeport now employs more than 800 people in factories at Leicester and at Brillington in Yorkshire and exports half of its output. It is difficult to guess what will become of Bridgeport. Typically, Textron is saying very little about the sale: it has not mentioned a target price or a time limit. Many companies would be attracted by the combination of a relatively low-cost UK manufacturing base and a very strong market presence in the U.S.

Whatever happens, it seems unlikely that Britain's largest machine tool builder will become British-owned.

## THE BREAKFAST TIME TOAST

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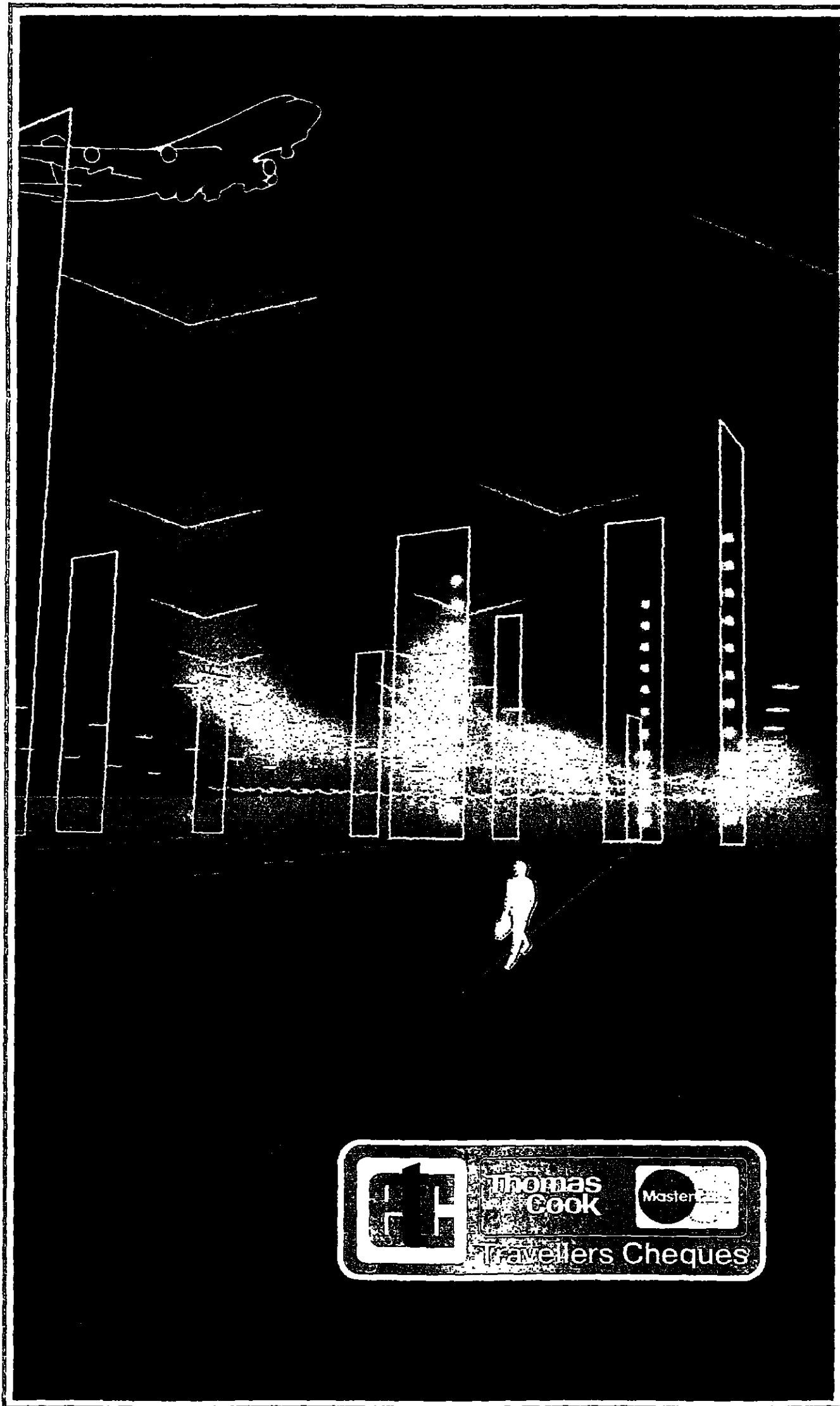
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## OVERSEAS NEWS

Chris Sherwell, recently in Kuala Lumpur, examines moves to ease a growing burden of public sector debt

## Malaysia steers clear of becoming 'next Mexico'

LESS THAN two years ago, some anxious spirits at the World Bank and the International Monetary Fund in Washington voiced concern that excessive foreign borrowing by the Malaysian Government might push domestic finances and the balance of payments out of control. There was even talk of Malaysia as the "next Mexico".

In Kuala Lumpur, a growing realisation that its international credit rating might be

long, and by the time the policy reversal became necessary, borrowing trends were already ominous.

In 1981, for example, the federal government's foreign debt jumped 60 per cent, and the country's total external debt, including private sector obligations, had risen to M\$15.4bn. Three years later, even with the policy changes, it had hit M\$37bn, and it has yet to peak, probably at around M\$40bn, officials say.

Given the sort of grace periods offered on repayments, it was inevitable that debt servicing would become increasingly burdensome in the mid-1980s. By last year it was already close to 2½ times the 1981 level at M\$5.3bn, and thus a major contributor to the high invisibles deficit on the balance of payments.

Redesigning some of this has therefore become of paramount importance, especially with interest rates lower than in the early 1980s when some of the debt was first incurred. Two U.S.\$600m floating rate note issues arranged last October and in April, have already been made with the aim of smoothing out Malaysia's debt profile.

Ministry of Finance officials are reluctant to give anyone, even bankers, statistical details of the 1986-90 repayment profile, which would show the magnitude of the problem and how far it has been neutralised. But

they say they are not yet half-way through the refinancing process, and they estimate that it will take another couple of years to complete, provided the market remains attractive. Certainly, federal government debt service payments will be lower in 1985 and 1986 than last year, as will external borrowing.

The willingness of opportunity-short lenders to help a country like Malaysia, and the country's success in diversifying its borrowings, is shown by some of the loans arranged since the beginning of 1984:

● Two U.S.\$800m FRNs. The one offered last October was of 25 years' maturity and carried a one-eighth spread over London interbank offered rate (Libor). The April issue was even more remarkable—a 30-year "mismatched floater."

● A U.S.\$500m 10-year syndicated loan raised in May 1984. This consisted of a U.S.\$300m tranche at a marginal ½ point above Libor, the mean of the London interbank bid and offer rates, for the first four years (and ½ point above Libor subsequently), and a U.S.\$200m tranche at ½ point above Libor. This portion offered a tax advantage because of an Anglo-Malaysian tax treaty agreement, and its popularity caused the loan to be oversubscribed. Even now it has yet to be drawn

down.

● Three ¥300m 10-year Samurai bonds issued in Tokyo, the latest of which was raised earlier this month, and a ¥75m bulldog bond with a lengthy 24-year life issued last month in London. Malaysia also issued a SwFr 80m bond in Switzerland a year ago and a Fl 100m Dutch bond a month later. Earlier, in March 1984, Malaysia tapped the Canadian market with a C\$150m syndicated loan. All were on attractive terms.

On top of this, multilateral

None of this means the Government's problems are over: the current account deficit remains priorities in economic management, and the debt servicing burden continues to be heavy—in 1984 repayments on federal government loans, government guaranteed loans and private sector debt amounted to 11.8 per cent of gross exports (7.9 per cent excluding the private sector). Although this is smaller than in many developing countries, it will still encourage policy-

## MALAYSIA'S DEBT SERVICING (M\$bn)

	1981	1982	1983	1984
Repayment	1.08	1.51	1.53	2.41
Interest payment	1.26	1.59	2.14	2.87
Total servicing	2.34	3.1	3.67	5.28

Source: Central Bank

agencies like the World Bank and the Asian Development Bank—those which had previously voiced concern about Malaysia's economic management—are now said to be keen to lend more for development projects in Malaysia.

Malaysian officials add that the turnaround in the figures has also won the applause of no less a body than the IMF. An IMF team on its regular annual visit recently is said to have voiced surprise at how much had been achieved in so short a time.

makers in their fundamental aim of reducing the involvement of the public sector in the economy and promoting the private sector. The success of that will depend on other reforms now being planned—also, ironically, with the assistance of bodies like the IMF and the World Bank. The most important of these will be contained in the Industrial Master Plan, due to be unveiled shortly, and next year's Fifth Malaysia Plan, covering the period 1986-90.

## BROADCASTING

JULY 16 1985

The Financial Times is proposing to publish a survey on Broadcasting in its issue of July 16 1985. The provisional editorial synopsis is set out below.

Broadcasting has come to the centre of the political stage both because of disagreement over how it should be financed and how best to take advantage of new technological opportunities. Apart from its role as an expression of national identity, broadcasting is increasingly seen as one of the engines of the new information age. In the UK it is a £2bn industry, which employs, directly or indirectly, 60,000 people.

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## FINANCIAL TIMES

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On and after the redemption date said redemption price will become and be due and payable upon each Note in United States Dollars, upon presentation and surrender of the relative Note together with all Coupons apertaining thereto maturing after the redemption date, failing which the amount of each missing unmatured Coupon will be deducted from the sum due for payment. Each amount of principal so deducted will be payable upon presentation of the relevant missing Coupon within a period of six years from the date on which such missing Coupon would have become due.

Interest on the Notes will cease to accrue on the redemption date.

All unpaid interest represented by Coupons which mature on or prior to the redemption date shall continue to be payable to the bearers of such Coupons (subject to the Conditions of the Notes) against surrender of such Coupons in accordance with the Conditions of the Notes.

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In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 28th May, 1985 to 29th November, 1985 the Notes will carry an Interest Rate of 8½% per annum.

Interest payable on 29th November, 1985 will amount to U.S. \$436.81 per U.S. \$10,000 Note and U.S. \$10,920.14 per U.S. \$250,000 Note.

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# UK NEWS

## INSURANCE

### Accounts treatment fuels financial reporting debate

By Roger Whewell

ONCE AGAIN, companies' financial reporting of their general insurance business is a matter of controversy. The accounting treatment adopted by some companies in last year's accounts has focused attention on a debate developing in the insurance industry and the accountancy profession. It centres on the relationship between "pure" underwriting profit and the return earned from investment of funds—an integral and important part of an insurance operation.

Investment income is regarded as an essential component of the profit for the period whereas, traditionally, gains on investments (whether realised or unrealised) have usually been excluded. Realised gains are in most cases taken to a reserve, although in some cases the reserve is "undisclosed" (usually deducted from an asset caption in the balance sheet without separate identification). However, traditional practices are changing. In 1983, Commercial Union, which had previously taken realised gains direct to reserves, included them in the profit and loss account after taxation. Last year, Eagle Star changed its accounting policies to take credit in the profit and loss account for an element of unrealised investment appreciation based on an average of net appreciation arising in the five latest years.

Most of the big insurance companies now account for investments at market value but Eagle Star is alone among the big companies in taking unrealised investment appreciation to the profit and loss account.

In addition to different approaches to the inclusion of profit of the various elements of the investment return, there is the related question of recognition of the time value of money by discounting liabilities. This primarily concerns provisions for losses which have been incurred, but which are expected to be settled over an extended period. In principle, the recognition of the time value of funds is

held to meet the eventual payment records with the fundamental accounting concept of "accruals," whereby revenue and costs are matched with one another so far as their relationship can be established. In view of the degree of uncertainty in predicting the incidence of future claims settlements and future investment returns, there is a general recognition that the rates at which claims liabilities are discounted should be conservative and have regard to the basis on which claims inflation has been treated for the purpose of setting the provision. Perhaps in some cases, discount is an implicit item within the claims estimates rather than in an explicit allowance.

At present, few insurance companies indicate that their liabilities have been discounted and fewer give any information by which the financial effect can be estimated. A significant exception is the Prudential, which disclosed in its last year's accounts the effect of discounting certain claims provisions and the rate of discount used. A related matter is the use of "reinsurance" arrangements to mitigate outstanding claims by portfolio transfer on a discounted basis to reflect the likely settlement pattern. The premium paid to the reinsuring company may be substantially less than the estimated discounted cost of the liabilities ceded: if the difference is taken to profit in the same period, there has been, in effect, an accelerated recognition of a future investment return.

This diversity and confusion in the area of investment accounting and the related subject of the time value of money prompts a number of questions, such as:

• Why do insurance companies offer fundamentally different versions of profit for what are essentially similar activities?

• Would a common approach be beneficial and, if so, what should it be?

The roots of the first question lie in history. The insurance industry has traditionally given

weight to the concept of prudence in financial reporting—an emphasis usually ascribed to the need to preserve stability in the face of external pressures and cyclical fluctuations. This approach was supported in statute, as a matter of public policy, in the disclosure exemptions permitted to insurers under the Companies Acts.

In addition, the industry has not been subject to the same level of investment market demand for accurate reporting of profit which has led to the development of Generally Accepted Accounting Principles (GAAP) in the U.S. But the climate of opinion is changing. There is a recognition of the need for the insurance industry to be seen to respond to the pressures for full disclosure.

At present, British insurers have travelled some way along this road. In many respects they are in advance of companies in many other countries. However, in the absence of a generally accepted body of accounting principles for insurance business, it is not surprising that some companies appear to be travelling faster than others, and by different routes.

Would a common approach be beneficial? As measurement on a common basis is at the core of financial reporting, this question answers itself as an axiomatic proposition.

This is not to suggest that there is no room for differences of accounting policy to reflect distinctions of operational methods and the particular circumstances affecting individual insurance companies, but the basic principles should surely be common ground. It is to be hoped that the insurance industry and the accountancy profession will be able to make progress on agreement to these basic principles.

Roger Whewell is a partner in Peat Marwick Main & Co., and chairman of the insurance industry committee of the Institute of Chartered Accountants in England and Wales. The views expressed are his own.

### Sellers of assurance 'should be licensed'

By Eric Short

EVERYONE involved in sale and marketing of life assurance and pension contracts should be licensed, including those engaged only on a part-time basis, say the two main life company associations, the Life Offices Association and the Associated Scottish Life Offices. That is one of the five principal areas of concern which the associations have identified in the Government's proposals for investor protection, and which are contained in a submission to the Marketing of Investment Board Organising Committee, the provisional boards set up under the chairman ship of Mr Mark Weinberg to regulate marketing of life assurance and unit trusts.

The Government's proposals envisaged that institutions offering investment business to the public should be licensed. But the associations submit that where life assurance is concerned it is essential that individuals should be licensed, to protect people.

The associations are also concerned over the disclosure of commissions and remuneration, a key feature in the proposals. They accept the general concept, but the submission to the board points out that disclosure of commissions paid on life contracts would be ineffective in ensuring impartiality.

It also takes the view that disclosing commissions would mislead rather than protect, to protect people.

It fails to grasp the nettle of the position of the tied agent, an intermediary who places most of his business with one life company in return for financial considerations in addition to commission.

The proposal would not require tied agents to disclose commission in contrast to an independent intermediary who faces full disclosure. That aspect has split the life assurance industry between companies using tied agents and those using independent intermediaries.

One difficulty is that new tied agency is largely a self-classification, and some life companies assert that the first requirement is for a watertight definition of a tied agent.

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## THE WEEK IN THE COURTS

### Need to hit profits of drugs crime

EVER SINCE summer 1980 when the Lords, reluctantly and to the surprise of many of the public, held that the criminal courts had no power to confiscate the proceeds of drug traffickers' crimes, there has been discussion on how to remedy that gaping hole in our criminal law.

Protracted talks in official and unofficial circles over the last five years have been given a further impetus by the Home Affairs Committee of the Commons in an interim report on Misuse of Hard Drugs. This impetus is, however, unofficially directed more towards prevention.

The note of urgency that the report rightly strikes should not necessarily lead to the imposition of draconian measures. The committee proclaims, with a note of hysteria, that "The penalty for systematic dealing in hard drugs should be no less than the penalty for premeditated murder." That is a mandatory life sentence which seems altogether too imprecise and extreme.

What constitutes "systematic dealing" and "premeditated murder" has never been a cobweb in the English law of murder or any other offence. There is, moreover, a bill in parliament which will increase the present maximum penalty for the unlawful production or supply of class A drugs, which include

heroin, cocaine and LSD, from 14 years to life imprisonment.

If that is a sensible upgrading of the penalty—and there may be doubts about how much greater a deterrent the indeterminate sentence would be over a maximum of 14 years—Parliament appears unwilling to introduce any harsher, fixed penalty. Again, the Home Affairs Committee seems to be wildly unrealistic in suggesting the mobilisation of the armed forces to aid the existing law enforcement agencies to stifle drug trafficking.

The ability of customs and police to prevent drugs entering the country through the authorised forms of entry and the unauthorised coastline is not adversely affected by the lack of personnel; rather it is the means by which the authorities can successfully detect the covert methods employed by sophisticated criminals for smuggling an easily concealed commodity.

The most encouraging proposals for reform that will have the greatest impact have come from an unofficial committee that reported a year ago. That committee, sponsored by the Howard League for Penal Reform chaired by Mr Justice Hodgson, strongly recommended the adoption into our criminal procedure of a process that has been successfully developed in the civil courts over the last decade.

This is a process that is not

restricted to the seizure and forfeiture of all assets acquired by drug traffickers but is appropriate to confiscate the profits of all crime. The process developed by the civil courts is to provide a fraud victim—or indeed anybody to whom another appears indebted—with the right to go to the courts to freeze any assets of the fraudster (or debtor) in bank accounts within the jurisdiction of the court. This order is made on application to the court in private.

After the order has been made the defendant is entitled to challenge it or at least claim a release of such funds for the purpose of meeting living expenses. When the case comes to trial and the defendant is convicted a fund is available to which any court order can readily attach.

Recently there have been attempts by prosecuting authorities to adapt that process to the case of defendants in prospective criminal proceedings, but with only very limited success. The law needs to be changed to provide that the independent national prosecuting service—that will shortly be brought into existence under the Prosecution of Offenders Bill—should be empowered to seek from the courts an order freezing the accused's assets.

To make such an order effective the assets of the accused will need to be available before any arrest is made so that the potential accused has no inkling of his or her impending prosecution and cannot take the opportunity of selling away criminal proceeds. Too often in the past criminals have been able to put their ill-gotten gains safely out of arm's reach before they have been convicted. At that stage and only then had the prosecution been able to obtain financial penalties and compensation or restitution orders against the convicted.

Far from needing to step up the amount of punishment in the form of increased penalties and imprisonment, the law needs to ensure that more offenders are stripped of the profits of crime. Then, reports will refer less to the use of the scarce resource of prison. Locking up those who engage in profitable white collar crime is unlikely to reduce its incidence. To strip them of crime's profits can be socially satisfying and prevent imitative behaviour.

Mr Leon Brittan, the Home Secretary, has publicly stated on several occasions that the preventive function of the criminal courts is one that he is intensely interested in promoting. A Criminal Justice Bill in Parliament's next session will reveal details of his plan. Whether it also will contain additional punitive elements remains to be seen. Clearly, in the drug trafficking area he will have powerful supporters for more condign punishment.

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## THE MANAGEMENT PAGE: Small business

EDITED BY CHRISTOPHER LORENZ

## Venture capital

## No lack of money—just of managers

RONALD COHEN, elevated last week to the chairmanship of the British Venture Capital Association, promised to bring a distinctly fundraising tone to Britain's leading venture capital lobbying group.

Thirty-nine-year-old Cohen, chairman of the venture capital firm Alan Patrick Associates, is well used to stirring up public opinion from his former incarnations as President of the Oxford Union and Liberal candidate for North Kensington in the 1974 General Election. Still a member of the Liberal Party, though an inactive one, he jokes that it is like the venture capital industry in that "they are both small, trying to get large."

As chairman of the BVCA, which recently improved its own size substantially by coming to its stable 31, the largest venture capital investor in the UK, Cohen will be riding one particular hobby horse in the year ahead.

"The big showstopper today for a hitch in investment plans is whether or not we can attract more professional executives out of large firms to go into young ventures," says Cohen. "The industry is not short of funds or proposals to back. The BVCA estimates that its members will invest more than £200m this year as against £180m—about two-thirds of all UK Venture Capital—in 1984. But the companies it is being asked to invest in are frequently short of experienced management, he argues.

This Cohen attributes to a lack of education among UK executives about the availability of venture capital, a failing which the BVCA aims to do much to correct. Echoing a widespread complaint among British venture capitalists, Cohen believes the fact that managers in the UK appear to be far less ready to take the risk of setting up on their own than their U.S. counterparts.

That caution, believes Cohen, is closely linked to the fact that the UK tax system makes it more difficult for managers to build up spare cash to help them establish independent businesses than it is the case in the U.S. He estimates that a 40-year-old British executive in a senior

post can expect to have saved £50,000, excluding his pension scheme, while his U.S. equivalent is likely to possess £250,000 (£250,000), even if his pension may be smaller.

Suggestions he will be putting forward to the Government to correct this inequality will include permitting managers to take out interest-free loans using their pensions as collateral, and exemption from Capital Gains Tax when they cash in on the rewards of their risk-taking.

Cohen's own background makes him well acquainted with the trials and tribulations experienced by the people he invests in. He was born in Egypt, where his father set up a general trading business before emigrating to the UK after the 1956 Suez crisis. Cohen set up an investment banking services group, Multinational Management Group (MMG), at the age of 26 with three friends from Harvard Business School and £20,000 backing from the Institut de Développement Industriel, the French State-owned equity bank for which he used to work.

MMG, of which Cohen is managing director, specialises in arranging international mergers and share placings. Last year, it advised Continental-Pharma, a Belgian pharmaceuticals group, in its \$50m-plus takeover by Monsanto.

Cohen met Alan Patrick, head of one of the top 10 U.S. venture capital firms, in 1975. They, Patrick's partner, and Maurice Cohen, one of Cohen's original partners in MMG, agreed to set up Alan Patrick's sister companies in the UK and France, in which each of the four partners has a minority shareholding.

Running an investment bank and a venture capital group leaves Cohen, who usually works a 12-hour day, little time for relaxation. However, he does confess to taking the occasional constitutional weekend walking in the Home Counties with his wife, who knows a thing or two about entrepreneurship herself as new business development manager for the screen entertainment division of Turner EMIL.

WD

IF IT were not for the last recession, it is very likely that Peter Button would at this moment be trying to sell telephone directories in West Africa.

Instead, he is the proprietor of a fast growing printer of product documentation, which has just raised £300,000 from 31, the financing institution, after seeing its sales more than triple to £2.3m in the year to last December.

Button's company, High Speed Printing, illustrates the risks involved in allowing a growing business to be too dependent on the skills of one man and the importance of being able to delegate responsibility while keeping a close eye on middle management.

This East London-based venture also shows how correct pricing can make all the difference between success and failure in a fiercely competitive industry like printing, where HSP needs to juggle its finances so that it can reinvest at least 10 per cent of its turnover just to keep abreast of the market.

HSP is among hordes of small sub-contractors in service industries as widespread as transport and catering—but especially printing—which have benefited from the pressures which falling sales and margins have exerted on large companies to take a critical look at running costs.

With the high fixed overheads and fluctuating workloads associated with in-house printing, the activity has become an easy target for farming out by big companies to sub-contractors able to offer a cheaper service by virtue of the economies of scale available to them.

As a result, HSP finds itself in one of the fastest expanding areas of the printing business, product documentation, a £150m market estimated to be growing at 15 per cent annually.

Some 90 per cent of HSP's sales were contracted last year from large industrial corporations like IBM, Esso, British Gas and Unilever. Every mechanical product they make, whether a piece of equipment for an oil rig or a cash register, needs training and maintenance literature to support it.

As technology improves and products are redesigned, those documents need to be updated with an equal speed and frequency. That makes Button's market a precarious one. He needs to invest on average £250,000 annually in printing plant, plate making machinery and computer ordering and stock control systems just to



Peter Button (left) and Colin Power: instituted three-year contracts in return for exact breakdowns of unit costs

## Capitalising on an economic shake-out

William Dawkins explains how a printer formulated its approach to sub-contracting

stay efficient enough to satisfy his large customers.

At the same time, Button needs to maintain between 10 per cent and 15 per cent surplus printing capacity to act as a back-up and cope with unpredictable large orders. Print runs, mostly in black and white, can vary from five copies of a training manual to 18m impressions of an official form for Her Majesty's Stationery Office.

But the rewards for a skilled operation can be substantial. HSP came out with a £120,000 profit last year and is expecting to make £430,000 in the current 12 months.

HSP's origins were equally precarious. Button and his production director, Colin Power, started out in 1973 after a furious row with their former employer, a high street printer. Their backing was a £15,000 equity injection from Bear Investments, a company owned by Button's brother and the colourful financier, Lord

Hesketh. Those shares were bought back when Bear went into receivership a few years later.

Their first contract was to take surplus work from British Gas's in-house printing plant in the City, and Button's contracts in the industry soon brought in more contracts of the same nature. Two years later, he embarked on an eccentric and ultimately ill-fated venture printing telephone directories and official documents for the West African state of Liberia.

Button mistakenly believed Liberia's 137-year history of political stability was set to continue and was attracted by the lack of local competition for printing contracts available from a number of large Western companies working in the country, including Chase Manhattan bank, Rank Xerox and Firestone.

HSP Liberia was nationalised in 1980 after former Master

Sergeant Samuel Doe took control of the country. Button and Power found to their horror that during their frequent trips to Monrovia, his UK management team had been devoting more than three-quarters of their time to setting up their own printing company, giving little attention to HSP's affairs. They departed, leaving behind them £137,000 losses in the year to December 1979.

It took two years for Button and Power to bring HSP back into the black, during which time they hired new management, painstakingly negotiated extended credit from their suppliers, and attempted to win back customers by offering them one-year fixed price contracts.

No sooner had the damage been repaired than disaster struck again. Button, who was in sole charge of marketing, was injured in a fireworks accident at home and had to take 31 months off work—an experience which taught him a salutary lesson about the practical difficulties of insuring against that kind of risk by delegating responsibility.

"We immediately realised how vulnerable we were," he recalls. While on his sick-bed, Button dreamed up a solution which was eventually to transform the way in which HSP operates. Instead of giving a single quote for jobs in the old way, HSP would strike three-year contracts in return for which it would provide customers with an exact breakdown of unit costs down to each individual page.

By comparing these with their own in-house printing charges, customers could see more clearly the cost savings HSP could achieve. At least 30 per cent claims Button—by virtue of its high volumes and relatively stable workload. HSP prints between 11m and 15m impressions in an average

workload more predictable, and this in turn helped it to keep stock levels to a minimum. Today, Button estimates that his factory's entire stock is turned over once every four weeks.

The 31 cash comes in at what could be an important turning point in HSP's fortunes. Now that it has found some stability—barring any further ill-considered ventures like the Liberian one—HSP can afford to look for greater economies of scale by seeking acquisitions among the 5,000 or so small printing companies estimated to be at work in the London area.

Meanwhile, Button is working on setting up a direct computer link with some of his bigger customers so that orders and stocks can be turned round even more quickly.

## The allowances that may be set against tax

THE trading results of your business are not necessarily an accurate guide to how much tax you have to pay.

The gap between your accounting and tax position was narrowed, but by no means eliminated, by the changes introduced in the 1984 Budget, such as the abolition of tax relief from the effects of inflation on the value of trading stock and the reduction of tax allowances for the cost of buying fixed assets.

Your business accounts nevertheless form the starting point in calculating taxable income. Taxable profits must be adjusted in two ways. They should be reduced by the amount of any income included in the profit and loss account which is not strictly earned from your business activities. Such income—like interest earned on the deposit of surplus funds, for instance—will be taxed under different rules.

Your taxable profits must also include certain figures which you would normally deduct from your trading results, but which are not allowed to be deducted for tax purposes. These non-deductible charges include depreciation and entertainment spending, though you are allowed to deduct the latter if it is for entertaining staff, overseas trade customers or foreign government agents.

Depreciation is charged on fixed assets like your factory, delivery van or process plant. Although asset depreciation is non-deductible, you can claim tax allowances for the cost of buying certain kinds of assets like plant and machinery, industrial buildings, know-how and research spending.

Until 1984 the allowances were generous. The whole cost of machinery and plant and up to 75 per cent of the cost of an industrial building could be deducted immediately. By April 1 1986 the immediate deduction will have fallen to 25 per cent and 4 per cent respectively.

If you carry on business on your own account, your business expenses are taxable at the personal tax rates of up to 60 per cent, despite this reduction in tax allowances.

However, the rate of corporation tax paid by a company has been reduced from 38 per cent to 30 per cent if it has profits of £100,000 or less. For companies with profits of £500,000 or over the tax rate will have come down between 1983 and 1986 from 52 per cent



to 35 per cent. Between the £100,000 and £500,000 profit bands, tax is charged at a marginal rate which is being reduced over the 1983-86 period from 55 per cent to 38.25 per cent.

As your business's nominal tax rate gets higher, so does the share of the cost borne by the Government when you purchase a tax-allowable asset.

If you can bring a capital expenditure programme forward before April 1 1986, you may get higher tax allowances. Moreover, those allowances will be worth more to a company subject to higher tax rates.

On the other hand, if you can legitimately defer income until after March 31 1986, it may be taxed at a lower rate.

Expenditure on repairing an asset, as opposed to buying a new one or improving an existing asset, can still be deducted in full for tax purposes. It is therefore important that your records are detailed enough to identify this type of spending.

If your business has run at a loss, or if the adjustments that must be made for tax purposes produce a loss, you can set the deficit against other income (and, in the case of a company, against its capital gains) for the current and certain other tax periods.

Generally, the earlier you can use the loss the better. If you are entitled to carry it back to earlier periods, you may receive a tax repayment plus tax free interest on it. If, however, you cannot use the loss immediately, you can only carry it forward and set it against future income from the same business activity.

Malcolm Gammie is Director of National Tax Services at KMG Thomson McLintock.

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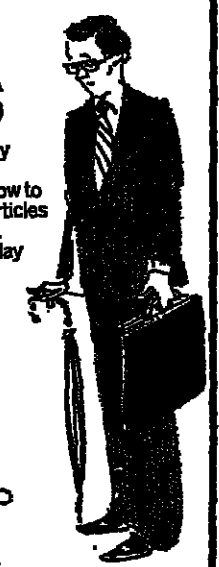
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Art/William Packer

## The haunting vision of Francis Bacon

To the wider British public Francis Bacon is an artist more controversial in his reputation than popular, but those with a closer interest in his work and knowledge of his achievement over some fifty years are not surprised that at the age of 76 he should be allowed the rare honour of a second major retrospective exhibition at the Tate (until August 18), then on to Stuttgart and Berlin.

Since that first show in 1962, which even then confirmed his stature as one of the most significant of modern painters, he has continued if anything more prolific, his work larger in scale and extended further by the almost habitual use of the diptych or triptych arrangement; and now a definitive mass of it has been assembled for the first time.

It makes for an extraordinary, astonishing and at times exhilarating experience, and our thanks must go not just to the Tate but to the European Global Asset Management, for bringing it about, and to Thames and Hudson too, for their collaboration with the fine catalogue.

We have it on the personal authority of our Minister for the Arts, no less, delivered in the public prints and on television in recent weeks, that in Francis Bacon we have the greatest painter alive today. A large claim indeed, but it is one widely shared, most especially abroad, and there is nothing at all incongruous in the Tate's Director, in his short catalogue introduction, citing Rembrandt and Van Gogh among Bacon's true peers. But Mr Bernard Levin, who was the Minister's interlocutor on one television occasion, could only respond to this considered and serious judgment with dismissive scorn. The exchange was most revealing, for here we saw clearly yet again the great divide in our native cultural life between those who have eyes to see and those who have not.

The problem with which Francis Bacon faces us in his art is the problem of imagery so strong in its superficial presence and immediate impact that even those who are now familiar with it, and have come to accept it, have needed time and application to see beyond it and so move deeper into the work. Those blessed with less



Francis Bacon at his Tate Gallery exhibition

visual, more literary habits of interpretation and more literal a cast of mind can think of nothing, as they can see nothing, more than the apparent violence done the human figure, the gratuitous, arbitrary distortion, an easy, pitiless contempt for the human condition. What seems to be the message is to them everything.

If there were nothing more to it than that, how could we not agree with them in rejecting what merely disgusts us, and distrusting what we cannot see. But of course there is more to it, much more: a mere talent for grotesque invention never made a painter great, and as with all forms of art it is what the artist does with his image and his imaginative material in formal terms, how he makes it, puts it together and disposes it, that is the real test.

The question is never one of content but of form in relation to content, of what the work is quite as much as of what it might also be in its imaginative reference and suggestion. From

this tense and critical relation the work derives all emotional force and imaginative profundity.

Bacon has often said that his work is about nothing other than himself. There is no specific message, programme or polemic to it, and to look for one is to miss the point. His effort is directed only to realising each image physically on the canvas, to give it a life of its own, a kind of independence to shift for itself, and in the process to exercise one of those images which seem to have haunted his vision for so long, to lay the ghost at last, if only for a moment. The scream, the disembodied mouth, the teeth like interlocking bits upon a drill, all recur time and again, and the popes and animals, too, subsumed these 30 years past in the obsessive, insistent re-creation, restatement of the figure, isolated and central within its circular arena; that might be transparent cell, or cage, or tomb.

Thus the irony that inevitably we do begin to read the work, to draw from it our own

lesson of alienation, perhaps, and despair—the kind of cosmic desperation that we share with Vladimir and Estragon, or indeed Lear in the wilderness, but which painters seem never consciously to engage. It is when we look at the self-portraits of Rembrandt and of Van Gogh too, and his last land scapes, that we sense a closer visual parallel, an unflinching but utterly absorbed and unself-conscious consideration of humanity, of reality and what it is to be alive.

Bacon is more indirect, or so it might seem at first; but the more we look at the work throughout (especially that of the later period) the more accessible painters of his time, certainly the greatest draughtsman and perhaps the greatest artist. We think of the speed and the touch, of the experiment and the adventure, and who can now say, with his monotypes now on show at the Hayward, that Degas was not the first of the expressionists. The mark lies on the surface and we stand back with the artist, curious to see what it will do.

a sense overall of quizzical and relaxed detachment.

In short, it seems suddenly to be so much more straightforward than we would ever have thought it, portraits to be read not as moralities but seen just as portraits, touching and exact. And so it is with even the earliest work, that was once so shocking and now fills the first four rooms at the Tate to give us the essence of that exhibition of 1962. I can remember that my own clear feelings of shocked excitement, but also my recognition of a consummate handling of paint, and passages here and there were extremely beautiful. The excitement remains, but not the shock, and the painter's authority and the physical richness and beauty of the surface of these canvases are inescapable.

Bacon had returned to painting in 1944, having destroyed or disavowed his earlier work, and then been inactive for a year or two. He showed himself immediately to be a master, which is where we come in, with the surreal expressionism of his figures at the foot of the cross (which triptych is now in the Tate's own collection) and the other similar studies of sinners, crouching, snarling figures. The imagery then becomes more fluid, the touch lighter, the mood more openly experimental and deceptively casual. It is at this moment, with the portrait studies, the wile, the mask, the baboons and wrestlers of the middle 50's, that we can see just what Bacon has meant all along by his open admiration not for Rembrandt, nor for Van Gogh, but for Degas.

How interesting and what a true measure of the artist whose work provokes it, that we can emerge from this great exhibition with the thought of Degas, at once the most ambiguous and the most accessible of painters of his time, certainly the greatest draughtsman and perhaps the greatest artist. We think of the speed and the touch, of the experiment and the adventure, and who can now say, with his monotypes now on show at the Hayward, that Degas was not the first of the expressionists. The mark lies on the surface and we stand back with the artist, curious to see what it will do.

Architecture/Colin Amery

## Discipline needed in gardens

It is the season for the contemplation of the garden. The annual Chelsea Show—that strange national combination of plantmanship and the picturesque—presents the visitor with a series of ideal visions. Every year there is a small section of the display devoted to garden design in the form of drawing, as well as the range of imaginatively conceived model garden layouts.

Garden design is one of the areas of the art of gardening once occupied by great English masters. The recent deaths of Russell Page and Lanning Roper have deprived the art of two of its most distinguished practitioners and influences. It is hard, at the moment, to see who of comparable quality is on the horizon. This year's Chelsea display offered little comfort.

I should like to suggest to the Royal Horticultural Society that they upgrade the subject of garden design in future shows. This year the drawings on display were somewhat concealed in their own small tents where there was nowhere to sit or meet the designers for fruitful discussions. It also seems a limitation to show plans of gardens and a few photographs without any three-dimensional aids. It is difficult to imagine how a design and its planting would work when you are presented with only a numbered chart of varying sizes.

There was one fascinating small town garden: an exercise in illusion and perspective designed by a quartet of names. Boissier, Carter, Fletcher and Tate. Mr Carter, I know, was the man behind the excellent Repton exhibition; the historical influences are very apparent. Their garden was for those of austere architectural tastes. Arcades of dark green stained timber, giant keystones and

walls of mock tufa may sound rather grim. In fact they provide that kind of geometric pleasure found in the best Italian Renaissance gardens. Lines of box and gravel and water complete the list of elements used by the designers to achieve their elegant concept.

It was a great contrast to many of the lush gardens at Chelsea, but it lacked the sense of Irish fantasy that is very much present in the work presented at Chelsea by Alfred Cochrane, Jeremy Williams and Anthony Keane for the first time this year. If you are your park landscaper, or an amusing pavilion or conservatory added to your collection of follies, these Dublin-based architects are the men for you. They seem to be working on a scale that was more familiar to the landscapers of the 18th century.

Londoners have always been fortunate to have Clifton Nurseries to meet their horticultural needs; a visit to their recently much-enhanced premises off Warwick Avenue is now doubly pleasurable. The architect, Jeremy and Pamela Dixon have added a new shop and they are casting sensitive eyes over the rest of the site. Nurseries tend to be cluttered places, a skilled architectural hand is needed to impose an elegant discipline. This is exactly what the Dixons have done for Clifton Nurseries. The shop is an oak pavilion with a slightly overcast roof built in the right style to the greenhouse. It has the feeling of an agreeable cricket pavilion with its white timber columns and tiled floor in black and white. I hope the architects' display of bedding plants that is rolled out daily under an unworthy temporary canopy.

It is possible now to visit a distinguished shop adjoining the nursery where garden architectural ornaments and statuary are displayed. I was interested in the products of the Landscape Ornament Company who are making replicas and some new garden objects from a new material: Kert Codestone. This is a version of the old-fashioned, long-lost Cade Stone—a composition which can be carved, and will weather attractively. It is good to know that a triton's head or a shell basin or an obelisk are now within reach of the more extended pockets.

The final rejection of the Mies van der Rohe design for Mr Palumbo's Mansion House Square, announced last week, marks a wise end to a long and often inflated battle. The City of London would be well advised to study the inspector's report with some care. It is a careful and intelligent guide to the future of the historic quarters of the City.

It by no means rules out redevelopment, but it calls for care, in future, to ensure that surroundings are respected and that the imposition of over-scaled visions is kept away from somewhere else does not occur again.

The Secretary of State took the decision, offering with it important guidelines for the humanising of the City. London it was long overdue, and to be welcomed by all men of good will. May it also help to end the polarisation of criticism that has been one of the least useful aspects of the Palumbo affair.

Simon Holt/Bath Festival

Max Loppert

William Mann, formerly music critic of the *Times*, retired from newspaper reviewing to take on the artistic directorship of Bath. The 36th festival, which began last Friday, is the first to reflect his catholic tastes, strong con-

victions, and lively, communicative enthusiasms. It is also the last, for a short while before the festival opened, it was announced that a new director would be taking over for the 37th. In view of the notable attractions of the 1985 programme—a splendid mixture of forms, styles and themes, in which the most ambitious and daring are being celebrated in a wholly undistorted way—one is bound to wonder why it is that Mann's appointment was not renewed. In fact, I think we should be told.

One of the signs of the 1985 director's alertness of taste is his choice of Simon Holt (b. 1958) as featured composer—four works of his are being played during the course of the festival, including the premiere of a commissioned choral work, *Quintet for the City*, by Holt. The name is probably unknown, but to followers of the British contemporary scene he is already recognised as a young composer of outstanding gifts. A fastidious player of notes who is also a creative voice of distinct character. And so the Bath mark of recognition could not have been more timely.

The two Holt works played in *Saturday* were by Holt's *Project London* at the Guildhall have already been heard in London. In *Mirror Maze* (1981) a large chamber ensemble, mainly wind, constituted in two roughly equal halves, is used to set up a maze of reflecting and contrasting little cells. It is a last, for a short while before the festival opened, it was announced that a new director would be taking over for the 37th. In view of the notable attractions of the 1985 programme—a splendid mixture of forms, styles and themes, in which the most ambitious and daring are being celebrated in a wholly undistorted way—one is bound to wonder why it is that Mann's appointment was not renewed. In fact, I think we should be told.

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La Bohème/Covent Garden

Rodney Milnes

The Royal Opera's latest revival of Puccini's opera is interestingly cast in the event more interestingly. It was planned following the withdrawal of Gabriela Benackova (as Mimì). The four Bohemians have seldom before looked so young in John Copley's production (there pointedly rehearsed by Richard Gregson) or indeed sounded so young: maybe none have truly Italianate weight of tone, for an ideal performance, but all bring compensation in their own way. The young youthfulness and an imaginative approach to text, musical phrase and ultimate meaning.

If the Canadian baritone Gino Quilico threatens to steal the show as Marcello, this is because he has both the easiest assignment and the natural gifts for it: dashing good looks, a swashbuckling stage manner, and well focused, clearly projected tone. But the young Hungarian tenor Denes Gulyas (Rodolfo), making his British debut runs him close. His timbre sounded on the thin side at first (he took half of the first act to settle into the house), but it is uncommonly secure and well placed—the top C range uttered generously. Mr Gulyas uses a melting mezzo voice and a gift for colouring notes to invest many a phrase with distinctive eloquence: it is not often that the familiar lines have sounded so freshly muted. He is also a handsome man and an easy, humorous naturalistic actor.

With William Shimell as Schaunard the most complex of the four (he suggested much with his guarded greenery on Mimì in Act 1), and Marketa Krasuska as Mimì, the ladies may by comparison have seemed a little mature; so be it,

since the opera is to some extent about the callowness of the young male animal, even more so to the female. Anna Maria Gonzalez, Spanish born but who is mainly active in South America, was originally cast as Musetta, but moved up to Mimì a pity, since her edgy, penetrating tone and corresponding demeanour would be better suited to the former role. Hers was an interpretation minutely calculated down to the last, fragile, mannered gesture, inviting applause, and corresponding as artificial as the flowers that Mimì embroiders. Nellie Miricic stepped in as Musetta and sang with characteristic warmth, flair and imagination. Binding these slightly disparate principles together was Silvio Varviso, one of today's wisest, and most practical of operatic conductors, and one whose unshowiness means that he is seriously undervalued in the artistic world. Occasional museness of ensemble mattered little in the face of such innate understanding of how Puccini's music works, of such natural and unforced control of its ebb and flow. The orchestra played bravely for him, revealing all the subtlety of the composer's instrumentation while never covering the singer's words. A most distinguished reading.

Getty money for

UK treasures

The J. Paul Getty Trust which, apart from buying up the world's masterpieces, also has an obligation to preserve the world's masterpieces, has given \$26,000 to the Historic Houses Association and \$25,000 to the National Trust.

Waste/Lyric

B. A. Young

This marvellous play has not been done professionally, as far as I know, since the Leatherhead production in 1966. I wrote then that "managements in search of all-star vehicles should hit on *Graville* before we have to sit through the rest of Wilde." Now a company has done just that thing and the Royal Shakespeare Company has filled the stage with star playing. There is no penny ante in this production, directed by John Barton, that is less than excellent.

The plot is simple, even melodramatic. Henry Trebell (Daniel Massey) is about to be invited to join the Cabinet and see through Parliament a Bill for the disestablishment of the Church of England. A short, unassuming affair with Amy O'Connell (Judi Dench) leaves her pregnant. She goes to a quack for what was a penny called an "illegal operation," he makes a mess of it and she dies. Fearful of the inevitable scandal, Trebell shoots himself.

What magnifies such a story to its ultimate distinction is Harley Granville-Barker's superb drawing of the charac-

ters, and the quality of the conversation he gives them. The play begins almost in Wilde country, at a country-house party where Trebell's chances are discussed, and where Trebell begins his brief affair with Amy, a mature coquette separated from her husband, who is a Roman Catholic and a Sinn Féiner and lives in Ireland. Politics move more and more into the foreground. Disestablishment was a clever subject for Barker to have chosen, a matter that must have seemed of critical importance to most voters, but one that would not automatically attract support from any political bank.

The array of Ministers and aspiring Ministers we are shown covers the political gamut. Horsham, the Prime Minister (an outstanding performance by Tony Church), never averse from an easy way out: Black-brought, to whom David Waller has given a Midland accent, emphasises his concern with the workers; Farrant (David Kille), the socialist whose political judgments are expressed in such phrases as "He's a good fellow," Cautelupe

(Charles Kay, another beautiful vignette), the devoted churchman.

Mr Massey's Trebell is a political show-off. He has a way of fixing his features, the deep-set eyes and firm-set mouth, taking a menacing expression and driving them like a battering ram into his colleagues' faces.

This is essentially a man's play. Amy has only two scenes of importance, an unwilling love scene with Trebell and a collapse into tears when she confesses her pregnancy. There is a good part for Trebell's sister Frances (Sara Kestelman), who has given up teaching to look after him. Both these parts are played to perfection. So indeed is the part of Trebell's wife, who talk as if Wilde's characters had become intelligent. There are also two more important parts for men, Gordon Gostelow as Amy's husband Justin, a curd Irish intellectual and Trebell's doctor (Oliver Ford Davies), whose evidence at Amy's inquest may prove vital.

The play was written in 1907, but banned by the censor because of its talk of abortion. Barker re-wrote it in 1926, but

it is clear that 1936 will not do for such a story, where many of the points might then be settled on the telephone. John Barton has made his own amalgam of the two versions.

Christopher Morely and Louise Belton have designed the three scenes, which include a classic "smoke-filled room" in the Prime Minister's house; and the music, including as Barker insisted in his stage directions, Chopin's Prelude Op. 28 No. 2 "from beginning to end," is played by Christopher Duncan.

## Arts news in brief...

The seventh annual MusICA series starting on July 7 at the ICA will concentrate entirely on classical music written in the 1980s.

Composers represented include Vic Hoyland, Walter Zimmermann, Manfred Stahlke and Corrado Pasquetti. There will be a total of eight Sunday evening concerts.

English soprano Kym Marsh Amps has won the 1985 Maggie

Snow-haired and frail—much frailer than at his last appearance in the Elizabeth Hall—the octogenarian Vlado Perlemuter returned last Thursday to play Chopin, Ravel and Fauré.

The heart of the matter is still in him and the fingers are astonishing—a testimonial to what an intensive early diet of Moszkowski études can do for you. Above all, by training a lifelong loyalty Perlemuter remains our great link with the masters of the French piano; he studied under Cortot when

Fauré still directed the Conservatoire, and he learned all Ravel's music with the composer himself.

The self-effacing simplicity of Perlemuter's style is intact, and his grasp of strict architectural proportions—every passage with its just weight, nothing unduly spilt or indulged. Fauré's majestically gentle Theme and Variations will work in no other way, and in Ravel's *Miroirs* he proved again how the music gleams in its watchmaker's precision-mechanisms are respected. The delicacy with which he distinguishes sound-levels is probably inimitable.

There were smudges: some passing fumbles, too much lingering pedal (quite uncharacteristic), memory-squalls in "La valse baroque" and "La valse des cloches" was magically resonant, and "Oiseaux tristes" perfect. The complete sequence of Chopin's four Ballades was not only a feat of stamina, but a lesson in patrician style, expressively direct and uncluttered. All this was received with the warmest admiration; Perlemuter as usual looked benevolently pleased.

Perlemuter/Elizabeth Hall

David Murray

Teyte Prize, which consists of a prize of £500 and a recital to be arranged.

Belfast-born Kenneth Montgomery, at present chief conductor of the Netherlands Radio Orchestra, was named as the first artistic and musical director of Opera Northern Ireland, which is the result of the 1984 amalgamation of Northern Ireland Opera Trust and Studio Opera Group.

## Arts Guide

## Music

## LONDON

Academy of St. Martin-in-the-Fields directed by John Brown, Handel, Purcell and Telemann, Queen Elizabeth Hall (Wed), (023-3191).

English Chamber Orchestra conducted by Edward Downes and Howard Blake with The King, clarinet, Stravinsky, Blake, Halsey, Schöenberg, Queen Elizabeth Hall (Thurs).

New York Philharmonic Orchestra conducted by Zubin Mehta, Bach, Crumb and Mahler, Royal Festival Hall (Thurs).

Rossini, Scotti, Fifth Street: Birell Le-gre, guitar, (439-0747).

## PARIS

Ensemble Orchestra de Paris - Finlandia Sinfonietta conducted by Olo-Kann, Paul Thiriet, cello: G. Belin, C. P. E. Bach, Schöenberg (Thurs), Salle Gaveaux (568-2030).

Maurice Ravel France conducted by De Rozet, Caplet, Delibes, Jolivet, Poulenc (Thurs), Saint-Louis-en-l'Isle Church, (24-1516).

Maurice Ravel, piano: Bach (Tue, Thurs), Théâtre des Champs Elysees (723-7777).

## NETHERLANDS

Amsterdam, Concertgebouw. Recital: Hall. An evening of Indian music and dance with Narendra Bhatia, star, Ustad Zamrud Khan, tabla, and Irshad Hussain Khan, tanpura (Mon); Bob van Asperen, harpsichord, Bach (Wed); The Utrecht Conservatory String Orchestra un-

der Eli Goren, Avision, Mozart, Weber, Bruckner (Thurs), (713-145).

Rotterdam, De Doelen. Recital: Hall. Daniel Weyenberg, piano, with the Daniel Quartet and soloists. Thomas, Frank, Saint-Saens (Tue), (742-911).

VIENNA

Bach Mass in B minor; Gachinger Kantorei and the Bach Collegium of Stuttgart conducted by Helmuth Rilling with Arleen Auger, soprano, Julia Hazzard, alto, Aldo Balala, tenor, and Andreas Schmidt, bass. Konzerthaus (Thurs).

SPAIN

Barcelona: Palau de la Musica: Dallas Symphony Orchestra conducted by Eduardo Mata with James Galway, flute, Schubert, Griffes, Rodrigo and Mahler (Wed).

Madrid: Teatro Real: Dallas Symphony Orchestra. As Bilbao, (Thurs).

WASHINGTON

National Symphony (Concert Hall): Conductor, Mstislav Rostropovich; trombone, Milton Stevens; clarinet, Loren Kitt; harp, Dotan Carter; cello, John Martin; Lumby, Parris, Weber, Debussy, Boccherini, Ravel (Tue); conductor, Mstislav Rostropovich; violin, William Stead; Bach, Brahms, Copland (Wed, Thurs), Kennedy Center (254-3770).

CHICAGO

Chicago Symphony (Orchestra Hall). Conductor, Erich Leinsdorf. All-Bach programme (Thurs), (435-8122).

## Opera and Ballet

## PARIS

Comte Francis Stradella, a work without orchestration conducted by John Bardon, singing by the Opera's Ecole d'Art Lyrique, with Jean Dominique Burron/Gerard Parmentier at the piano, produced for the first time at the Opera Comique (236-0611).

Debussy's *Pelléas et Mélisande*. Teatro Alla Scala de Milan production with the Paris Opera and the Theatre Des Champs Elysees conducted by Hans Zender, production by Gian Carlo Menotti with Pelléas sung by Laurence Dale/Francois Le Roux, Mélisande by Barbara Hendricks/Colette Allot-Leger. Théâtre des Champs Elysees (723-4777).

VIENNA

Saintpeter, Il Trovatore conducted by Guiseppe Verdi with Bonissoli; Boris Godunov; Aida, Romeo and Juliet by Christiane M. van der Eyk. Directed by Jeroen Lopez Cardoso and conducted by Roderick Shaw, Lucia Moeswen in the title role of an aging diva who exists solely in the imagination of an author, sung by Marianne Blok. Ends June 1, (24-0394).

WEST GERMANY

Frankfurt, Opera: Don Pasquale, La Bohème has Peter Kelen as Rodolfo and Dona Tokody as Mimì. Falstaff has Louis Quilico. Walter Raffeiner is repeating his much praised performance as Max in *Der Freischütz*. (252-21).

Stuttgart: Württembergisches Staatstheater: Manon Lescaut returns with Ursula Kossov and Rudiger Wolansky. Cav and Pag are of respectable standard. (23-321).

## LONDON

Jaegers (Aldwych). Ciderhead almost other revival of Tom Stoppard's glittering comedy of love, murder and linguistic mayhem among the logical positivists, with Paul Eddington a more earth bound George Moore. It then was Michael Hordern. Felicity Kendal delighted as his retired musical comedy wife. Peter Wood directs. (336-9404, credit cards 379-6233).

Amsterdam, Erkin Grom Theatre (Nes 45). The Kleine Opera with the world premiere of *Mervigle* by Roland Voornman, with an English libretto by Christiane M. van der Eyk. Directed by Jeroen Lopez Cardoso and conducted by Roderick Shaw, Lucia Moeswen in the title role of an aging diva who exists solely in the imagination of an author, sung by Marianne Blok. Ends June 1, (24-0394).

NEW YORK

American Ballet Theatre (Metropolitan Opera House): Mikhail Baryshnikov and company, including Natalia Makarova, Cynthia Gregory, Patrick Bissell and Clark Tippet dance a mixed programme from their eight-week repertory. Ends June 15, Lincoln Center (302-8000).

WASHINGTON

Metropolitan Opera (Opera House). The American tour includes repertoire from *La Traviata*, *La Bohème*, *La Fanciulla del Teatro*, *La Traviata*, *La Fanciulla del Teatro*, *La Traviata*, *La Fanciulla del Teatro*. Kennedy Center (254-3770).

## BASE LENDING RATES

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# A new jerk in old reflexes

By Ian Davidson



Mr. Caspar Weinberger, U.S. Defence Secretary.

WHEN Mr Caspar Weinberger offered Europe the chance to participate in the \$20bn Star Wars research programme, the U.S. Defence Secretary may have believed he was offering a sweetener to European critics of the administration's search for a new nuclear doctrine. Instead, he has precipitated a political debate in Europe which goes far beyond nuclear doctrine, or whether Plessey and Siemens could get a slice of the action.

In a sense the history of Europe over the past 35 years has been that of the shifting ambivalences towards each other and towards Europe of Germany, France and Britain. In recent years, these ambivalences seemed to have been attenuated or at least muted, since the Fontainebleau European summit it has seemed that each of them might be prepared to invest more heavily in their mutual commitment to Europe. But Star Wars, like a rubber hammer, has revealed that the old reflexes are still very much alive and kicking.

## Herr Kohl's instinct has been to applaud and appease the U.S.

Since his election in 1981, President Mitterrand has cultivated the Franco-German relationship more assiduously than any of his post-war predecessors, notably in the field of military strategy. When the French came to the aid of the British in the Falkland Islands, it was the only time since the Second World War that the two nations have fought together. In the meantime, it seems clear that official British thinking is evolving in complexity and subtlety on the subject of Star Wars research, and it is probable that when the Government gives a formal reply to the Weinberger invitation—which may not be for several months—it will be a far cry from Mrs Thatcher's initial enthusiasm. It is obvious that the Americans will be interested only in the most advanced British technology; there is a clear danger,

therefore, that British participation in Star Wars research will lead either to a brain drain of the best scientists, or Pentagon control of some of the leading edges of British research. Should the British Government be an intermediary in any research contracts? To do so risks contamination with the strategic objectives of Star Wars; not to do so risks forfeiting access to bits of British companies' research. This dilemma is particularly acute where research, already being done under contract to the Defence Ministry, might also be applicable to Star Wars. But operational considerations are likely to weigh more heavily than abstract speculation. Nato is increasingly committed to the idea that it needs to strengthen conventional

scientific capabilities in these areas to be diverted to the purposes of Star Wars.

Any transition to high-tech conventional defence would cost more money. The 1983 European Security Study outlined a plan which might cost \$20bn extra over 10 years, and a more detailed follow-up study, just published, broadly confirms this estimate (\$22.5bn over 10 years). This would be roughly equivalent to a 1 per cent increase in Nato's defence budgets. Last week, the Nato defence ministers reiterated their support for the idea of increasing budgets by 3 per cent a year in real terms. But everybody knows that this was just lip-service; the British Government, for one, intends no increase after this year, and President Reagan is being forced by Congress to accept a freeze in defence spending as from this year.

Some Europeans have heaved sighs of relief at the U.S. defence freeze, in the belief that it must undercut Senator Sam Nunn's campaign to withdraw U.S. troops from Europe if the Europeans fail to pull their socks up. They may also be encouraged by his latest move, to establish a \$200m fund for Nato development of high-tech weapons. But if U.S. defence spending is to be a prime target in the deficit-cutting exercise (as seems inevitable), it is hard to believe that this will not have an impact both on U.S. Nato expenditure, and on U.S. attitudes to European defence efforts.

If confidence in nuclear weapons as a substitute for conventional defence is being eroded; if that erosion is being accelerated by the underlying rationale of Star Wars; if money for defence is constrained all round; if the competition of Star Wars is threatening to raise the price and reduce the availability of European high-tech for conventional defence; then it seems to follow that European governments have little choice but to pool their limited resources in advanced defence technology. A fragmented response to the Weinberger offer may be ideal for the Americans, but it cannot serve European interests.

This may be the reason the British Government is showing

## Dassault will be a litmus test of the French attitude

technology transfer, arms procurement, European integration, arms control—all these hang together in a way which challenges bureaucratic convenience and defies the reflexes of parochial politicians. Despite the apparent disarray, the situation is not necessarily discouraging. Over Europe, the British seem, for the first time, to be responding to an idea, even though it comes from Paris. The French may be beginning to wonder whether the Paris-Bonn axis is less reliable than a triangular grouping which includes the British. The Germans, for understandable reasons, are still groping in the dark. But these are still early days. It is not fanciful to suppose that Star Wars may turn out to be at least as important for its political impact on Europe as for its impact on nuclear doctrine. Strengthening Conventional Defence in Europe. A program for the 1980 ESSEC II Western Press 1985.

## Lombard Left can talk to left

By Malcolm Rutherford

BRITAIN'S Eurocommunists were rather less successful at last week's special party congress than met the eye. On the face of it, they won a sweeping victory: the hardliners or Stalinists were voted out by a majority of around two to one. Yet the chief prize continues to elude the reformers. That is the control of the party's daily newspaper, the Morning Star.

The paper is owned by a self-governing co-operative known as the Peoples Press Printing Society. The PPS is likely to re-assert its control of the paper at a series of meetings to be held around the country early next month. Does it matter? After all, membership of the British party is now down to below 15,000. The Morning Star is a boring newspaper. More than half of its distribution is in Eastern Europe and the Soviet Union. Could it not be decently confined to oblivion by everyone trying to follow British politics?

Yet the answer is: "Yes, it does matter." Or at least, it matters a bit. The Morning Star is an existing daily newspaper with very modern premises. Well-edited, it could become an extremely interesting paper of the British—perhaps even of the European—left.

One can only conclude that someone is trying to keep it clinically alive to prevent it from falling into the hands of somebody else: namely the Eurocommunists. It is no longer relevant how many people read it, or whether anyone reads it at all. It just has to be kept away from that other Communist journal, the monthly Marxism Today.

The magazine has some special qualities. It is not just that it is, on the whole, well-edited, well laid out and is sold in W. H. Smith. It has another quite considerable achievement.

In the days when the British left seemed to be in a fragmented and sectarian, and with the Labour Party possibly unlikely ever to win another general election, it kept a banner flying. It showed that the left did not have to be boring.

## The case for Mansion House

From Mr J. Bartlett

Sir,—The refusal of the Mansion House Square project is yet another tragic failure of a town planning system which despite its original good intent is leading to the premature decay of so many of our cities. The Mount, Richmond, Surrey, is a fine example of a place which is overwhelmed and while the exterior finish of the Mies Van der Rohe tower may not please everyone, there is no way the existing buildings can be regarded as having a significantly better external appearance. Certainly not in operation, and occupiers' cost and comfort.

Palumbo and his backers are prepared to risk substantial sums of money, using their own judgment to provide what is the best type of building to be constructed on the site. This in turn is influenced by the tenants' demand and requirements for the type of space which they wish to occupy for their entire working day. Significant, and most important, qualified, vested interests therefore. On the other hand, there is the purely subjective opinion, largely negative, however, of those with no financial or personal involvement of any kind. One becomes saddened and angry at such a decision. Every-one praises initiative, and attempts to raise the standard of working life for as many as possible, but still decisions such as these are made. The spectre of "Yes, Minister" remains powerful, maintaining a mud-

## Letters to the Editor

died conservatism to any change, however desirable. James Bartlett, Richmond Hill, Richmond, Surrey.

## Abolishing the rates

From Mr V. H. Blandell

Sir,—In all the debates on the abolition of the present rating system and its replacement by various alternatives, I have not found any reference to the economic effect of abolishing the present property tax (irrespective of the alternative).

Indeed, I consider that the effects of abolition would be of more economic importance than replacement.

It is well established that the rates depress property prices, and that the higher the rates, the less the rent or price that can be charged.

It thus follows that the abolition of rates will increase rents and prices of property by the amount of the rates abolished. This was exemplified when agricultural rates were abolished in 1929 and the rents and prices of agricultural land rose immediately.

Is it really the intention of this Government to confer such an enormous benefit on property owners? V. H. Blandell, 68, Oldland Avenue, Hatfield, Herts.

## Take a pinch of dry salt

From the Marketing Director of Walkers Crisps

Sir,—I was amused to see that J. R. Phelps (Letters, May 21) has such a low opinion of potato crisps when compared with those eaten in 1929-39. Perhaps he has been eating the wrong make.

The pre-war crisp was almost certainly rancid, hence the "flavour", and if you were lucky you also received in the packet any numbers of small twigs of damp salt. If the present crisp was left out of its protective tin for a day or two the crisps were not crisp. Quality varied according to the cook and the season.

Today's Walkers crisp is a Prince, not a King, in comparison. It is made from real whole fresh potatoes which are taken from carefully controlled stores, in perfect condition, then tenderly peeled, sliced, washed and cooked to per-

fection in pure vegetable oil. A light dusting of salt or flavouring to enhance the natural flavour and straight into a moisture and air resistant wrap to protect it on its travels. Even now a pack of this superb product, at 13p including VAT, is less than the price of the stamp on this letter's envelope, and the increase since the 1930s is certainly less than the general rate of inflation.

R. Chalk, Walkers Crisps, Feature Road, Thurmaston, Leicester.

## How many real Communists?

From Mr I. J. Kenna

Sir,—I read your article about the recent congress of the Communist Party of Great Britain with interest. However, on a point of arithmetical accuracy, there are about 80,000 paid up members of the People's Press Printing Society. So the Communist Party, with below 12,000 members, as your correspondent states, cannot account for 90 per cent of PPS membership, as she also states.

In fact, only about a third of the claimed membership of the Communist Party had paid its dues to date at the time of the 1984-85 re-registration. Many people have probably forgotten by now that they ever were in the party and/or bought shares in the PPS.

So the forthcoming battle between party and PPS is more a kind of phantom warfare. I. J. Kenna, 72 Compton Street, London EC1.

## The confusion over trade boards and wages councils

From Professor S. Dennison

Sir,—Lord Kaldor's account (May 15) of wages councils, based on recollections of a lecture by R. H. Tawney, is completely illusory. There were no wages councils in 1910 and it would be surprising if Tawney said there were. The functions and operations of the Trade Boards under the Act of 1909 were remote from those of the wages councils (established by Ernest Bevin in 1945, not by Winston Churchill in 1969) as were the provisions for old age pensions under another Act of 1909 from the post-war welfare state.

The Trade Boards fixed minimum hourly or piece rates in trades in which the prevailing rates were "exceptionally low." Four were identified, including tailoring, with some women (who predominated) earning as little as 1d an hour. A large proportion of the workers were outworkers, "employed" by middlemen or "putters out" who provided the materials and paid for the work done. They usually operated on a very small scale. Equally, where there were employers' workshops,

they were mostly small, with few workers and the employers taking full part in operations. These conditions dominated the London tailoring trades, which Lord Kaldor takes as his only example.

His picture of an "industry" containing a number of reasonably efficient firms which suffered from the intrusion of a large number of parasitical firms who were highly inefficient but could nevertheless compete with the old-established firms by making use of sweated labour is fictitious, as is his allegation that the "introduction of minimum wages forced these parasitical firms out of business which in turn enabled the efficient firms to expand." The many investigations and surveys from the 1880s to the 1930s provide no evidence for these allegations, which indeed were largely the invention of the advocates of minimum wage legislation, including (who else?) R. H. Tawney.

One can also ask questions such as how are "efficiency" and "inefficiency" defined and determined, how did the "efficient" firms suffer, in what

sense could the "intruders" be termed "parasitical," how many of them went out of business when minimum wages were enforced? The use of the term "parasitical" exemplifies the inadequacy of the account. Its present equivalent, used by the Low Pay Unit, is "cowboy." Lord Kaldor shares its talent for obscuring reality with "wessel" words—thus (final paragraph) determination of wages by market forces becomes "free exploitation of labour." It seems that Lord Kaldor's purpose is to "demonstrate" that minimum wages are needed to protect "efficient" firms from wage-cutting. His final paragraph is a variant on the erroneous belief of the Low Pay Unit and the Cambridge Department of Applied Economics that if "efficient" firms are not protected from parasites and cowboys they will not undertake the investment needed to secure higher productivity and employment. The "argument" can, of course, be generalised to embrace all forms of competition including that from abroad. Mr Kuczyński (same date)

appears to have doubts about this as he admits that "it is difficult to argue that all other things being equal, lower pay for particular occupations will actually destroy jobs there," though the Low Pay Unit and Mr Henry Neuberger do not find it so. But again the moral of his letter is unclear. It is obvious that increased employment of low-productivity and presumably lower-paid workers will not generate as much taxable income as an equivalent number of more highly paid workers and therefore provide less to distribute to the "poor" including the unemployed. But does this mean that it is preferable that they should remain unemployed rather than take jobs at wages equivalent to the value of their product? Mr Kuczyński might ponder the fact that the heaviest incidence of unemployment for workers with minimum wages is in excess of the value of their product is among the young, including school leavers.

(Professor) S. R. Dennison, 22 Percy Gardens, Tynemouth, Tyne and Wear.



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Terry Byland on Wall Street

## Outlook on profits holds key

THE response of Wall Street's equity markets to the much-heralded end in the Federal Reserve's discount rate and the similar reductions in bank prime rates was looking somewhat disappointing by the end of last week.

The Dow Jones industrial average just managed to hang on to the 1300 mark on which so much faith has been set. But the average fell by 13 points at mid-week, when turnover was disturbingly high. Evidently, there are plenty of nervous investors out there, who are as willing to take profits as they are to push the market any higher.

The lack of enthusiasm is all the more disappointing because lower interest rates are just about the only bullish factor in sight. For the past month, Wall Street has been torn between the two sides of the argument about the pace of the U.S. economy. If the economy is slowing down - and Dr Henry Kaufman of Salomon Bros for one told clients last week that the economy will shortly rebound - then interest rates may come down but so will corporate profits. But from the point of view of the stock and market analysts, can cuts in interest rates outweigh the prospects for poor corporate results in the second quarter - hard on the heels for poor results for the first quarter?

Now that the good news on interest rates is out of the way, and in total predictions of a further cut in discount rate have been discarded, the stock market is left to face the possible bad news on the profits front. Or not, if one believes that the economy is recovering and that the next thing to worry about is the chances of the Fed tightening its grip again.

For the chartists and other technical analysts who base their market views on a close study of the market itself and leave the economic and monetary analysis to others, recent trends are puzzling. The bond market has gone from strength to strength, as it first predicted and then signalled only downward pressures on rates. Yet the stock market has responded only tardily, confounding those who believe in an interest rate-driven equity market.

At Smith Barney, Mr Alan Shaw turns this popular theory on its head with the words: "Stocks need bonds but bonds don't need stocks." He points out that over the longer term, a weak bond market has been accompanied by a bull market in equities. This, he claims, has been masked by the delay in the equity market's response to shifts in bond market trends, but the underlying picture has remained the same.

Of the recent improvement in the stock market, Smith Barney points to the significance of the interest rate driven stocks which are included in the Standard & Poor's 500 index - 40 financial stocks and 40 utilities. Bank stocks weakened at mid-week on the problems in Argentina, but have been rising strongly since the end of last year. Once again, the banks have been successful in delaying prime rate cuts until they had won the last drops of benefit out of the slide in money market rates. And stocks in the utility companies, with their heavy capital borrowing commitments, were the first to herald the downturn in rates.

Thus, argues Smith Barney, the peak in the S&P 500, which preceded that of the Dow industrial average and was widely regarded as an indication of broad strength, may be misleading. Its interest rate stocks reflect, albeit obliquely, the strength of the bond market rather than optimism for industrial equities.

Merrill Lynch, in its investment market letter, stresses the significance in the S&P 500 of the financial stocks, and believes that banks will overcome their current bout of profit-taking and continue to do well on continuing prospects of lower interest rates.

But it takes a more optimistic view of corporate profits in the second quarter, in part because it expects an improved trend in the economy. The 0.9 per cent rise in April retail sales it regards as "a small step in the right direction."

Merrill is generally bullish for equities, and believes that the market shows undercurrents of strength which could produce an upward thrust. It puts the spotlight on good quality companies in such fields as drugs, electrical equipment and publishing. An extra bonus would come from the cyclical stocks such as chemicals, paper and forest products, if the dollar resumes a downward trend.

One point can be said with some certainty. If the stock market does not move significantly above the Dow 1300 level - and hold there - in the very near future, then the bears will be back. After all, 1300 is only a number and the market has been gearing up for the breakthrough for a long time now.

# FINANCIAL TIMES

Tuesday May 28 1985

Dealing Room Deals

COMMUNICATIONS

01-377-2500

AIR RAIDS STEPPED UP AFTER ATTACK ON KUWAITI EMIR

## Gulf War truce hopes dashed

BY KATHY EVANS IN TEHRAN

IRAN and Iraq have launched a series of unprecedented air raids on each other's cities as recent hopes for a truce were dashed in the wake of the weekend assassination attempt on the Kuwaiti head of state.

Sheikh Jaber al Ahmed al Sabah narrowly escaped the attack by a suicide car bomber on Saturday in an operation for which responsibility was claimed in Beirut by the shadowy Islamic Jihad movement.

The new violence returns the political situation to that which prevailed before the visit last week to Tehran of Prince Saud al Faisal, the Saudi Foreign Minister. That visit coincided with two bombs in Riyadh for which Islamic Jihad also claimed responsibility.

Nearly 36 hours after the attempt on the Kuwaiti Emir's life Iran issued a statement emphatically denying any involvement in the operation or the Islamic Jihad group.

However, parliamentary speaker Hosheini Rafsanjani referred recently to the support the movement gives to the Islamic republic.

The Tehran media also regularly refer to the 17 convicted terrorists held in Kuwaiti jails as "Moslems" fighting imperialism.

Since the attack on the Emir Iranian officials have been strongly emphasising that it is Iraq which is the source of the Gulf region's problems of internal subversion. Official spokesmen say that Bahrain has recently uncovered an Iraqi Baathist plot to subvert the island's armed forces and 13 Iraqi nationals including some diplomats have been expelled. In the United Arab Emirates another 20 Iraqi nationals have been deported on charges of subversion and espionage, they claim.

The Iranians are clearly anxious that their new lines of communications to the Gulf, particularly via Saudi Arabia, be maintained despite the events in Kuwait. It is not clear, however, whether a planned visit to Riyadh by Mr Ali Akbar Velayati, the Foreign Minister, will go ahead.

While the rhetoric continues, Tehran residents are trying to

count their dead. Two air raids on Sunday night are said to have left seven dead and 30 injured, but many Iranians and foreigners are sceptical of the figures.

The few remaining western correspondents in Tehran were yesterday forbidden by the war information office from entering the bombed out areas, taking photographs or even naming the location which was hit.

One western diplomat who visited a stricken area said that one bomb alone had destroyed three small apartment buildings where probably at least nine families were living.

Information on the western cities which have suffered missile attacks is also scanty. The official media is still referring to the casualties as "martyrs".

As darkness fell last night, Tehran residents were preparing for further strikes. Iran has vowed to retaliate by firing missiles on the Iraqi capital, Baghdad. This pledge has yet to be carried out, either be-

cause the Iranians wish to demonstrate that Iraq is the aggressor or because Iran has a few missiles left.

Only five weeks ago, parliamentary speaker Hosheini Rafsanjani was boasting, however, that Iran had developed new "push button" missiles which could be launched quickly and accurately.

Iran is being only reluctantly drawn into this battle of the cities as the bombing is proving psychologically demoralising to civilians. Tehran has appealed to the non-aligned movement, the Islamic Conference and the United Nations to help bring an end to the raids.

However, following the two air raids on Sunday night which caused a 90-minute blackout in the capital, Iran today launched air raids on five small towns and villages in Iraq. On Sunday the Iranian air force struck the southern Iraqi town of Al Amarah where industrial and economic targets were hit. No mention was made though of the large air base there.

Kranian oil curbs, Page 3

## Gorbachev expected to repeat concern about arms talks

BY JAMES BUXTON IN ROME AND RUPERT CORNWELL IN BONN

SIG BETTING CRAXI, the Italian Prime Minister, is expected today to become the second senior European politician in two days to be told by Mr Mikhail Gorbachev, the Soviet leader, of his concern about the progress at the Geneva arms talks and his strong opposition to the U.S. Strategic Defence Initiative (SDI).

Yesterday it was the turn of Herr Willy Brandt, chairman of the West German Social Democrat Party (SPD), who took the opportunity of his visit to Moscow to announce that he would not be available to meet Mr George Bush, the U.S. Vice-President, next week. Mr Bush is to visit several European capitals in an attempt to persuade Washington's Nato allies to take part in the star wars programme.

Herr Brandt was given top-level treatment in Moscow, in contrast to the failure of President Ronald Reagan to see him during his state visit to West Germany earlier this month.

The hostility of the Social Democrats to aspects of current U.S. policy, above all over the SDI, has generated heated controversy in West Germany especially after the party's massive victory a fortnight ago in the North Rhine-Westphalia election.

Mainly out to salvage national political capital from the state election debacle, Chancellor Helmut Kohl, leader of the ruling Christian Democrats, then accused the SPD of "primitive anti-Americanism."

In Moscow yesterday, Herr Brandt stressed that throughout his party's 13 years in power until 1982, the Soviet Union "never challenged our loyalty to Nato, nor tried to play us off against the U.S."

The Italian Prime Minister will be the first Western head of government to meet Mr Gorbachev since the funeral in March of his predecessor, Mr Konstantin Chernenko.

Italy, though in practice one of the U.S.'s most faithful European allies, preserves reasonably good relations with the Soviet Union. Sig Craxi's visit will be watched closely by other Western countries interested to learn more about Mr Gorbachev's positions on east-west relations in general and on SDI.

Italy has expressed guarded approval for the star wars research programme, which it wants its electronics industry to be involved in. But with the largest communist party in Europe, its primary interest is in fostering better relations between the superpowers.

Kohl and Mitterrand to meet, Page 2

## Zanussi to cut nearly 5,000 jobs

By Kevin Done in Stockholm and Alan Friedman in Milan

ZANUSSI, the Italian home appliance maker which was taken over last year by Sweden's Electrolux, has reached a crucial crossroads with trade unions on a restructuring plan which calls for making 4,848 of Zanussi's 18,882 workers redundant over the next three years.

The agreement was reached at the weekend after weeks of stalemate and more than 70 hours of intensive negotiations which included Electrolux and Zanussi executives, trade union representatives and Italian industry ministry officials.

Today Mr Anders Sahlin, managing director of Electrolux, begins talks in Italy on the next pressing issue, a new capital injection of L100bn (\$50m) for Zanussi. According to Mr Lennart Ribohm, Electrolux finance director, last year's losses wiped out two thirds of Zanussi's capital, which was boosted to L104bn only five months ago when Electrolux took a 49 per cent stake.

Zanussi's 1984 losses totalled at least L125bn and possibly as much as L140bn.

Electrolux said yesterday that it was planning to convert around two thirds of a L100bn Zanussi bond to which it subscribed as part of its acquisition. Mr Ribohm said the new capital would come from the conversion and no new capital is being sought from the Italian consortium which still holds a 51 per cent stake in Zanussi.

Electrolux expects to convert the rest of the Zanussi bond and obtain a majority stake in 1986 or 1987.

According to Mr Scharp, Zanussi will run up further losses this year, although the company is expected to "break even after financial costs on a monthly basis by the end of 1985."

The Electrolux restructuring plan calls for, in addition to the redundancies, investment of L341bn in new technology and automation over the next three years.

Lear Fan will not repay UK

Continued from Page 1

project and keeping the Government informed.

It will also check whether the precautionary guidelines, laid down after the De Lorean affair, were observed, particularly whether adequate assessments of feasibility were made before each stage of the project was approved.

The Northern Ireland Development Board holds some rights to the design of the aircraft but these are due to expire later this year. MPs are concerned that these should not be relinquished only to have the aircraft manufactured in the U.S. at a later stage.

## Death toll mounts in Lebanon

Continued from Page 1

fence minister, Ariel Sharon, who in 1982 sent Israeli troops into Beirut to wipe out the PLO.

Meanwhile, Libya's Co. Moammar Gaddafi expressed support for the Palestinian struggle and warned that control of Lebanon by his Syrian allies - of which he approves - must not come "on the bodies of the Palestinians."

The International Committee of the Red Cross yesterday attempted to evacuate wounded from Bourj Barajneh camp during a brief lull in the fighting but had to call off the operation after only a handful of casualties were taken away in ambulances. It was not immediately clear why the operation was aborted.

Repeated missions by the ICRC to enter the camps over the past few days have been frustrated even though Sabra and Chatila fell to Amal and the Sixth Brigade last week and only pockets of resistance remain. Relief workers believe that many of the wounded have died because of lack of medical attention. Water has been cut off in Sabra and Chatila.

The Bourj Barajneh camp near the airport, the largest and best defended, is still holding out. Mr Karame, in the most direct condemnation by the Lebanese Government of the fighting, said: "They are displacing people and then looting their houses and their savings. Is this Jihad (holy war)? They are killing people. They are oppressors in this society."

## Hong Kong handover

Continued from Page 1

as he arrived in the Portuguese territory after a week of talks in Peking, Shanghai and Guangzhou (Canton). His whistle-stop one-day tour was the first to Macao by a Portuguese head of state since it came under Portuguese administration almost 430 years ago.

President Eanes emphasised over the day that Macao was too small a place for political squabbling inside the Portuguese community. The feud between the present governor and local political figures came to a climax in February last year when local demands for a dilution of the governor's sweeping powers brought the legislative assembly to a standstill.

That prompted Governor Almeida e Costa to dissolve the body, introduce sweeping electoral reforms and call fresh elections.

It took direct intervention by President Eanes, and discreet intermediation by Peking, to devise a face-saving truce.

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The company is replacing Mr Bucy with Mr Jerry Junkins, 47 who as executive vice-president of data systems, government electronics and industrial controls, has been heading one of its most consistently successful divisions.

Over the last three years, Texas Instruments has seen its reputation

as a high-flying pioneer of the electronics industry tarnished by a series of problems.

Famed as the main developer of the pocket calculator and the integrated circuit, it came unstuck in its attempt to break into the home and business computer markets with machines that were either too expensive or not well enough adapted to their markets. The failures forced it into heavy write-offs of \$800m in 1983 and a final loss for the year of \$145m.

Mr Mark Shepherd, 62, who had been expected to retire before Mr Bucy, is to remain as chairman.

## Texas Instruments head quits

BY TERRY DODSWORTH IN NEW YORK

MR FRED BUCY, the president and chief executive officer of Texas Instruments, has taken early retirement at the age of only 56 in a surprise move which is widely seen as a forced departure after a series of heavy setbacks for the Dallas-based electronics group.

The company is replacing Mr Bucy with Mr Jerry Junkins, 47 who as executive vice-president of data systems, government electronics and industrial controls, has been heading one of its most consistently successful divisions.

Over the last three years, Texas Instruments has seen its reputation

## Sinclair seeks finance

Continued from Page 1

Sinclair Research has recently won contracts from American Express and Sears in the U.S. and Dixons in the UK for substantial orders for the TV's which sell at £100 in Britain. The company is also having discussions with One Far Eastern and the European company about licensing production of the TV's.

The second hope for Sinclair Research is the QL computer, which had a disastrous launch just over a year ago. The problems surrounding the QL have finally been ironed out although the company has only sold 60,000 since the launch. In January 1984 Sir Clive was talking

about producing 100,000 QLs a month by now.

The QL is just being launched in the U.S. by mail order and is being aimed specifically at the computer hobbyist market. A sign that it may sell well was a review in an American magazine which produced more than 20,000 inquiries.

Sinclair's main product-line is still the Spectrum computer, the price of which was cut sharply after Christmas. Although the Spectrum is growing old in computer terms there is an enormous amount of software available for it which should give it further life and help in export markets.

THE LEX COLUMN

## Special offers in the bazaar

Two current fashions in the corporate finance boutique - the leveraged buyout and the consortium bid - are being shown off in high-relief, though not necessarily to best advantage, in the battle for control of Debenhams. True, the long-awaited offer from Burton is not exactly a consortium bid, though Habitat/Mothercare has an option to take 20 per cent of the equity later on if it still seems a good idea. And on the other side of the walk-way, the Debenhams management has yet to unveil the latest in outside leveraged buyouts - though Mr Thornton's promise to rustle up £500m of finance has at worst served to keep Debenhams's share price boiling while the Burton bid emerged.

### Flexibility

In the best traditions of the financial High Street, the fleet-consortium offer and the prospect of a buyout appear to have expanded the range of investor choice. The loose-jointed partnership between Burton's Mr Halpern and Habitat's Sir Terence Conran seems to offer institutions a chance to put two managements they admire into a business where the returns over the past 10 years have been pretty uninspiring. Yet the Thornton team has also won its adherents, and if a majority of the existing shareholders seem inclined to sell out on the Burton terms, there may well be enough support - from funds with an eye on property values, no doubt - to allow Mr Thornton to make a higher offer. If either faction ends up owning Debenhams, the highly-gearred financial engineering behind that victory will leave the winner taking on higher risks than shareholders in Debenhams have ever shouldered before. And a buyer will be forced to look for greater returns than anyone has extracted from middle-of-the-road UK department store property in years.

Burton's offer has the definite merit of having skirted round the pitfalls of most consortium efforts while gaining some of the same advantages. For one thing, although the offer has brought in institutions at the outset - as underwriters to the cash underpinning - they remain shareholders in an enlarged Burton rather than prospective equity partners in Debenhams; and in the first 10 minutes they had already seen a more than recent return on their investment.

Similarly, the option-relationship with Habitat offers Burton the chance to recoup some of its initial outlay and brings in a very useful ally, to supply the knowledge of houseware merchandising without which Burton would struggle to run a full-range department store. And for Habitat, the freedom not to put in any equity - beyond its exposure in almost 10 square feet of selling space - gives it the only example of cost-free gearing to be seen anywhere in the whole affair. Above all its other attractions, the loose structure of this partnership has enabled the offer to be couched without creating one of those near-corporate vehicles named after obscure corners of the City - Bessishaw, Paternoster - in order actually to make the bid.

Like Woolworth and UDS, the subjects of those earlier essays in mounting a collaborative assault on under-exploited retailing assets, Debenhams has been recruited by merchant banks over the years. The difference is that its properties have always looked harder to liquidate if things went wrong, while the shares have tended to trade at too little discount to the book value of their assets to leave much margin for error. For Burton, dealing in paper that is overflying with goodwill - well over 300p per share at current levels - these problems must seem less constraining.

They remain pretty close to the surface, however; it would be naive to imagine that the transformation of Debenhams' stores into Japanese or American style trading spaces can be accomplished without using some of the underlying equity-value to generate the necessary cash. And the claim that Burton-Habitat can add value to the properties by trading in them - rather than living off the implicit rental - can surely be made good only while a flood-tide of consumer spending rolls on. A few months of mild recession, and it is easy enough to see Sir Terence failing to exercise his option, while the underwriting institutions leave Burton shares for dead.

Mr Thornton's less radically ambitious trading plans will presumably require less rapid outflows of cash. But the debt that week-to-week pay to follow from an attempt to top the Burton offer is daunting. Sale and leaseback on the 100,000 properties, perhaps helped by the sale of Welbeck Finance, might bring the capital gearing down to an initially bearable level, but the prospect of rent reviews bearing down on the retail margin over succeeding years is anything but attractive.

The catch facing investing institutions is that if they try to buy out their underlying security in the form of fresh shares, they risk halving the post-buyout profit and loss account if they leave this equity in the balance sheet, the buyout may never happen. For all that, the market seems to be expecting a deal to be assembled - or a counter-offer from somewhere else, on Friday, the Debenhams share price continued rising, just as the value of Burton's offer was falling. Whatever the gap measures, at nearly £50m it is not the probability of Debenhams remaining independent.

## ADVERTISEMENT

### NEWS REVIEW

#### BUSINESS

#### Ferranti GR5 Harrier success

Ferranti Defence Systems has been instructed to proceed with the production of an inertial navigation system (INS) for the Royal Air Force GR5 Harrier aircraft. MoD contracts covering design, development, test equipment and production are currently under discussion with the company's Edinburgh based Navigation Systems Department.

Designated FN1075 this INS has been designed to replace and be fully interchangeable with the US designed AN130 navigation system fitted to the AV-8B.

**Moving maps**  
A cockpit-panel mounted moving-map display system for the RAF's new GR5 Harrier aircraft has been developed by the Display Systems Department of Ferranti Defence Systems, Edinburgh. Qualification testing has been completed successfully and deliveries of all eight pre-production models and associated test equipment are on schedule for flight trials. Total production for the GR5 Harrier will be worth £3m over the next three years.

**Helicopter agreement**  
The Aircraft Equipment Department of Ferranti Instrumentation has concluded a technical assistance and licensing agreement, covering the development and joint exploitation of a radar warning system for helicopters, with the Memor Division of E-Systems Inc of Tampa, Florida.

**Briefly...**  
A £6m order for Seaspray Mk3 radar equipment produced by radar equipment produced by the Radar Systems Department of Ferranti Defence Systems, Edinburgh, has been received for the Agusta Bell 212 ASW maritime helicopters of a NATO customer.

Ferranti plc will be represented at the Paris Air Show by the Navigation, Display, Radar and Electro-optics Departments of Ferranti Defence Systems; Ferranti Computer Systems and Ferranti Instrumentation.

#### AVIONICS

#### Airborne datalinks

Ferranti Computer Systems, Bracknell Division, has been subcontracted to supply two airborne datalink systems for development and evaluation on board the West German Navy's Sea King helicopters. The subcontract forms part of a contract awarded by Messerschmitt - Boelkow - Blohm to Ferranti Radar Systems Department, to supply Seaspray Mk3 radar for the German Navy's Sea King improvement programme. Each datalink will be a modified but interoperable version of Nato Link 11, which because of a reduction in the functions required, can be housed in a 4 ATR unit. This involved some redesigning to ensure complete electromagnetic screening between coded and uncoded data. Intended for use in the Sea King's over-the-horizon targeting role, the datalink will receive and transmit tactical information, allowing the airborne unit to participate in the surface ships tactical datalink system.

#### HELICOPTERS

#### Sea King Mk5 trainer

Ferranti Computer Systems, Cheshire Heath Division, has been awarded a Ministry of Defence contract, worth just under £3m, to supply a Sea King Mk5 procedural trainer for the Royal Navy. The trainer, which is expected to be delivered around August 1986, will be used for basic and advanced flying training of ASW observers and aircrew. Although primarily intended for use at RNAS Culdrose, the trainer will be housed in two containers to give a degree of mobility. One container will house three rear crew compartments, with full simulation of all the Sea King's major equipment; the other will contain the computer, instructor's consoles and auxiliary equipment. The new trainer is intended to replace the AS 107, also supplied by Ferranti, which entered service in 1968. Since then it has logged over 70,000 hours, with availability over any 3 month period always remaining above 97.5%.

#### SPACE

#### Perfect performance

The Ferranti Inertial Measuring System made in Edinburgh, which is a vital part of the overall guidance and control system of the European Space Agency's Ariane satellite launcher has once again performed perfectly. The 12th launch of Ariane from Kourou in French Guiana on February 8 was described by ArianeSpace as "a striking success." Two commercial satellites were put into accurate geostationary orbit: ARABSAT for the Arab League and BRASILSAT for the South American continent. Ferranti equipment is now being chosen for virtually all European space projects. Apart from Ariane, other current projects include ROSAT, IRAS, EXOSAT and Spacelink. In addition, Ferranti components made in Dundee were recently chosen for the Olympus satellite due to be launched by Ariane in 1987.

The good news is FERRANTI Selling technology



## UK options differ on the margins

BY ALEX NICOLL IN LONDON

THE DEVELOPING battle for options business between two London exchanges will offer more than a simple choice between competing contracts and trading floors. The London Stock Exchange and the London International Financial Futures Exchange (Liffe) will have radically differing systems for determining margin payments.

The stock exchange's sterling/dollar option, after seven trading days, is already showing healthy volume increases which indicate that the rush to get going ahead of Liffe was well-judged. Liffe's sterling/dollar option, twice the size at \$25,000, will begin on June 27 along with an option on its existing Euro-dollar futures contract.

The margin systems chosen by the two exchanges reflect their respective origins. The stock exchange, partly because speed was all-important, simply employed for currency options the method already used for its now-flourishing equity options. It may make adjustments later, especially as it will be useful to have as near identical a system as possible to that of the Philadelphia Stock Exchange when their contracts become interchangeable.

The two stock exchanges already have broadly similar methods. In London, buyers of options pay the full premium, with no margining; writers (sellers) who are market-makers put up 130 per cent of the daily closing premium value of their net open positions, while other writers put up 10 per cent of the face value of the contract plus or minus the amount by which it is in or out of the money. (An out-of-the-money option is a call of which the exercise price is above current market value, or a put whose exercise price is below market value.)

When the London and Philadelphia contracts become interchangeable - scheduled for autumn - open positions on both exchanges will be netted out in margin calculation.

Liffe is taking a different approach. It has developed a sophisticated system containing three important innovations: options and fu-

tures positions will be offset against each other in margin calculation; buyers of options will put up margin payments instead of the full premium; and margins will be "delta" based - determined according to risk factors calculated and published daily.

Liffe, conscious of its roots as a futures market, is linking futures and options margins in order to provide a cash-efficient way of using one type of instrument to offset risks in the other - and thus to enhance market liquidity, which Liffe has set as its prime goal.

There would seem to be few arguments against this. Nor should the Liffe system be too confusing once market participants are accustomed to it. "I would defy anyone to say that it is too complicated," says Mr Michael Jenkins, chief executive.

Doubts have been raised, however, about the "robustness" of the Liffe system. Critics say that margining of buyers could encourage "pyramiding" - using margin account credits created by option price rises to buy more options. This could make buyers vulnerable to sharp price swings. In addition, the delta input could take inadequate account of the potential for sudden market volatility, and similarly leave traders thinly margined.

Mr Jenkins counters that "pyramiding" is possible in any leveraged product, such as futures, and that the "implied volatility" incorporated in delta-based margining is sufficient.

Nevertheless, there may be two drawbacks. Because the seller of an option on Liffe is not getting the full premium immediately, he is likely to set a higher price. More generally, U.S. regulators have yet to approve margining for option buyers.

The widespread market view is that only one currency options market will flourish in London - though it is worth remembering that Liffe will have options on Euro-dollar futures and long gilt futures, and no doubt eventually other contracts, as well as on currencies.

## INTERNATIONAL BONDS

# Low yield holes EEC floater

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

THE FLOATING-RATE note market got itself in a real tangle last week over the \$1.5bn five-year issue for the EEC.

Launched on Wednesday through Credit Suisse First Boston, the notes, which bear a margin of 1/2 point over the six-month London interbank bid rate for Eurodollar deposits, never managed to trade above their net selling price to managers of 98.925.

The problem was that the yield was too low for banks which remain the main buyers of floating-rate notes. Though there was evidence of demand from retail and institutional investors prepared to treat the paper as a high-grade liquid money market instrument, it only really showed at levels well below the offer price. For these buyers an amount of \$1.5bn is also a very big one to swallow.

The result was that even on Friday the notes were still trading at a

discount of some 20 points. But that is something which could put both issue managers and potential future borrowers in a quandary. For it suggests that after a long period of seemingly inexorable decline in floater yields there may after all be a floor.

If that is so, then one of two things will have to happen to keep the market going. Either borrowers will have to brace themselves for the indignity of offering paper on terms that until now would have seemed excessively generous or issue managers will have to decide whether to continue cutting their own throats by launching loss-leader bonds in the hope of more juicy ancillary business to come.

This was one rationale for the EEC issue, but it could turn out to be illusory for a borrower which of late has relatively little banking business and last year raised only \$704m in the bond market com-

pared with the World Bank's \$5.5bn. As if to underline the point that the floater market now needs to take stock of itself, last week also saw another difficult issue in the form of a £150m perpetual floater from Standard Chartered which met very little demand indeed.

Here the problem was not just the low 1/4 per cent margin and large size - there is an overhang of another £150m on tap.

The issue also ran into problems because buyers of sterling floaters are traditionally part of the UK banking market itself, for example branches of foreign banks in London, and they are doubly sensitive to Bank of England misgivings about cross-holdings in the banking system of subordinated notes which count as capital.

By contrast, fixed-rate markets closed last week with a generally firm undertone, although trading was very subdued because of the

annual meeting of the Association of International Bond Dealers in Helsinki.

The star performer was the DM 150m issue for the Bank of China which was still trading very close to par on Friday night, but there were also success stories in other sectors too. The Ecu 40m issue for the Bank of Tokyo was very well received, while ICI's £75m Eurosterling issue sold steadily, despite the fact that this issue also carries a £50m tap which could make it the largest fixed-rate Eurosterling issue ever.

On Friday it was trading at a discount of 1/4 points, well within its 2 1/4-point fees.

After a slow start BP's 10 1/2 per cent partly-paid issue picked up later in the week as investors concentrated on its guaranteed average 5.7 year life.

Recent International bond issues, Page 22

## Finer terms set for \$600m Korean loan

BY OUR EUROMARKETS CORRESPONDENT

KOREA'S Development Bank has formally mandated 15 banks to raise a \$600m, eight-year credit in the Euromarkets.

Industrial Bank of Japan will be general agent for the deal which bears a margin over Eurodollar rates of 1/4 point for the first four years rising to 1/2 point thereafter.

Alternatively lenders may opt for a margin over U.S. prime rates of 10 basis points with a ceiling set at 110 points over certificate of deposit rates.

These terms are slightly finer than those on the last major Korean loan which bore a 1/2 point margin only for the first three years of its life and a CD cap of 115 points. But bankers in Hong Kong expect syndication to be smooth.

One reason is that the Asian loan market is still rather starved of business and no other major deals are in prospect at the moment. Malaysia has told its bankers it does not currently want to follow Indonesia's example by launching a Euro-note facility and India has still to seek bids for a long-awaited \$400m financing for Indian Airlines.

But another factor is that very few borrowers indeed now offer banks the opportunity to lend at a margin over the lucrative U.S. prime rate. That coupled with the relatively high Libor margins has to appeal in a market that is now accustomed to microscopic returns.

Certainly it is a recipe that has paid off for East Germany whose \$150m credit (1/4 point over Eurorates or 1/2 point over prime) has been very well received, collecting \$250m in syndication by last Friday. The deal is certain to be increased although the final amount remains undecided. A similar situation applies on another Comecon credit, the \$280m loan for the Soviet foreign trade bank. This deal bears finer margins and no prime option but is still heavily oversubscribed. The launch last week of a Euro-

commercial paper programme for Canada's Export Development Corporation has meanwhile revealed considerable investor demand. Though the amount of paper so far sold under the programme is not being revealed the price fetched was more than 1/4 point below Libor. For small retail investors this may still be higher than the rate they could obtain on a time deposit from a bank, while for others it still represents a mark-up on the return available from U.S. Treasury bills.

Signs of further development of a Eurocommercial paper market are coming from plans by ICI Financial to launch a \$250m programme in Europe through Bankers Trust, Salomon Brothers and Swiss Bank Corporation International. This programme is, however, still at the documentation stage and it will be some time before it is actually launched.

On the Latin American front, Colombia remained locked in discussion with its main creditors last week on terms of its forthcoming \$883m financing. Though Colombia is one of only two countries in the region that has not rescheduled its debts a number of issues remain to be resolved before the deal can go ahead. These include not only pricing, but also worries about the debt of ailing private sector concerns as well as the legal question of who the formal borrower will actually be.

Colombia, which has a long tradition of insisting that borrowing be executed under its own law, is likely to adopt New York law for this transaction.

Of the proceeds, \$515m is to be made available this year to cover investment needs in the coal, oil and hydroelectric sectors as well as to provide \$100m in fresh capital for the local banking system. The remainder will be disbursed in 1986 and include \$100m in co-financing of a World Bank trade promotion loan.

## Bond dealers approve rule reforms

BY MAGGIE URRY, RECENTLY IN HELSINKI

THE BOARD of the Association of International Bond Dealers received an overwhelming vote of approval for its proposed reform package at the annual meeting in Helsinki last week.

As a result of the vote the board will have powers to make rules, subject to a veto of the AGM. The meeting will become a forum for strategic discussions rather than detailed rule-making.

The election of board members will also be changed to a system of annual elections for one-third of the 15-strong body, each member serving a three-year term.

Five candidates would be selected each year by a nomination committee. This would enable the board to attract key people in the industry, according to M René Jaquet, a current board member. He said that the system of self-presentation for election was outdated and embar-

assing and a "haphazard" method. Candidates not selected by the nomination committee would still be able to put themselves forward.

The AIBD chairman Mr Damien Wigny said that the reforms were essential to the continued health and progress of the association and would allow the AIBD a self-regulatory role.

Detailed proposals will be put to an extraordinary general meeting in London in December and the new system will take effect from the next AGM in May 1986.

Meanwhile the board stood for re-election for a one year term. Two members lost their places - Mr Koji Nakamura of Mitsubishi Finance (Hong Kong) and Mr Ake Rydberg of First Interstate. They were replaced by Mr David Watkins of Goldman Sachs and Mr William Wong of Indosuez Asia.

The meeting also agreed to increase the annual subscription from SwFr 1,000 to SwFr 1,250.

EUROMARKET TURNOVER				
Turnover (\$m)				
Primary Market				
Straights	Conv	FRN	Other	
U.S.\$ 980.6	8.1	2,157.3	62.5	
Prev 2,234.0	63.2	2,109.8	99.0	
Other 348.0	1.2	8.4	0.4	
Prev 1,020.6	6.1	391.0	2.4	
Secondary Market				
U.S.\$ 21,654.0	720.8	10,802.0	1,581.5	
Prev 14,780.6	584.1	10,082.4	1,326.4	
Other 3,171.5	162.2	367.9	1,144.2	
Prev 3,087.9	104.9	554.9	1,042.5	
Codel Euroclear Total				
U.S.\$ 12,212.1	25,774.8	37,986.9		
Prev 9,494.7	21,824.9	31,259.6		
Other 2,225.5	2,275.5	5,204.0		
Prev 2,251.7	2,948.7	8,210.4		

Week to May 23, 1985 Source: AIBD

This announcement appears as a matter of record only.

May, 1985

**MC Corp**

US\$100,000,000

Euronote Issuance Facility

Arranged by

Morgan Grenfell & Co. Limited

Lead Managers

Barclays Bank PLC

Morgan Grenfell & Co. Limited

Tokai International Limited

First Interstate Bank of California

National Australia Bank Limited

Westpac Banking Corporation

Managers

Banque Paribas

Fuji International Finance Limited

Daiwa Bank (Capital Management) Limited

The Sumitomo Bank Limited

Tender Agent

Morgan Grenfell & Co. Limited

Facility Agent

First Interstate Limited

This announcement appears as a matter of record only.

New Issue

Canadian \$50,000,000



**La Caisse centrale Desjardins du Québec**

(Incorporated under the laws of the Province de Québec, Canada)

12 1/4% Deposit Notes due May 21, 1990

Issue Price 100%

Wood Gundy Inc.

Cera - Centrale Raiffeisenkas, Belgium

DG BANK  
Deutsche Genossenschaftsbank  
Rabobank Nederland

Crédit Agricole

Genossenschaftliche Zentralbank AG  
Bank Europäischer Genossenschaftsbanken

Amro International Limited

Banque Bruxelles Lambert S.A.

Banque Internationale à Luxembourg S.A.

Berliner Handels- und Frankfurter Bank

County Bank Limited

Crédit Lyonnais

Dominion Securities Pitfield Limited

Kredietbank International Group

Mitsubishi Finance International Limited

Orion Royal Bank Limited

Bank of Tokyo International Limited

Banque Générale du Luxembourg S.A.

Banque Nationale de Paris

Citicorp Capital Markets Group

Crédit Commercial de France

Daiwa Europe Limited

First Interstate Limited

Merrill Lynch Capital Markets

The Nikko Securities Co., (Europe) Ltd.

Société Générale de Banque S.A.

Bank Gutzwiller, Kurz, Bungenier (Overseas)

Bankhaus Hermann Lampe

Kleinwort, Benson

Vereins- und Westbank

Nesbitt, Thomson

Yamaichi International (Europe)

Bank Leu International Ltd.

Caisse Centrale des Banques Populaires

Schoeller & Co.

Yasuda Trust Europe

May 1985







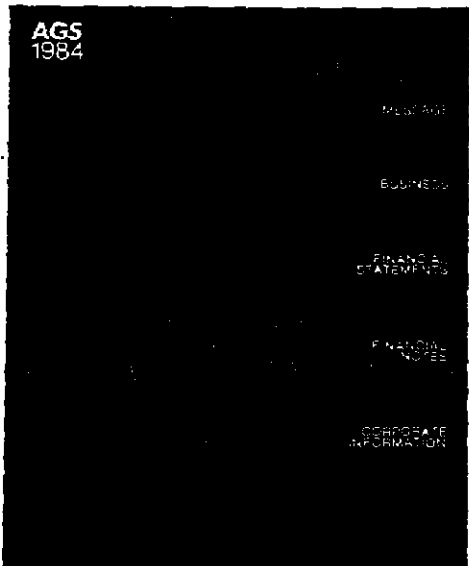
These 12 Annual Reports are designed to keep you informed on Major North American Companies.

North American Companies

# Investors Update

1

Part 2 will be featured on May 29th.



## AGS Computers, Inc.

AGS Computers, Inc. (New York Stock Exchange: AGS) provides automation solutions to the telecommunications, finance and computer industries. A leader in each of its two business niches, AGS is a leading software company serving the commercial systems development market, in addition to being the largest distributor of microcomputers and related peripheral equipment in the United States. Headquartered in Mountainside, New Jersey, with more than 50 additional locations around the world. Revenues for 1984: \$221,631,000.



## Allied Corporation

Allied Corporation was formed in 1920 and is one of the thirty companies in the Dow Jones Industrial Average. Allied is a diversified manufacturer of products which are sold in a range of industries worldwide. Many of Allied's businesses are leaders in the markets that they serve. The Company's businesses are grouped in five sectors - Aerospace, Automotive, Chemical, Industrial and Technology, and Oil and Gas.



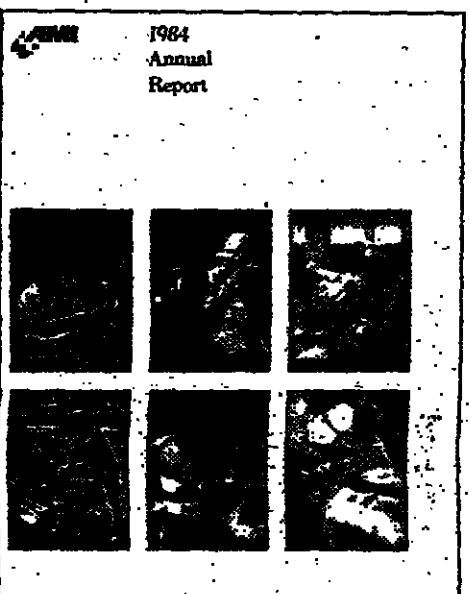
## AMCA International

AMCA International is engaged worldwide in designing, engineering, manufacturing, marketing, installing and financing a broad range of construction equipment, engineering and construction services, industrial products, and steel products and services. AMCA's common stock is traded on the New York, Toronto and Montreal Stock Exchanges. Ticker symbol ALL. The 103-year-old company's target for 1990: sales exceeding \$5 billion, net operating income at least \$270 million, despite effects of world recession in 1983-84.



## American Express

American Express reported record earnings of \$610 million for 1984, an 18% increase over 1983. Its businesses include Charge Cards, Travellers Cheques, travel, international and investment banking, brokerage, personal financial planning and insurance. Operating in 130 countries, it is targeting select segments of the growing financial services market through a strategy based on multiple distribution channels and strong brand-name products and services.



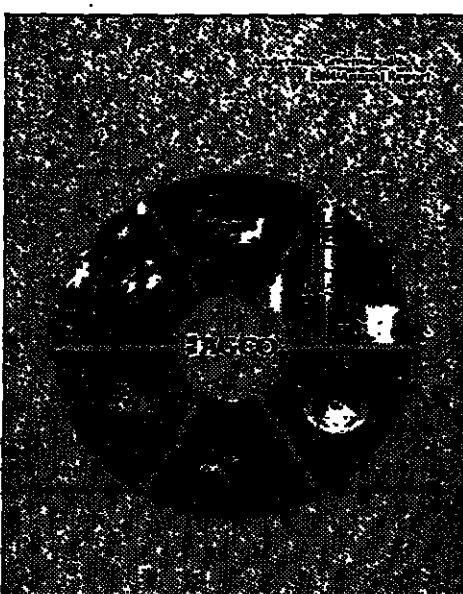
## American Medical International, Inc.

AMI owns, manages and develops hospitals and provides health care services throughout the world. AMI had record earnings of \$155.2 million or \$1.85 per share on revenues of \$2.5 billion in FY 1984. Increased utilization of AMI facilities and services as it responds to the changing health care marketplace, should result in further earnings gains of 15-20 percent over the next few years.



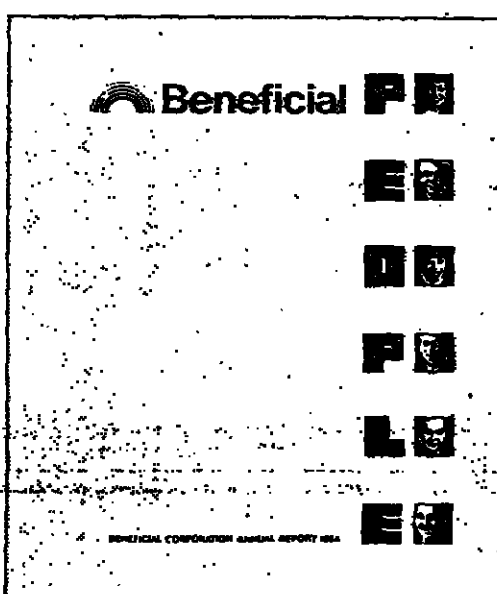
## AMETEK, Inc.

AMETEK's sales topped one-half billion dollars for the first time last year, and profits increased 13% to a record \$42.7 million, producing a return on equity of 24.3% and maintaining the steady upward curve of earnings which began back in the 1970's. AMETEK's annual report focuses on new products - electronic aircraft instruments, undersea robot work submarines, DC motors for the computer market, water filters and new medical instrumentation.



## Anderson, Greenwood & Co.

Anderson, Greenwood & Co., headquartered in Houston, Texas, is a leading producer of safety relief valves and instrument valves. Formed in 1947, the Company also manufactures a wide range of check valves and power plant valves, as well as other related products. The Company's common stock is traded on the New York Stock Exchange under the symbol "AGV".



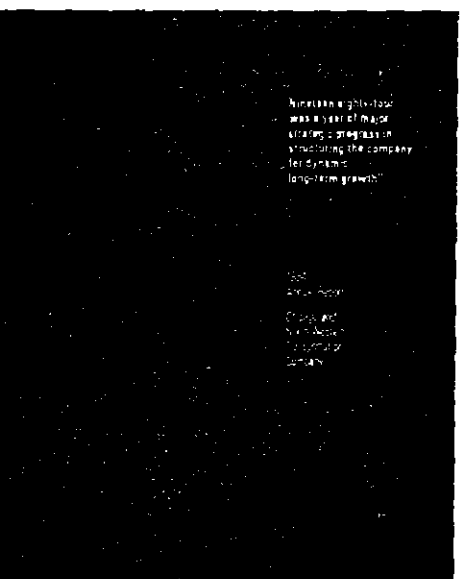
## Beneficial Corporation

Beneficial Corporation is one of the world's leading consumer financial services companies. Through its 1,155 office network and through its banking and thrift units, the Company is a leading provider of consumer credit and insurance services to consumers nationwide. Moreover, Beneficial is uniquely positioned to thrive in the deregulated financial services environment evolving in the United States. Western Auto Supply Company represents Beneficial's Merchandising Division.



## Brush Wellman, Inc.

The world's leading manufacturer of beryllium materials achieved another record year in 1984. Net income gained 62%, while worldwide sales climbed 31% to \$322.6 million. Earnings per share increased to \$2.20 from \$1.39 in 1983. Over the past five years, the Company has achieved a compound growth rate of 15.9% in net income per share and 14.9% in sales of its engineered materials. The Company continues to maintain a conservative balance sheet, with a debt to total capitalization ratio of only 12%.



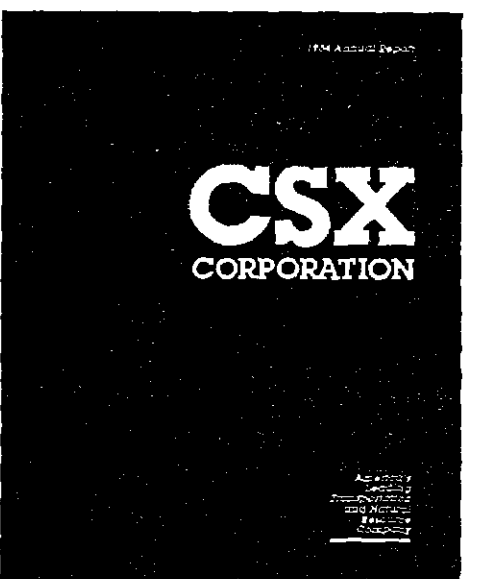
## Chicago and Northwestern Transportation Company

Chicago and Northwestern Transportation Company is a leading railroad freight hauler in the U.S. central transcontinental corridor and a major originator of western coal and grain. Through strong and creative marketing efforts, acquisition of new rail lines, and divestment of uneconomic operations, the Company has dramatically strengthened its traditional traffic base. Recent completion of a new rail line into Wyoming's coal fields opens the way for the Company to become a major coal hauler.



## Crownx Inc.

Crownx Inc. is an integrated service company operating in three high growth areas. Crownx provides insurance and financial services through the Crown Financial Group; health care services through the Extendicare Group, and information technology services through the Crownx Group. Today, over 60 percent of consolidated revenue comes from the United States. In strategic planning and operations, profit is emphasized as well as growth. The long-term viability of each business is preserved by an emphasis on internally generated growth.



## CSX Corporation

CSX Corporation, the nation's leading transportation and natural resources company, completed 1984 with an all-time record income of \$465 million. Assets reached \$11.6 billion and revenue \$7.9 billion. CSX received approval to control American Commercial Lines and became the first U.S. transportation company to provide rail-barge-truck integrated One-Stop Shipping<sup>SM</sup> for its customers. CSX closed 1984 in a strong financial and physical position. The company will accelerate its aggressive marketing strategies for continued growth.

Part of 2 1/2 page series appearing on May 28th, and May 29th.

Please send me the following Annual Reports:

- |   |   |
|---|---|
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| <input type="checkbox"/> 2 Allied Corporation                   | <input type="checkbox"/> 9 Brush Wellman, Inc.                              |
| <input type="checkbox"/> 3 AMCA International Ltd.              | <input type="checkbox"/> 10 Chicago and Northwestern Transportation Company |
| <input type="checkbox"/> 4 American Express Company             | <input type="checkbox"/> 11 Crownx Inc.                                     |
| <input type="checkbox"/> 5 American Medical International, Inc. | <input type="checkbox"/> 12 CSK Corporation                                 |
| <input type="checkbox"/> 6 AMETEK, Inc.                         |   |
| <input type="checkbox"/> 7 Anderson, Greenwood & Co.            |   |

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| <input type="checkbox"/> 14 Federal-Mogul Corporation    | <input type="checkbox"/> 21 Michigan General Corporation | <input type="checkbox"/> 28 R. J. Reynolds Industries, Inc. |
| <input type="checkbox"/> 15 EPL Group, Inc.              | <input type="checkbox"/> 22 Nabisco Brands, Inc.         | <input type="checkbox"/> 29 TransCanada PipeLines           |
| <input type="checkbox"/> 16 Frank B. Hall & Co. Inc.     | <input type="checkbox"/> 23 Northern Telecom Limited     | <input type="checkbox"/> 30 United Energy Resources, Inc.   |
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| <input type="checkbox"/> 18 Iomega Corporation           | <input type="checkbox"/> 25 Pandick, Inc.                |   |
| <input type="checkbox"/> 19 Lincoln National Corporation | <input type="checkbox"/> 26 Pay'n Pak Stores, Inc.       |   |

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
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## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## Litton plans \$1.3bn shares buyback

By Terry Dodsworth in New York

LITTON INDUSTRIES, the California-based technology group, has announced a sweeping restructuring of its capital involving the buyback of 35.8 per cent of its stock for more than \$1.3bn.

The project is the latest in a lengthening list of buybacks by leading U.S. companies, which have used the technique to reduce the number of shares in issue and lift their stock prices. During the economic recovery, many companies have been generating spare cash which they have used for buybacks, but others have issued debt in exchange for shares in an attempt to make a hostile bid more difficult.

Litton's plan involves the exchange of debt securities worth an estimated \$87.60 a share for 150 of its shares, against a price of \$77 a share on Friday, its highest point of the year. The share price rose sharply on Thursday and Friday, finishing \$84 up.

Litton said that if the offer was accepted by shareholders, it would discontinue dividends after July 1. This would enable the group to maintain its cash board of \$1.5bn, and would be "consistent with our high-technology orientated business and our strategic plans."

Over the past two years, Litton has disposed of several of its businesses, shedding in the process its image of a rambling conglomerate, and concentrating its activities on advanced automation, industrial electronics and geophysical interests.

TeleDyne, another Californian technology conglomerate which owns 26 per cent of Litton's shares, has agreed to the stock repurchase plan.

## Rights issue from Moulinex

By Our Financial Staff

MOULINEX, the French electrical appliances group which earlier this year linked with Scottville of the U.S., plans to raise around FF190m (\$19.5m) through a rights issue. Proceeds of the fund raising, a one-for-four at FF65 a share, will be used to finance future development, Moulinex said. Its shares changed hands on the Paris bourse recently at FF90.

## NEC and Oki report profit rise

BY YOKO SHIBATA IN TOKYO

JAPAN's two major manufacturers of telecommunications equipment and electronics, NEC Corporation and Oki Electric, reported sharp earnings improvements in the year to March 31 1985.

NEC's pre-tax profits rose 88.4 per cent to ¥125.9bn (\$900m), reflecting buoyant sales of semiconductors and strong sales of personal computers on the domestic market. Net profits were ¥51.1bn, up 47.5 per cent, after more than doubled tax charges of ¥74.8bn.

Net profits per share were ¥37.19,

against ¥27.57 in the previous year.

The dividend was raised from ¥4.0 to ¥4.5, making a total of ¥8.5, against last year's ¥7.75.

Turnover surged 28.4 per cent to ¥1,889.34bn reflecting a dramatic increase in sales of electronic goods and buoyant sales of multi-purpose and personal computers.

Personal computer sales rose 50 per cent to ¥203bn - 40 per cent of the industry total of ¥470.7bn. NEC said its sales of computers surpassed those of IBM Japan during the year, coming second to Fujitsu.

NEC, the world's second largest maker of semiconductors after Texas Instruments of the U.S., recorded a 46.8 per cent increase in sales of electronic goods.

Semiconductor production rose by 53 per cent to ¥580bn.

Oki Electric's pre-tax profits jumped 58 per cent to ¥16.48bn in the year to March 31, 1985. Net profits more than doubled from ¥3.43bn to ¥11.01bn, on turnover moving ahead by 19 per cent from ¥303.52bn to ¥361.89bn. The dividend was lifted ¥1 by one to ¥6.00.

Higher sales of digital exchanges and car telephones led to a 27 per cent rise in sales in the communication equipment division to ¥91.1bn. Sharp gains in sales of printers boosted the sales in data processing sector by 12 per cent to ¥185bn.

Benefits from volume production more than offset negative factors such as lower prices of semiconductors caused by stiff price cutting and higher depreciation charges.

For the current fiscal year, Oki forecasts a 9 per cent increase in pre-tax profits to ¥18bn.

## IRI cuts loss and lifts sales

BY ALAN FRIEDMAN IN MILAN

ISTITUTO per la Ricostruzione Industriale (IRI), Italy's largest state holding group with more than 500 companies and 505,000 employees, has reported a 1984 loss of L2,245m (\$1.1bn), 22.6 per cent less than its loss the previous year.

The L865bn loss reduction was struck on total aggregated group revenues of L1,052bn, up 11.3 per cent on 1983. Depreciation charges last year were up by 30.2 per cent at L4,452bn, while total 1984 investments reached L7,731bn, a rise of 16.8 per cent.

As in the past few years, the largest losses came from Finisider, the IRI-owned steel maker, which in 1984 lost L1,527bn. Finmeccanica,

the group which controls the loss-making Alfa Romeo car company, last year made a L591bn deficit.

Finisider, the shipbuilding company, lost L85bn, but STET, the telecommunications company, made a L443bn profit, as did Alitalia, the state airline. Rai, the state television company made a small loss.

IRI's total net debt is L39,000bn net equivalent to 93 per cent of 1984 total turnover. Debt servicing charges last year amounted to 14.8 per cent of turnover, or L6,000bn.

IRI's operating profit last year represented 19.3 per cent of turnover, at L17,924bn. The group shed 23,700 workers last year (5,600 of

them through sales of companies), bringing the total workforce down to 504,900.

Kraft, the U.S. foods group, is paying about L100bn (\$51m) to take majority control of Invernizzi, the Milan-based cheese and dairy products company, which is one of Italy's largest in the sector.

Last year Invernizzi recorded profits of L10bn on 1984 total sales of more than L300bn. Kraft's Italian subsidiary last year had revenues of L280bn and profits of L11bn. The combined market presence of Kraft Italia and Invernizzi should create an Italian foods group close to the size of Parmalat, another key Italian company.

## Barlow Rand suffers 5% profits fall

By Our Johannesburg Correspondent

BARLOW RAND, the major South African industrial, financial and mining group, yesterday reported a 5 per cent fall in pre-tax profits to R385.4m (\$195m) for the six months ended March 31, after "very difficult local trading conditions."

Net earnings attributable to ordinary shareholders fell 4 per cent to R121m, while earnings per share dropped from 77.7 cents to 67.7.

Apart from the domestic recession, which "cut margins and volumes in most divisions," the results were also affected by the acquisition of Bibby in the UK with effect from October "which diluted earnings by 5 per cent" and the increase in taxes on mining companies imposed in the March budget.

Good results from Bibby kept dilution below the originally forecast 7 per cent.

The acquisition of Bibby and a marked increase in export turnover because of rand depreciation contributed to a 27.3 per cent rise in first half group turnover to R6bn. Higher interest rates and overseas borrowing related to the Bibby purchase lifted interest charges by 90 per cent to R173.3m.

The group reports strong performance from the mining division and established exporters. Food companies also produced steady results, but elsewhere margins were hit by falling demand.

The interim dividend for the six months ended March is maintained at 21 cents and the group expects to pay an unchanged 70 cents dividend for the full year to end September.

## Merger of travel units ruled out

THE West German Federal Cartel Office has rejected a merger of the travel units of Kaufhof and Karstadt, two major stores groups, as it would stifle competition, Reuters reports from West Berlin.

A spokesman for the office said the merger would further reinforce the position of Karstadt's fully owned subsidiary NUR Touristik and Kaufhof's ITS, which hold a 18 per cent market share and together with two other travel agencies, TUI and Tjeseberg, control the German market.

Karstadt and Kaufhof announced the plan for the merger last January, saying it was necessary to withstand competition.

NUR's turnover fell 2 per cent to DM 1.138bn (\$368m) in the year ending last October. It has not published earnings figures.

## Earnings advance at RAS

BY OUR MILAN CORRESPONDENT

RIUNIONE ADRIATICA di Sicurtà (RAS), Italy's second largest insurance group, of which Allianz Versicherung of West Germany last year acquired effective control, achieved a 36 per cent rise in net profit for 1984 to L20.4bn (\$10.3m).

The profits rise was achieved on the back of total premium income which was up by 11.2 per cent to L3,173bn. The proportion of premiums earned in Italy by the eight Italian companies in the RAS group was just under a third of the total. The balance came from 27 overseas RAS companies, including units in Britain and the U.S.

In the U.S. market RAS made a loss of \$8m on premiums of \$26m, while in the UK RAS broke even on £13m of premiums.

Dr Franz Schmitz, chairman, said yesterday that Allianz now owned 33.59 per cent of RAS and would boost this stake to 51 per cent within three years. He said Allianz and RAS were working to integrate their activities in Europe and elsewhere.

In Italy, where RAS manages L3,300bn of funds, the goal is to continue acting as more than just an insurance company and to move increasingly towards financial services.

Michelin Italia, the Turin-based subsidiary of France's Michelin tyre company, last year reduced its deficit to L12.9bn (\$6.2m) from the L28.9bn lost in 1983.

The 1984 loss, which means Michelin Italia has now been in the red for three consecutive years, occurred on total sales of L873.6bn, up 8.6 per cent.

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Interest rate
U.S. DOLLARS							
Byrd T.I.	30	1996	5	8 1/4	100	Yamachik Int.	8.25%
Costa S.I.	100	2000	15	3	100	Delors Europe	3.99%
Arab Banking Corp. (10)	150	2000	15	7 1/2	100	Société Générale	10.58%
Volvo Capital (10)	150	1998	5	10 1/2	95 1/2	Merrill Lynch	10.83%
EDC (a)	100	1998	5	10	98 1/2	CSFB	10.43%
BP (a)	100	1998	5	10 1/2	100 1/2	Morgan Stanley	8.88%
ITT (a)	182.46	1995	10	8	38.50	Morgan Stanley	10.27%
Dai-ichi Kangyo Bank (a)	150	1998	5	10 1/2	100 1/2	Dai-ichi Kangyo Int.	11.18%
Sweden (a) (1)	300	2015	30	11 1/2	98 1/2	Merrill Lynch	10.23%
ITT (a) (1)	75	1998	5	10 1/2	101	Morgan Guaranty	-
EEC (1) (a)	1.8m	1996	5	7 1/2	98.825	CSFB	-
Hyundai Eng. (1) (a)	50	1993	8	(a)	100	ETCB (Asia)	-
Canadian Pacific (1)	100	1993	8	10 1/2	100 1/2	Grise Royal Bank	10.85%
CANADIAN DOLLARS							
LTCB, Japan (1)	100	1994	8	11 1/2	100 1/2	LTCB Int.	10.88%
AUSTRALIAN DOLLARS							
New S. Wales (a) (1)	40	1989	4	13 1/2	100	Bankers Trst. Int.	12.12%
Westpac Banking (1)	50	1988	3	13 1/2	100	Grise Royal Bank	13.50%
D-MARKS							
Hogensen (1)	150	1995	10	7 1/2	100	Deutsche Bank	7.37%
Hydro Quebec (1)	200	1995	10	7 1/2	100	West LB	7.12%
Bank of China	150	1992	7	7	100	Deutsche Bank	7.88%
SWISS FRANCES							
American Medical (1) (a)	115.4	1997	-	6 1/2	100	Sadec	6.58%
Confidential Health (a)	50	max	1995	(a)	100	Bay Gutzwiller, K.B.	3.50%
Michelin Co. (1)	120	1993	-	5 1/2	100	Credit Suisse	5.75%
Inland (1)	100	1997	-	5 1/2	100	CSG	6.25%
Asian Dev. Bank (1) (a)	100	2005	-	8 1/2	100	Credit Suisse	-
Victorio Elec. Comm. (1)	47	1992	-	5 1/2	98 1/2	CSG	5.29%
EPDCL	100	1995	-	(5 1/2)	-	CSG	-
STERLING							
Standard Chartered (a) (1) (1)	150	-	-	7 1/2	100	Schroder Wagg	11.25%
ICI (a) (1)	75	1995	-	11 1/2	100	S.E. Waring	-
ECUs							
BAC-CBS Savings Bk (1)	23.5	1993	8	9 1/2	100 1/2	Kreditbank Int.	8.78%
Sunshine Corp. (1)	60	1993	8	9 1/2	100	Bank of Tokyo	8.25%
EEC (1)	50	1995	10	8	100	Bank of Tokyo	9.81%
Bank of Tokyo (1)	40	1996	5	9 1/2	100 1/2	Bank of Tokyo Int.	-
GOLDEN							
Asian Dev. Bank (1)	200	2006	15	7 1/2	98 1/2	ABN	7.88%
YEN							
New Brunswick (1)	10m	1995	10	7 1/2	100 1/2	Bank of Tokyo Int.	7.85%
AUB (1)	30m	2006	13.32	7.1	99.9	Milko Securities	7.23%

\* Not yet priced. † Final terms. \*\* Private placement. † Floating rate note. † With equity warrants. † Dual-Currency. (a) 1/2 over the Libor. (b) 1/2 over the Libor. (c) 1/2 over the Libor. (d) 1/2 over the Libor. (e) Additional up. (f) Extendable to 2000. (g) Partly paid. (h) Registered with U.S. S.E.C. (i) Partly paid. (j) Principal repayable in US dollars. \$75m total. (k) 1st 4 years. 1/2 over the Libor; last 4 years, 1/2 over the Libor. Note: Yields are calculated on ARB basis.

## U.S. Quarterly Results

Company	1984-85	1983-84	1984-85	1983-84	1984-85	1983-84
BANK OF BRITISH COLUMBIA						
Revenue	305.1m	435.5m	305.1m	435.5m	305.1m	435.5m
Net profit	42.6m	22.7m	42.6m	22.7m	42.6m	22.7m
Net per share	2.11	1.10	2.11	1.10	2.11	1.10
Loss						
First quarter	1984	1984	1984	1984	1984	1984
Revenue	305.1m	435.5m	305.1m	435.5m	305.1m	435.5m
Net profit	42.6m	22.7m	42.6m	22.7m	42.6m	22.7m
Net per share	2.11	1.10	2.11	1.10	2.11	1.10
Loss						
FEDERATED DEPT. STORES						
Revenue	2.16m	2.16m	2.16m	2.16m	2.16m	2.16m
Op. net profit	42.6m	22.7m	42.6m	22.7m	42.6m	22.7m
Op. net per share	0.89	0.74	0.89	0.74	0.89	0.74
First quarter	1984	1984	1984	1984	1984	1984
Revenue	2.16m	2.16m	2.16m	2.16m	2.16m	2.16m
Op. net profit	42.6m	22.7m	42.6m	22.7m	42.6m	22.7m
Op. net per share	0.89	0.74	0.89	0.74	0.89	0.74
Loss						
RESEARCHER						
Revenue	124.8m	88.2m	124.8m	88.2m	124.8m	88.2m
Net loss	3.6m	1.2m	3.6m	1.2m	3.6m	1.2m
Net per share	0.25	0.71	0.25	0.71	0.25	0.71
First quarter	1984	1984	1984	1984	1984	1984
Revenue	124.8m	88.2m	124.8m	88.2m	124.8m	88.2m
Net loss	3.6m	1.2m	3.6m	1.2m	3.6m	1.2m
Net per share	0.25	0.71	0.25	0.71	0.25	0.71
Loss						
DATAPOINT						
Revenue	354.8m	308.0m	354.8m	308.0m	354.8m	308.0m
Net profit	35.4m	35.4m	35.4m	35.4m	35.4m	35.4m
Net per share	0.82	0.72	0.82	0.72	0.82	0.72
First quarter	1984	1984	1984	1984	1984	1984
Revenue	354.8m	308.0m	354.8m	308.0m	354.8m	308.0m
Net profit	35.4m	35.4m	35.4m	35.4m	35.4m	35.4m
Net per share	0.82	0.72	0.82	0.72	0.82	0.72
Loss						
WAL-MART STORES						
Revenue	1.68m	1.68m	1.68m	1.68m	1.68m	1.68m
Net profit	177m	177m	177m	177m	177m	177m
Net per share	0.37	0.37	0.37	0.37	0.37	0.37
First quarter	1984	1984	1984	1984	1984	1984
Revenue	1.68m	1.68m	1.68m	1.68m	1.68m	1.68m
Net profit	177m	177m	177m	177m	177m	177m
Net per share	0.37	0.37	0.37	0.37	0.37	0.37
Loss						

This announcement appears as a matter of record only.

MAY 1985

U.S. \$150,000,000



## Bowater Incorporated

Euro-Note Purchase Facility

Arranged by

Credit Suisse First Boston Limited

Underwriting Banks

Arab Banking Corporation (ABC)

Banque Indosuez

Banque Nationale de Paris

Crédit Lyonnais

Credit Suisse

Girozentrale und Bank der österreichischen Sparkassen

The Industrial Bank of Japan Trust Company

Kleinwort, Benson Limited

Nederlandsche Middenstandsbank nv

Orion Royal Bank Limited

Société Générale

Westdeutsche Landesbank

Tender Panel Members

Bankers Trust International

Banque Indosuez

Banque Nationale de Paris

Chase Manhattan Capital Markets Group

Crédit Lyonnais

Dillon, Read

Girozentrale und Bank der österreichischen Sparkassen

IBJ International

Kleinwort, Benson

Merrill Lynch Capital Markets

Orion Royal Bank

Salomon Brothers International

Société Générale

Paying Agents

Bankers



# UK COMPANY NEWS

## Second half lift takes Samuel profits 10.7% ahead to £5.8m

INCLUDING figures from James Walker, Goldsmith and Silver Smith, Samuel's turnover for the year ended February 2 1985, while taxable profits moved ahead 10.7 per cent from £5.21m to £5.78m.

Following the usual first-half loss, second-half profits rose from £6.1m to £7.38m.

While competition remains intense, the directors say that sales in the current year continue to show a further steady improvement. They expect further benefits to flow through from the Walker acquisition "but as usual our year's results will largely depend upon the all-important Christmas period."

Walker turnover for the period amounted to £26.5m of the total which included £15m (£11.3m) of VAT.

On capital increased by the

**BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-panels show below are based mainly on last year's timetable.

**TODAY**

Interiors—Archimedes Investment Trust, Northern American Trust, Scottish Mortgage, Telecommunications, Finis—Alfred Lyons, Courtauld, Dencore, Ferguson Industrial, Frank

**G. Gates, Howard and Wyndham, Sheraton Securities International.**

**FUTURE DATES**

Interiors—Archimedes Investment Trust, Northern American Trust, Scottish Mortgage, Telecommunications, Finis—Alfred Lyons, Courtauld, Dencore, Ferguson Industrial, Frank

Walker acquisition, earnings per 25p share, after tax of £3m (same), are shown as 4.3p, compared with 4.0p, while the dividend for the year is maintained at an effective 4.1p with a final payment of 3.1p.

After extraordinary credits of £406,000 (£273,000) profits attributable came through ahead from £14.7m to £14.17m of which £11.3m of VAT.

On capital increased by the

## Delyn down 62% to £0.12m

As expected at the halfway stage, the results for the 33 weeks to February 3 1985 by Delyn Packaging did not match the previous year's record.

On turnover up by 31 per cent, from £3.8m to £5.0m, pre-tax profits were £121,000, down by 62 per cent from last year's £319,000. This was due to increased competition, the introduction of new technology, which incurred retreating costs and changes in layout, and high overheads, factors which pushed the company into the red in the first half.

The chairman, Mr Geoffrey Fisher, says that the problems have been resolved and the com-

pany's plastic division is larger and more efficient. The benefits of this are expected to be seen in the present year.

The profit downturn also reflects the Welsh company's unsuccessful involvement in production containers for the dairy industry. This did not meet expectations and production ended in December 1984.

Positive progress is being seen in the policy of developing year-round sales for giftwrapping. Changes in marketing and sales, with further investment in production facilities, has given a greater variety to the company's scope of manufacture. This has resulted in a much healthier

### SHARE STAKES

Changes in company share stakes announced over the past week include:

**Spencer Clarke Metal Inds.**—D. M. Howarth, chairman and chief executive, has sold 20,000 shares, thereby reducing his shareholding to 230,000 (4.61 per cent).

**Stat-Pins Group**—On May 23, director T. J. Painting disposed of 454,000 shares from his beneficial holding, thereby reducing his holding to 1,377,120 shares (19.2 per cent). On the same day D. C. Bird, a director,

disposed of 234,000 shares from his beneficial holding and 200,000 from his non-beneficial holding. This reduces his holdings to 1,352,120 beneficial shares (19.9 per cent) and 16,667 non-beneficial shares (0.2 per cent). Mrs P. Bird, also a director, sold 50,000 shares from her beneficial holding and 200,000 from her non-beneficial holding. This reduces her holdings to 8,333 beneficial shares (0.1 per cent) and 16,667 non-beneficial shares (0.2 per cent).

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## Peerless closes kitchen business

By Charles Satchell

PEERLESS, the Birmingham-based plastics, electronics and engineering group, is to shut down its Headway Kitchen and bathroom marketing and distribution businesses with the loss of nearly 90 jobs.

Peerless first made a £200,000 provision for potential bad debts at Headway in the six months ended September 1984 but the problems were greater than expected and the company made an after-tax loss of about £1.2m, it said.

The company put the blame on a failure in credit and stock control. This was compounded by the decision by a major supplier to change its pricing and distribution policies, leading to a fall in margins and turnover at Headway.

"These problems, taken together, have left Peerless with no alternative but to close Headway. Closure costs are likely to be around £900,000 after taxation," the company said.

Despite these problems Peerless intends at present to maintain its final dividend at last year's 6.3p per share, leaving the total dividend for the year ended March 1985 unchanged.

The unaudited group loss is likely to be £1.2m after the Headway closure costs, tax and write-offs of stocks and debts.

Unaudited group figures showed pre-tax profits of more than £2m from the trading companies which will form the continuing basis of the group. Another Peerless subsidiary, Glendale Furniture, will continue to make and market kitchen equipment.

Peerless's shares fell 3p to 85p on Friday.

## Tiny still has foot in Fraser door with preference holding

Mr Roland "Tiny" Roland is still fighting a rearguard action in his eight year struggle for control of House of Fraser, the Harrods department store group.

Louise, Mr Roland's international trade group is understood to hold a 12 per cent stake in House of Fraser 5.26 per cent preference shares, enough to prevent Fraser's new owners, the Al Fayed brothers of Egypt, from compulsorily buying in the outstanding preference equity.

It was the discovery of the Louro holding, held through a nominee company, which last week persuaded the Al Fayed to abandon their efforts to sweep up Fraser's preference shares.

The Al Fayed launched an agreed £615m take-over bid for House of Fraser in early March and have since gained full control of its ordinary shares.

Mr Roland has been fighting since the late 1970s for control of House of Fraser against determined opposition from its main shareholder, the Al Fayed, headed by Prof Roland Smith.

The continued listing of House of Fraser's three classes of preference shares, together worth less than £700,000, does not affect

### EQUITIES

Issue	Amount	Latest	1985	Stock	Price	Div.	Yield	Price	Div.	Yield
price	£	pence	High	Low	£	pence	%	£	pence	%
1880	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
1881	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1882	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1883	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1884	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1885	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1886	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1887	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1888	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1889	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7
1890	F.P.	105	105	105	Anglo-East 10p	105	48.5	2.5	2.4	18.7

### FIXED INTEREST STOCKS

Issue	Amount	Latest	1985	Stock	Price	Div.	Yield	Price	Div.	Yield
price	£	pence	High	Low	£	pence	%	£	pence	%
85.81	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.82	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.83	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.84	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.85	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.86	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.87	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.88	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.89	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
85.90	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7

### RIGHTS OFFERS

Issue	Amount	Latest	1985	Stock	Price	Div.	Yield	Price	Div.	Yield
price	£	pence	High	Low	£	pence	%	£	pence	%
190	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
191	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
192	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
193	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
194	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
195	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
196	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
197	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
198	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7
199	F.P.	105	105	105	Abbeycroft 10p	105	48.5	2.5	2.4	18.7

## REA acquiring Applied Botanics in £2m deal

By Lionel Barber

REA Holdings, the plantation financial reconstruction was "essential".

REA, advised by NM Rothschild, is offering one new ordinary share and two new REA 9 per cent convertible preference shares of 21 each for every 300 applied ordinary shares of 2.50 each.

REA is also offering 3p in cash for every eight Applied deferred shares. Applied holders of up to £100 of deferred shares can exchange their stock for new REA 12 per cent convertible unsecured loan stock.

Applied, advised by Noble Grossart, said publication of the results had been delayed because the company was likely to prove in breach of its borrowing limits. Losses for the year to the end of 1984 were expected to be not less than £1m, and a financial reconstruction was "essential".

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### COMPANY NEWS IN BRIEF

Pre-tax profits of the Jackson Group, construction and industrial services group, moved ahead by 10 per cent from £1.3m to £1.4m for 1984, with turnover up by 8 per cent to £31.1m.

A final dividend of 2.65p lifts the total from 3.43p to 3.85p. After tax of £462,000 (£28,000) earnings per share were down from 21p to 14.5p. Net asset value rose to 135p, at the year end, against 113p.

The directors say that with the current order position better than ever before they are encouraged to take a cautiously optimistic view of the present year.

Turnover of Prince of Wales Hotels, Southport-based hotelier, increased from £12.2m to £14.1m for 1984 while taxable profits advanced from £724,000 to £783,000.

After tax of £53,000 (£44,000) earnings per share were given as 5.76p (5.94p) while a same-again final dividend of 1p leaves the total unchanged at 1.5p for the 12 months.

Brewer and soft drink manufacturer Morland and Company, lifted pre-tax profits from £927,000 to £1,038 for the six months ended March 31, 1985 on turnover of £8.22m, compared with £7.47m.

After tax of £462,000 (£28,000) earnings per share were down from 21p to 14.5p. Net asset value rose to 135p, at the year end, against 113p.

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## Northern Foods £6m U.S. purchase

Keystone Foods, a U.S. subsidiary of Northern Foods, has agreed to buy the home services division of CPI Corporation of Missouri for \$6.1m (£4.4m) in cash.

The division being acquired is the licensee for Sears Roebuck for consumer household services in the western part of the U.S.

The acquisition, scheduled for completion in June, will expand Keyston's network to 60 depots with sales of over \$10m.

Keyston's main business is the sale of burgers and chicken to the McDonald chain.

### Talbox gets backing

Talbox Group, an industrial holding company bidding for Yorkgreen Investments, has won the backing of Yorkgreen's independent directors after increasing the value of its all-paper offer from £1.6m to £1.9m. Both are chaired by Mr David Green.

Talbox, which has just completed a capital reduction, is now offering two of its shares for each Yorkgreen.

## WOOLWORTH HOLDINGS plc

(Registered in England No. 1664812)

Rights issue of £146,344,484 of 8½ per cent. Convertible Unsecured Loan Stock 2000 at par

The Council of The Stock Exchange has admitted to the Official List the above-mentioned Loan Stock

Particulars of the Loan Stock are available in the Statistical Services of Exel Statistical Services Limited. Copies of the Circular to Shareholders dated 25th May 1985 may be obtained from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT, for 2 days from the date of this notice and, during normal business hours on any weekday (Saturdays excepted), for 14 days from the date of this announcement from:

Charterhouse Japhet plc 1 Paternoster Row St. Pauls London EC4M 7DH	Morgan Grenfell & Co. Limited New Issue Department 21 Austin Friars London EC2N 2HB	Rowe & Pitman 1 Finsbury Avenue London EC2M 2PA	Woolworth Holdings plc Woolworth House 242-246 Marylebone Road London NW1 6JL
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28th May 1985

## MORGAN STANLEY INTERNATIONAL

—LONDON

Morgan Stanley International is pleased to advise the availability of dedicated group telephone numbers to the following departments:

Equity and Research Sales: 01-623 1521 and 01-283 8010

Convertible Bond and International Arbitrage:  
01-626 9661 and 01-283 9188

MORGAN STANLEY INTERNATIONAL  
P.O. Box 132, Commercial Union Building,  
1 Undershaft, London EC3P 3BB

### FINANCIAL TIMES STOCK INDICES

	May 24	May 25	May 26	May 27	May 28	May 29	High	Low	Since Completion	Low
Government Secs	90.80	90.83	90.83	90.81	90.85	90.80	92.00	78.08	127.4	40.0
Fixed Interest	88.78	88.70	88.65	88.79	88.68	88.34	88.20	88.17	100.4	50.0
Ordinary	1001.6	1010.8	1020.9	1020.8	1016.0	1008.5	1024.5	828.7	1084.5	40.0
Gold Mines	477.3	478.8	484.9	481.5	489.5	484.1	556.9	458.5	734.7	43.4
FT All-Share	654.83	649.84	641.92	641.92	636.69	637.02	642.98	581.89	642.98	61.88
FT SE100	1312.8	1335.8	1335.8	1334.1	1330.8	1337.4	1348.4	1306.1	1342.4	98.9

## Wells Fargo International Financing Corporation N.V.

U.S. \$50,000,000  
Guaranteed Floating Rate Subordinated Notes due 1996

In accordance with the provisions of the Notes issued in this offering, the Interest Sub-period 28th May 1985 to 28th June 1985, the Notes will carry an Interest Rate of 8½% per annum. The Interest accrued for the above period and payable on 28th July 1985 will be US\$70.50.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

### HILL SAMUEL GROUP plc

US\$75,000,000  
Perpetual Floating Rate Notes in accordance with the provisions of the Notes, NOTICE IS HEREBY GIVEN that for the interest period from 28th May 1985 to 29th November 1985 the Notes will carry a Rate of Interest of 8½% per annum and that the Interest payable on the relevant Interest Payment Date, 29th November 1985, will amount to US\$443.23 per US\$1,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

### LADBROKE INDEX

1,000-1,004 (-1)  
Based on FT Index  
Tel: 01-427 4411

## Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers  
8 Lovat Lane London EC3R 8DT Telephone 01-621 1212

### Over-the-Counter Market

Capitalisation	Company	Price	Change	Gross Yield	P/E	Fully Paid
4,860	Ass. Brit. Ind. Ord.	145	+1	6.6	4.3	8.1
3,125	Airsprung Group	54	—	6.4	11.9	6.0
900	Armstrong and Rhodes	36	+1	2.8	8.1	4.5
46,783	Barton Hill	190	+2	3.4	2.3	15.1
3,125	Bray Technologies	57	—	3.9	8.8	6.0
3,125	CCCL Ordinary	155ad	—	15.7	14.3	—
5,700	Carborundum Ord.	115	—	4.9	4.3	5.7
6,889	Carborundum 7.5pc Pr.	88	—	10.7	12.2	5.7
3,600	Deborah Services	46	—	6.5	14.1	4.4
20,724	Frank Horsell	325	+6	9.6	3.7	10.4
4,189	Frank Horsell P.O.Gd.87	269	—	—	—	—
1,092	George Blair	57	—	—	—	3.8
612	Ind. Precision Castings	21	+1	2.7	12.9	5.8
13,849	Ind. Precision Castings	181	+1	15.0	8.3	7.2
5,468	Jackson Group	238	—	13.7	8.8	8.4
22,725	James Burroughs	90	+1	12.9	14.3	—
3,120	John Howard and Co.	89	+3	5.0	8.6	7.1
5,275	John Howard and Co.	89	—	—	—	6.2
2,744	Lingaphone 10.5pc Pr.	58	—	15.0	15.3	—
17,367	Minihouse Holding NV	63	+2	5.0	8.3	17.9
1,952	Robert Jenkins	26	—	5.7	16.8	17.3
1,440	Scitronics "A"	28	—	5.7	16.8	17.3
1,436	Torday and Co.	34	—	4.3	13.1	18.4
4,710	Trevian Holdings	30	—	7.3	14.0	20.0
13,048	Unilever Holdings	102	—	7.5	7.4	10.1
5,321	W. S. Yates	223	+2	17.4	7	6.5







# WORLD STOCK MARKETS

## TOKYO

### Support proves selective

INSTITUTIONAL buying of shipbuilding and steel groups led a rally in Tokyo yesterday, writes Shigeo Nishitani of Jiji Press.

Major textile and chemical stocks also firmed, while biotechnology-related stocks and blue chips were out of favour.

The Nikkei-Dow stock average added 48.97 to 12,643.73 - the first rise in three sessions. Volume remained high at 412.97m shares, although it was down from last Friday's 531.98m. Advances outnumbered declines 424 to 358, with 181 issues unchanged.

The market was more buoyant than had been expected, despite Wall Street's closure.

The 10 most active list was dominated by large-capital issues. The busiest was Mitsubishi Heavy Industries with 22.62m shares changing hands, as it rose Y5 to Y290.

Other popular stocks were electric power and gas utilities. Tokyo Electric Power climbed Y80 to Y1,970 and Tokyo Gas Y6 to Y217. Institutional investors and foreign investors expect lower interest rates to improve these corporations' performances.

Mitsubishi Chemical Industries, fourth busiest with 15.97m shares traded, firmed Y1 to Y316.

Groups with strong off-the-book assets were also sought after. Nippon Express moved up Y5 to Y398, Tokyo Corp Y5 to Y414, Tokyo Tatemono Y55 to Y735, and Mitsubishi Warehouse Y12 to Y462.

Biotechnology-related stocks weakened on a broad front. Dainippon Pharmaceutical shed Y110 to Y4,370, Kaken Pharmaceutical Y90 to Y2,500 and Mochida Pharmaceutical Y270 to Y10,980.

Large-capital issues are expected to lead trading in June, in view of the rap-

idly increasing participation in the market by corporations and money trust funds. Individual investors have also begun to return.

Bond trading remained lacklustre, due to the uncertain market outlook. Some long-term credit banks and agricultural and forestry financial institutions sold holdings for profit-taking, while some city banks moved in to buy.

The yield on the barometer 7.3 per cent government bond due in December 1993 rose slightly from 8.580 per cent to 8.570 per cent.

## HONG KONG

A SHARP decline in prices followed the withdrawal of institutional support in Hong Kong.

The fall accelerated during the day as small investors moved in to pick up profits. By the close of business the Hang Seng index was down 39.06 to 1,557.78, having been 22 lower at the morning close.

Properties led the slide with Cheung Kong falling 30 cents to HK\$16.10, Hongkong Wharf 15 cents to HK\$8.25 and Sun Hung Kai Properties 30 cents to HK\$11.60.

## SINGAPORE

A COMBINATION of bearish domestic factors allowed sellers to gain control of trading in Singapore, although price movements were generally small.

Reflecting the market's underlying weakness turnover fell to 4.2m shares compared with 6.8m on Friday while the Straits Times industrial index closed 3.33 down at 814.91.

Profit taking, in response to recent strength in the finance and banking sectors, also helped erode prices.

## SOUTH AFRICA

WITH MAJOR international bullion markets closed, trading among gold stocks in Johannesburg remained quiet and price movements were small.

Among the few changes, Southvaal dropped R1 to R86.50 and Buffelsfontein the same amount to R84 while of the cheaper stocks, South African Land and Exploration eased 20 cents to R5.50.

## EUROPE

MARGINAL price downturns were recorded on the Madrid and Milan bourses during thin trading.

Bank stocks were among the most heavily traded in both centres, following the pattern established during business over the past two weeks. In Madrid Banco Vizcaya advanced 2 percentage points to 434 per cent of nominal value while Banco Espanol de Credito fell 1 percentage point to 345 per cent of nominal value.

According to the Madrid Stock Exchange, foreign purchases increased 225

per cent in the first quarter of the year compared with the previous corresponding term.

In Milan major losses included Montedison down L3 to L1,719 and Olivetti down L11 to L3,200.

Trading in fixed-interest bonds was quiet with prices little changed.

## AUSTRALIA

A SHARP fall in the value of the Australian dollar weakened confidence in Sydney and left a broad range of mining and industrial stocks lower in thin trading.

Gold and base metal shares, which have been solidly supported recently, came in for the heaviest selling with GMR and Nuigini Mining each 20 cents lower at A\$7.90 and A\$11.80 respectively.

Strongly influenced by falls among blue chip stocks the All-Ordinaries index finished 4.5 lower at 878.7.

## CANADA

A FIRMER tone developed during trading in Toronto with banks gaining ground in reaction to the recent budget.

The Royal Bank traded up C\$3 to C\$30% followed by Bank of Montreal up C\$4 to C\$27% and Toronto Dominion C\$4 higher at C\$21%.

Montreal was also firmer in moderate trading.

New Issue  
May, 1985

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as a matter of record only.



## COMMONWEALTH OF AUSTRALIA U.S.\$ 300,000,000

U.S.\$ 200,000,000 11 % U.S. Dollar Bonds of 1985/1995  
U.S.\$ 100,000,000 11¼% U.S. Dollar Bonds of 1985/2000

Credit Suisse First Boston Limited	Morgan Stanley International Limited	Swiss Bank Corporation International Limited
Amro International Limited	Union Bank of Switzerland (Securities) Limited	Nomura International Limited
Banque Paribas	Banque Nationale de Paris	S.G. Warburg & Co. Ltd.
Kidder, Peabody International Limited	Orion Royal Bank Limited	Commerzbank Aktiengesellschaft
Morgan Grenfell & Co. Limited	Wood Gundy Inc.	Manufacturers Hanover Limited
Abu Dhabi Investment Company	Alahli Bank of Kuwait (K.S.C.)	Morgan Guaranty Ltd
Arab Banking Corporation (ABC) Limited	Arnold and S. Bleichroeder, Inc.	Wood Gundy Inc.
Julius Baer International Limited	Banca Commerciale Italiana	Alahli Bank of Kuwait (K.S.C.)
Banca Nazionale del Lavoro	Banco di Roma per la Svizzera	Arnold and S. Bleichroeder, Inc.
Bank für Gemeinwirtschaft Aktiengesellschaft	Bank Gutzwiller, Kurz, Buegener (Overseas) Limited	Banca Commerciale Italiana
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Baring Brothers & Co. Limited	Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	Banque Internationale à Luxembourg S.A.
Bayerische Vereinsbank Aktiengesellschaft	Berliner Bank Aktiengesellschaft	Banque Worms
Caisses des Dépôts et Consignations	James Capel & Co. Limited	Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft
Chase Manhattan Limited	Chemical Bank International Limited	Berliner Bank Aktiengesellschaft
Citicorp International Bank Limited	Commonwealth Bank of Australia	James Capel & Co. Limited
County Bank Limited	Crédit Commercial de France	Chemical Bank International Limited
Crédit Lyonnais	Crédit du Nord	Commonwealth Bank of Australia
Daiwa Europe Limited	Dai-ichi Kangyo International Limited	Crédit Commercial de France
Deutsche Bank Capital Corporation	Deutsche Girozentrale - Deutsche Kommunalbank -	Crédit du Nord
Dillon, Read Limited	Domination Securities Pittfield Limited	Dai-ichi Kangyo International Limited
Effectenbank-Warburg Aktiengesellschaft	Enskilda Securities Skandinaviska Enskilda Limited	Deutsche Girozentrale - Deutsche Kommunalbank -
Generale Bank N.V.	Genossenschaftliche Zentralbank AG	Domination Securities Pittfield Limited
A.C. Goode & Co. Ltd.	Hambros Bank Limited	Enskilda Securities Skandinaviska Enskilda Limited
Hill Samuel & Co. Limited	E.F. Hutton International Inc.	Genossenschaftliche Zentralbank AG
Industriebank von Japan (Deutschland) Aktiengesellschaft	Istituto Bancario San Paolo di Torino	Hambros Bank Limited
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Kuwait Investment Company (S.A.K.)	Landesbank Rheinland-Pfalz - Girozentrale -	Istituto Bancario San Paolo di Torino
Lazard Frères et Cie	Lloyds Bank International Limited	Kreditbank S.A. Luxembourgeoise
McLeod Young Weir International Limited	Merck, Finck & Co.	Landesbank Rheinland-Pfalz - Girozentrale -
Mitsubishi Finance International Limited	Samuel Montagu & Co. Limited	Lloyds Bank International Limited
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Sal. Oppenheim Jr. & Cie.	Ord Minnett Limited	Samuel Montagu & Co. Limited
PK Christiania Bank (UK) Limited	Potter Partners	Nippon Kangyo Kakumaru (Europe) Limited
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Société Générale	Standard Chartered Merchant Bank Limited	Richardson Greenfields of Canada (U.K.) Limited
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Verband Schweizerischer Kantonalbanken	Veritas- und Westbank Aktiengesellschaft	Standard Chartered Merchant Bank Limited
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## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued from Page 26

Sales figures are unofficial. Yearly highs and lows reflect previous 52 weeks plus the current week, but not the last trading day. Where a split or stock dividend amounting to per cent or more has been paid, the year's high-low range of dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based the latest declaration.











## Company Notices

## BHP

**THE BROKEN HILL PROPRIETARY COMPANY LIMITED**  
INCORPORATED IN VICTORIA  
BHP HOUSE 140 WILLIAM STREET MELBOURNE  
AUSTRALIA 3000

## NOTICE OF THE MEETING

NOTICE IS HEREBY GIVEN that an extraordinary general meeting of the Broken Hill Proprietary Company Limited will be held in BHP House, 140 William Street, Melbourne, on Friday, 28th June, 1985 at 9.30 a.m.

## SPECIAL BUSINESS

1. To consider and, if deemed fit, to pass the following as a special resolution:

- (a) That the Articles of Association of the company be altered —  
(i) By inserting in Article 61 after the words "Twenty one days notice of any general meeting" the following:  
(and at least sixty days notice of any general meeting at which the directors propose or these articles require that an election of directors be held)  
(b) By deleting Article 87 and inserting in lieu thereof the following:  
87. The number of directors shall be such number not less than eight nor more than sixteen as the directors may from time to time determine, but so that the directors shall not reduce the number of directors below the number in office at the time of the reduction. No company shall be appointed a director.  
(c) By deleting Article 105 and inserting in lieu thereof the following:

105(1) No person other than a retiring director shall be eligible for election to the office of director at any general meeting unless he or she or some other member intending to propose him has, not less than forty-two nor more than fifty-six days (but in the case of a person recommended by the directors not less than twenty-one days) before the meeting left at the office of the company a notice in writing signed by the nominee giving his consent to the nomination and signifying his candidature for the office or the intention of such member to propose him.  
(2) Notice of each and every candidature for election to the office of director shall be at least fourteen days prior to the meeting at which the election is to take place be forwarded to all registered holders of shares.

2. To consider and, if deemed fit, to pass the following as a special resolution:  
That the company approves such of its subsidiaries as are listed on the Australian Stock Exchange (listed subsidiaries) introducing the employee share plan, an outline of which is set out in an explanatory note to the notice of meeting, including the giving by each such listed subsidiary of financial assistance to its employees and to employees of corporations which are its subsidiaries by way of loans for the purpose of the acquisition of fully-paid shares in such listed subsidiary in accordance with the plan.

Dated at Melbourne this 27th day of May, 1985.

By Order of the Board — G. D. Stephenson, Secretary.  
The register of members of the company will be closed on Thursday 27th and Friday 28th, June, 1985.

### Notice of Redemption CITICORP OVERSEAS FINANCE CORPORATION N.V.

10% Guaranteed Notes due July 1, 1986  
(formerly issued by Citicorp Overseas Finance Corporation Limited and assumed by Citicorp Overseas Finance Corporation N.V. on October 1, 1981)

Notice is hereby given that pursuant to provisions of the Fiscal Agency Agreement dated as of June 30, 1980 under which the above-mentioned notes (the "Notes") were issued, Citicorp Overseas Finance Corporation N.V. (the "Company") has elected to redeem on July 1, 1985 (the "Redemption Date") all of the outstanding Notes with all interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes are to be redeemed at the main offices of Citicorp N.A. in London, Brussels, Paris, Frankfurt am Main and Amsterdam, or at the main office of Citicorp Bank (Luxembourg) S.A. in Luxembourg or at the main office of Citicorp Bank (Switzerland) in Zurich.

The Notes should be presented and surrendered at the offices set forth in the preceding paragraph on or before the Redemption Date with all interest coupons maturing subsequent to the Redemption Date.

Coupons due July 1, 1985 should be detached and presented for payment in the usual manner.

CITICORP OVERSEAS FINANCE CORPORATION N.V.  
By: Citicorp N.A., Fiscal Agent

May 28, 1985

## NESTLÉ S.A.

Cham and Vevey, Switzerland

## Payment of dividend

Notice is hereby given to shareholders that following a resolution passed at the General Meeting of shareholders held on 23rd May 1985, a dividend for the year 1984 will be paid to them as from 28th May 1985, as follows:

per share	Sfr. 115.00
less Swiss federal withholding tax of 35%	Sfr. 40.25
net	Sfr. 74.75

This dividend is payable against delivery of coupon No. 3 for all bearer shares. On the other hand, all dividends payable on registered share certificates without coupons will be paid by bank transfer to the shareholder's account or by way of an assignment in accordance with the instructions received from the shareholder.

The dividends are payable in Swiss Francs. Outside Switzerland Paying Agents will pay against coupons and assignments in local currency at the rate of exchange prevailing on the day of presentation; bank transfers will be effected value 28th May 1985 in local currency at the rate of exchange prevailing on that date.

Coupon No. 3 and assignment may be presented as from 28th May 1985 to the following Paying Agents of the Company.

In Switzerland:  
Credit Suisse, Zurich, and its branch offices,  
Swiss Bank Corporation, Basle, and its branch offices,  
Union Bank of Switzerland, Zurich, and its branch offices,  
Swiss Volksbank, Bern, and its branch offices,  
Bank Leu Ltd., Zurich, and its branch offices,  
Banque Cantonale Vaudoise, Lausanne, and its branch offices and agencies,  
Zürcher Kantonalbank, Zurich, and its branch offices,  
Banque Kantonale Bernoise, Bern, and its branch offices,  
Zürcher Kantonalbank, Zug, and its branch offices,  
Banque de l'Etat de Fribourg, Fribourg and its agencies,  
Lombard, Odier & Cie, Geneva,  
Pictet & Cie, Geneva,  
Hedelbergbank N.W., Zurich, and its branch office.

In England:  
Swiss Bank Corporation, London,  
Credit Suisse, London,  
Union Bank of Switzerland, London.

In the United States of America:  
Morgan Guaranty Trust Company of New York, New York,  
Citibank, New York,  
Swiss Bank Corporation, New York,  
Union Bank of Switzerland, New York.

In France:  
Crédit Commercial de France, Paris,  
Banque de Paris et des Pays-Bas, Paris.

In Germany:  
Dresdner Bank AG, Frankfurt/Main and Düsseldorf,  
Pierion, Hildering & Pierson, Amsterdam.

In Austria:  
Girozentrale und Bank der österreichischen Sparkassen AG, Vienna.

Cham and Vevey, 23rd May 1985

The Board of Directors

## UNILAC, INC.

PANAMA

## Payment of Dividend and Refund of Common Shares

Notice is hereby given to shareholders that following a resolution passed by the Board of Directors on 23rd April 1985, a dividend for the year 1984 of US\$ 8.00 per common share will be paid to them as from 28th May 1985.

In addition, the general meeting of holders of founders shares of April 23rd 1985 decided

to refund the nominal value of US\$ 12.00 of the common shares.

This decision was ratified by the special assembly of the holders of common shares on May 23rd 1985.

The payment of the dividend will be effected in the same way as for the Nestlé brand or registered shares to which the Unilac shares are attached. In conformity with the Company's Articles of Incorporation, coupon No. 3 and assignment should be presented for payment at the same time as Nestlé S.A.'s dividend coupon No. 3, or the assignment, as the case may be. The refund of the common shares will be made at the same time as the payment of dividend.

At a later date the present Nestlé-Unilac twin shares will be exchanged against new Nestlé shares. The right to the refund of Unilac common shares expires in five years as of May 28th 1985.

The dividend and the refund of the common shares are payable in U.S. dollars. Outside the United States, Paying Agents will pay in local currency at the rate of exchange prevailing on the day of presentation; bank transfers shall be effected in local currency at the rate of exchange prevailing on 28th May 1985. The same procedure will be applied for the refund of the common shares.

Panama City, 23rd May 1985

The Board of Directors

## COMPAGNIE DE SAINT-GOBAIN

Société anonyme avec un capital autorisé de 100.000.000 F.  
Siège social: 17, Avenue d'Alsace-24000 Colmar.  
RCS Nanterre 542 839 832  
Tél. 03 83 21 11 11

Assemblée Générale Extraordinaire du 26 Juin 1985

ORDRE DU JOUR

1. Rapport du Président

2. Rapport du Directeur Général

3. Rapport du Directeur Financier

4. Rapport du Directeur des Ressources Humaines

5. Rapport du Directeur des Relations Externes

6. Rapport du Directeur des Activités Industrielles

7. Rapport du Directeur des Activités Commerciales

8. Rapport du Directeur des Activités de Recherche et Développement

9. Rapport du Directeur des Activités de Production

10. Rapport du Directeur des Activités de Distribution

11. Rapport du Directeur des Activités de Service Client

12. Rapport du Directeur des Activités de Maintenance

13. Rapport du Directeur des Activités de Formation

14. Rapport du Directeur des Activités de Sécurité

15. Rapport du Directeur des Activités de Qualité

16. Rapport du Directeur des Activités de Santé et Sécurité

17. Rapport du Directeur des Activités de Environnement

18. Rapport du Directeur des Activités de Communication

19. Rapport du Directeur des Activités de Marketing

20. Rapport du Directeur des Activités de Vente

21. Rapport du Directeur des Activités de Service Après-Vente

22. Rapport du Directeur des Activités de Support Technique

23. Rapport du Directeur des Activités de Support Administratif

24. Rapport du Directeur des Activités de Support Logistique

25. Rapport du Directeur des Activités de Support Informatique

26. Rapport du Directeur des Activités de Support Juridique

27. Rapport du Directeur des Activités de Support Fiscal

28. Rapport du Directeur des Activités de Support Social

29. Rapport du Directeur des Activités de Support Culturel

30. Rapport du Directeur des Activités de Support Sportif

31. Rapport du Directeur des Activités de Support Artistique

32. Rapport du Directeur des Activités de Support Médical

33. Rapport du Directeur des Activités de Support Dentaire

34. Rapport du Directeur des Activités de Support Optique

35. Rapport du Directeur des Activités de Support Pharmaceutique

36. Rapport du Directeur des Activités de Support Cosmétique

37. Rapport du Directeur des Activités de Support Parfums

38. Rapport du Directeur des Activités de Support Beauté

39. Rapport du Directeur des Activités de Support Santé

40. Rapport du Directeur des Activités de Support Bien-être

41. Rapport du Directeur des Activités de Support Nutrition

42. Rapport du Directeur des Activités de Support Alimentaire

43. Rapport du Directeur des Activités de Support Boissons

44. Rapport du Directeur des Activités de Support Tabac

45. Rapport du Directeur des Activités de Support Jeux

46. Rapport du Directeur des Activités de Support Loisirs

47. Rapport du Directeur des Activités de Support Culture

48. Rapport du Directeur des Activités de Support Art

49. Rapport du Directeur des Activités de Support Musique

50. Rapport du Directeur des Activités de Support Danse

51. Rapport du Directeur des Activités de Support Théâtre

52. Rapport du Directeur des Activités de Support Cinéma

53. Rapport du Directeur des Activités de Support Télévision

54. Rapport du Directeur des Activités de Support Radio

55. Rapport du Directeur des Activités de Support Presse

56. Rapport du Directeur des Activités de Support Édition

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99. Rapport du Directeur des Activités de Support Radio

100. Rapport du Directeur des Activités de Support Presse

## OVER-THE-COUNTER

## Continued from Page 29

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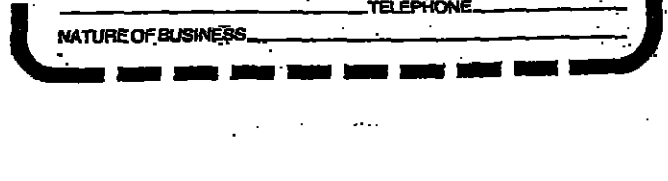
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 6 Cornhill Way, Queneo 0438 356101 **Barter Ave. Southeast SS2 6QH.** 0702 333438

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## Finance

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# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar sits on the fence

BY JONAS CROSLAND

LAST week was not the best time to view the foreign exchange market and make any long-term assessment about currency movements. The nervousness of long weekend combined with technical distortions commonly seen to towards the end of the month effectively ruled out too much sensible analysis.

Many were quick to point out that the dollar's various gyrations were the product of statements made from time to time covering economic and monetary growth. There was reason to believe however that the reverse may have been nearer the truth since there was sufficient to the dollar going any where.

At the start of the week most people were busy stressing the importance of last quarter U.S. GNP figures due for release on Tuesday and then spent the rest of the week explaining why the dollar went its own sweet way in complete defiance of economic data that the market at the moment seems to place at the top of its list of important statistics.

Apparently a rise of 0.7 per cent after a revised flash estimate of 1.5 per cent and compared with a flash estimate of 2.1 per cent and a final fourth quarter of 4.3 per cent was not enough to cause upset.

This was not because the figures were healthy (they were) but because the market had already latched on to hopes

## FINANCIAL FUTURES

### STERLING INDEX

	May 24	Previous
3.00 am	79.4	79.5
9.00 am	79.4	79.5
11.00 am	79.4	79.5
1.00 pm	79.4	79.5
2.00 pm	79.4	79.5
3.00 pm	79.4	79.5
4.00 pm	79.1	79.5

### £ IN NEW YORK

	May 24	Prev. close
£ spot	\$1.2940-1.2945	\$1.2935-1.2940
1 month	\$1.2940-1.2945	\$1.2935-1.2940
3 months	\$1.2940-1.2945	\$1.2935-1.2940
6 months	\$1.2940-1.2945	\$1.2935-1.2940
12 months	\$1.2940-1.2945	\$1.2935-1.2940

### FORWARD RATES AGAINST STERLING

	Spot	1 month	3 months	6 months	12 months
Dollar	1.2940	1.2940	1.2940	1.2940	1.2940
DM	1.7575	1.7575	1.7575	1.7575	1.7575
Swiss Franc	2.2575	2.2575	2.2575	2.2575	2.2575
Japanese Yen	316.50	316.50	316.50	316.50	316.50

### BANK OF ENGLAND TREASURY BILL TENDER

	May 24	May 17
Bills on offer	£100m	£100m
Total	£100m	£100m
Applications	£495.6m	£495.6m
Total allocated	£100m	£100m
Unallocated	£395.6m	£395.6m
Minimum level	98%	1%

### DOLLAR SPOT—FORWARD AGAINST DOLLAR

Amount on offer at next tender...	£100m	£10
<b>ED AGAINST DOLLAR</b>		
One month	% p.a.	Three months



## FINANCIAL TIMES SURVEY

## AEROSPACE

ACTIVITY in the world's aerospace industries remains buoyant, with civil aviation business now improving, alongside the continued high level of demand for military aircraft and guided weapons. Space business is expanding more slowly. As a result, total aerospace business worldwide by the end of the century could amount to as much as \$1,000bn.



A British Aerospace concept of how the projected European Fighter Aircraft (EFA) may look. Plans for this multi-billion pound venture, which would be Western Europe's biggest military aircraft project after the Tornado, are now under discussion between the UK, France, West Germany, Italy and Spain.

By Michael Donne  
Aerospace Correspondent

THE WORLD'S aerospace industries go to this year's Paris International Air Show conscious that they are on the verge of a new era of expansion which, although marked by a fierce intensification of competition across the entire spectrum of activities, should keep them busy well into the 1990s, if not into the next century.

Estimates of the future markets for civil and military aircraft, engines, guided weapons and spacecraft of all kinds vary widely, but overall it is believed that world aerospace turnover through the next 10 to 15 years is not likely to be less than \$1,000bn, and could be considerably more.

Civil airliner markets alone

will account for well over \$200bn of new business, while the military aircraft market will remain exceptionally strong, with estimates of well over \$300bn of sales over the next decade alone.

If so these figures are added the continued high level of demand for guided weapons, and the massive potential spending on space activities—satellites of all kinds, and continued spending on the Space Shuttle, the Ariane launcher and the projected U.S. Manned Space Station—the \$1,000bn level of aerospace world-wide business is likely easily to be reached, if not exceeded.

In commercial aviation, following the end of the recession, with the resultant improvement in airlines' fortunes, demand for civil aircraft is recovering, albeit slowly. It is in this sector that the intensification of competition is most readily discernible.

Demand is picking up in the U.S., where the airlines appear to have passed, at least for the present, the worst of their financial difficulties. Elsewhere, especially in Western Europe, efforts to cut costs by trimming labour forces, and by selling uneconomic fleets and other assets, has resulted in many cases in slimmer, tougher airlines more capable of meeting market conditions.

Some major airline re-equipment programmes are now looming in the U.S. Western Europe and elsewhere, especially in South-East Asia, primarily to meet the requirements of expanding traffic, but also for the replacement of existing ageing and increasingly environmentally unacceptable fleets.

The battle for world airliner markets—between Airbus Industrie of Europe and Boeing of the U.S. could take some dramatic new turns in the not too distant future, both as a

result of changing technologies in aerospace—the emergence of the prop-fan concept—for example, but also as a result of changes in top management at both companies. The era of M Bernard Lathiere, president of Airbus for many years, has given way to the quieter but no less tough management style of M Jean Pierson, who ran the aircraft side of France's Aerospatiale. At Boeing, there are also new presidents, both at the group level with Mr Frank Shrontz, and at the commercial airplane company level with Mr Dean Thornton.

Already, aerospace observers detect a determination at Boeing to fight back ever more vigorously against the Airbus inroads on world airliner markets, and this could be reflected in the pattern of orders over the next year or two.

All the major airliner builders are confident that massive markets lie ahead. Airbus Industrie, which has

already captured a major slice of the world market at the expense of Boeing over recent years, estimates that there will be some 9,100 new airliners needed during the next 20 years, to satisfy both traffic growth and replace existing ageing types, worth in all more than \$500bn.

Since the current world airliner fleet totals some 5,700 aircraft, this implies that the world's airlines will be using almost twice as many aircraft in the year 2005, to cater for increased traffic.

The Airbus analysis further suggests that the bulk of the market will fall in the 100-150 seat short-to-medium range category (more than 4,150 aircraft), with some 3,650 aircraft in the larger twin-aisle 200-600 seat short-to-medium range category, and nearly 1,300 long-range aircraft.

In terms of market share, Airbus believes it can win orders for some 2,600 airliners

in all categories, worth some \$182bn, of which the majority will be in the short-to-medium range single-aisle market with aircraft like the A-320.

But it is also now setting its sights on the long-range market, with such projected ventures as the TA-11 four-engine aircraft of 200-250 seats, designed for long routes where traffic densities do not justify bigger, higher-capacity equipment.

Boeing's forecasts do not look as far ahead as those of Airbus, with a sales value of some \$135bn for the Western world's manufacturers as a whole by 1995, for airliners of 150 seats and upwards. It believes this could amount to some 4,000 new aircraft, but it does not reveal what it believes its own share of the market might be.

Nevertheless, it argues that with its current (and projected) product line, it is well positioned to compete effectively in all market sectors.

Boeing has made it clear that it believes that by delaying its own entry into the big 150-seater airliner market until 1992, against Airbus Industrie's plan to put the A-320 into service by 1989, it is not falling behind, but rather making a major leap forward in technology that will force Airbus to change its own design plans.

Whether this is so remains to be seen, but it is already obvious that competition between these two major protagonists will intensify in the years immediately ahead.

British Aerospace estimates that, in the small airliner sector of the market—that is for aircraft in the "commuter," "regional" and "local service" arena, seating variously from 12 to 130 seats—the market up to the end of the century is likely to amount to some 5,800 aircraft, worth more than \$42bn.

At the same time, British Aerospace estimates the market for business aircraft—that is, small aircraft of all kinds used by companies for their own purposes—over the next decade is likely to amount to more than 10,000 aircraft, worth about \$38.5bn. Of that total, about 4,300 aircraft will be jets, and the rest turbo-propeller aircraft, with the majority, about 7,500, being sold in the U.S.

BAC is active in both arenas, with its Type 748, Jetstream 31, and Advanced Turboprop (ATP) and Type 146 in the regional and commuter airliner market, and the 125 in the business jet market.

Even allowing for the variations in different manufacturers' forecasts, therefore, it is clear that the civil aircraft market alone through to the end of this century is likely to amount to several hundred billions of dollars, covering many thousands of aircraft of all kinds.

In military aviation, the overall level of world markets is currently running at about \$30bn a year, mainly for tactical combat aircraft of all kinds, with many countries now embarking upon projects of their own.

In Western Europe, there is

## CONTENTS

Airliners	2
Engines	3
Military aircraft	4
Helicopters	4
Airlines	6
Guided weapons	6
Space	7
Avionics	7
Business aviation	8
New techniques and materials	8
Countries reviewed	pages 10 to 16

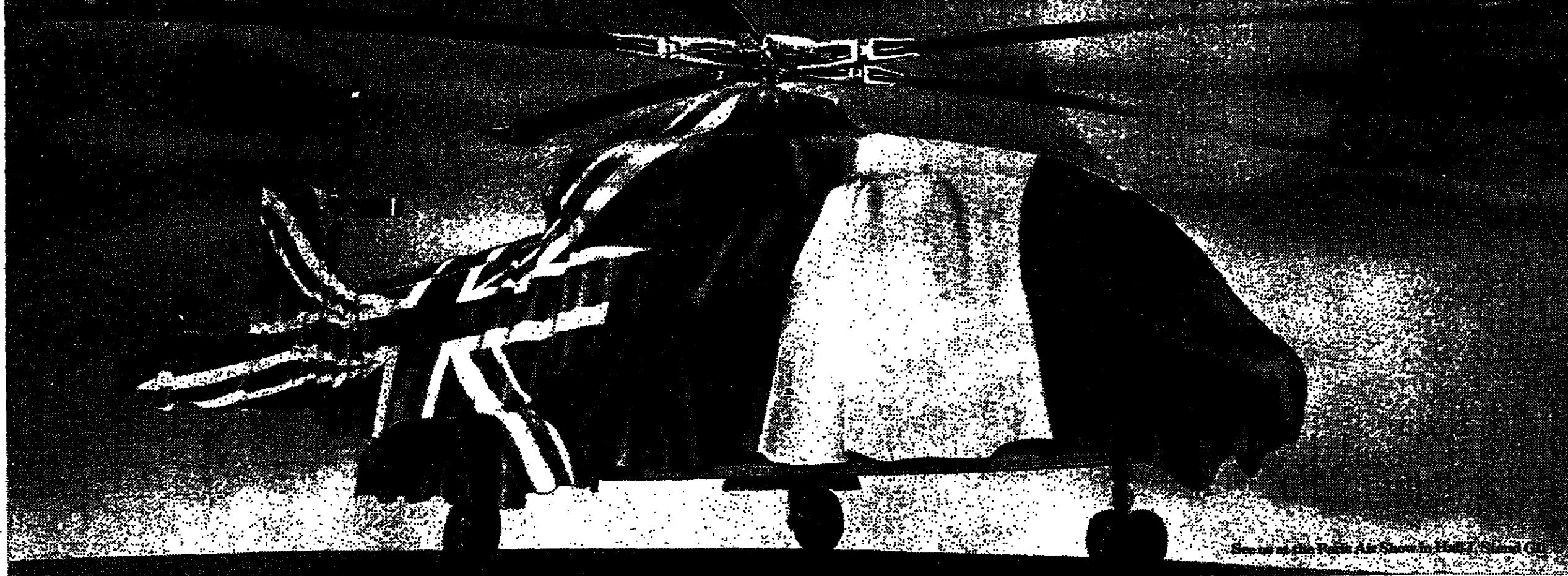
the possibility of a new European Fighter Aircraft (EFA) programme that will bring together the skills of several countries. But even if such a venture fails to materialise, there is the alternative of smaller national programmes, with the UK already undertaking its own Experimental Aircraft Programme (EAP) as a "technology demonstrator" for an eventual wider European programme, while Dassault-Breguet in France is working on its own Avion de Combat Experimental (ACE) now called the Rafale, which could equally be a prototype for a European programme.

In space research, the biggest individual new development is the projected U.S. Manned Space Station, in which Europe may participate, for the 1990s, but there are various independent European programmes, including the progressive improvement of the Ariane satellite launching vehicle and the Spacelab manned orbiting laboratory which, together with growing demand for satellites of all kinds, are serving to keep the space sectors of the aerospace industries busy.

Similarly, demand for guided

CONTINUED ON PAGE 16

# The most exciting aircraft at the Paris Air Show can't fly... yet!



Two years ago, a decision was taken to fill a gap in the helicopter market. Since then, two companies, two nations and two governments have given their complete and total agreement to a far-reaching development programme.

The partners in this joint venture have committed the money and are committed to deliver on time.

The companies are Agusta of Italy and Westland of Great Britain. Together, they've formed EH Industries. Working side by side, they are producing the EH101.

It's the first ever helicopter designed from inception as a multi-purpose aircraft. A helicopter which will carry 30

people, or the most advanced armaments available, yet fly for 5 hours at a time. A helicopter with 3 rugged GE T700 engines for safety and flexibility, yet which weighs just 31500lb.

It incorporates the most advanced avionics systems and aerodynamics as well as introducing new design concepts, together with health and usage monitoring which will provide standards of safety hitherto found only in fixed wing aircraft.

The EH101 is the result of extensive research to discover the needs of the nineties and the product of

engineering to specifically meet those needs.

It's been designed to be the helicopter for the nineties, and it's already well and truly off the ground.

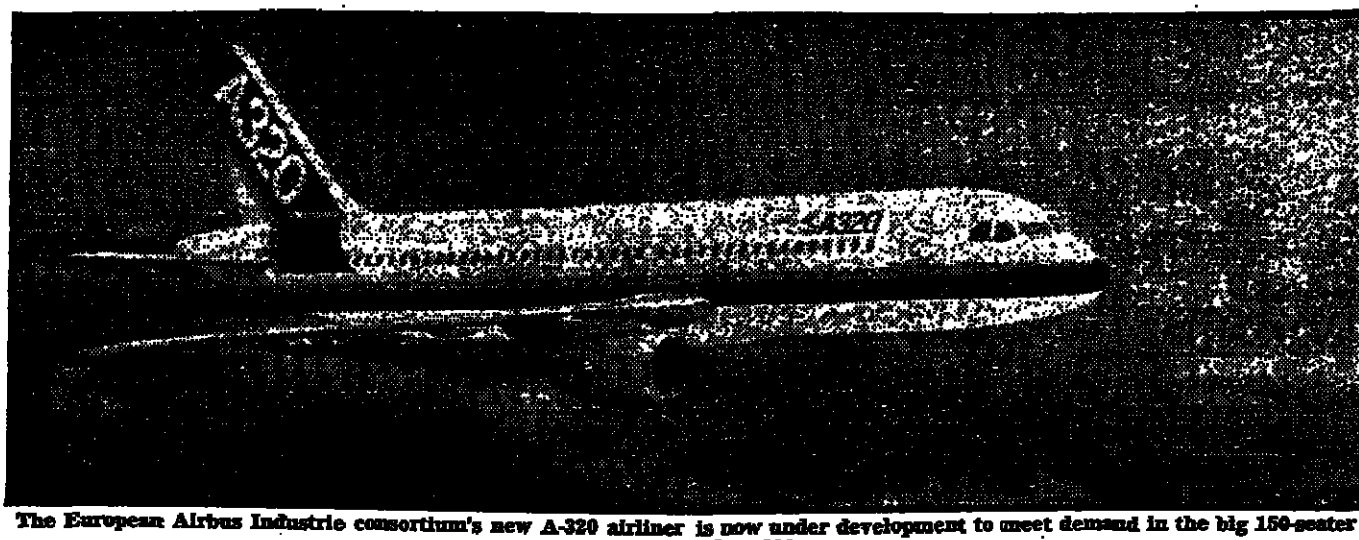
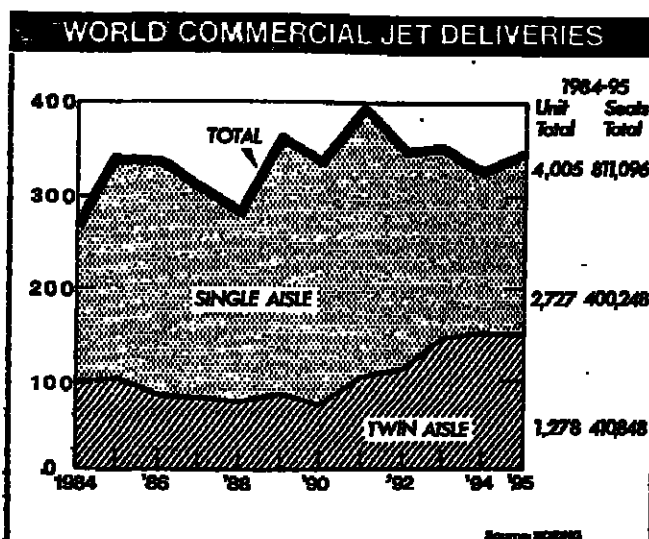
## EH101

We're hitting our targets so you can hit yours.

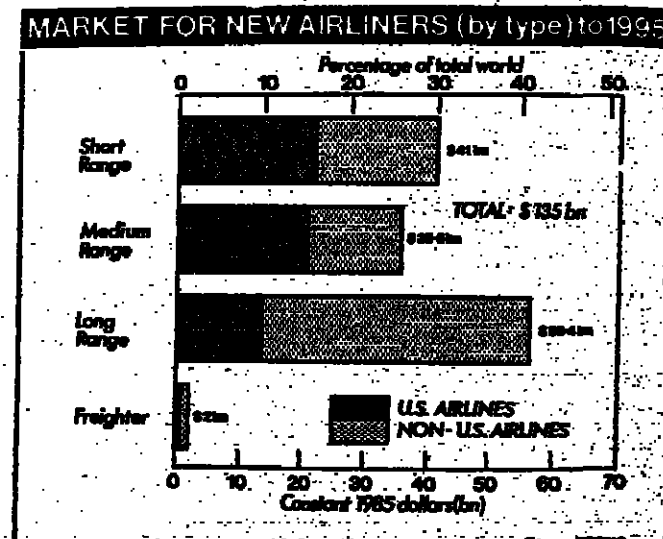
AGUSTA S.p.A.  
Via Calabrese 21, 20123 Milano, Italy Tel: 02/58 00711 Fax: 02/58 00711  
WESTLAND HELICOPTERS Ltd.  
Yeovil, England Tel: 05426 70222 Fax: 04277 70150



## Aerospace 2



The European Airbus Industrie consortium's new A-320 airliner is now under development to meet demand in the big 150-seater category for the 1990s.



## Expanding market stimulates new technology ventures

### Airliners

MICHAEL DONNE

WITH SALES worldwide of new airliners slowly recovering as the airlines climb out of the recession, the major manufacturers are busy preparing several new advanced technology ventures, designed to capture the expanding markets foreseen through the remaining years of this century.

This trend is especially so in the short-to-medium range field, where demand for new generations of airliners in the 100-130 seater and 150-160 seater categories is already emerging. It applies also in the long-haul market, however, where although the dominance of the Boeing 747 Jumbo jet at over 400 seats remains unchallenged, there is growing interest in a new, smaller-capacity 250-350 seater replacement for the McDonnell Douglas DC-10 and Lockheed TriStar.

Demand is also emerging for a smaller long-range aircraft for the so-called "long thin" routes—those where long-distance performance is required but where traffic densities do not justify an aircraft seating more than about 250. This seems likely to be met either by a new version of the European Airbus (the four-engine TA-11), or by an extended-range derivative of the Boeing 767 twin-engine airliner, which is already being used for long-range over-water operations on the North Atlantic, or by a new aircraft in the

MD-11X series of tri-jets from McDonnell Douglas.

At the bottom end of the scale, demand for airliners of various sizes upwards from 20 to 70 seats remains exceptionally strong, especially in the smaller "commuter" and "regional" categories. Competition in this arena is the fiercest found anywhere in the entire range-payoff spectrum, and seems likely to continue to be so, as new designs emerge.

So far as the overall world market is concerned, Boeing, the world's biggest jet airliner manufacturer, estimates that it will amount to about \$135bn through to 1995, covering over 4,000 aircraft, of which about \$77bn will be accounted for by U.S. airline purchases, and the remaining \$58bn by airlines in the free world outside the U.S.

This demand will be generated both by traffic growth, accounting for some \$85bn, and the remaining \$50bn by the replacement of existing ageing and fuel-inefficient and unsatisfactory jets.

### Replacement

Boeing's analysis shows that most of the orders currently being placed worldwide, but especially in the U.S., are for the replacement market—hundreds of ageing tri-jet Boeing 727s, for example, in U.S. airline fleets alone are now over 10 to 15 years old.

Once this replacement market is met, however, the longer-term outlook will be for the traffic growth to dictate an upsurge in new orders, probably later this decade. Boeing believes that as a result, more new airliners will

be bought over the next 10 to 12 years than in the whole of the past 18 years, reflecting the overall growth of the world air transport system.

The world airliner market situation is thus currently dominated by a number of major competitors, covering various aspects of the range-payoff spectrum.

The battle for the so-called "150-seater" is one of the most significant, because the total available market is so large, accounting for well over 1,000 aircraft between now and the end of the century.

This competition is between all three major manufacturers. McDonnell Douglas, of the U.S., is offering its MD-89 of up to 172 seats, although it argues strongly that its MD-83, currently available with up to 155 seats, is the ideal 150-seater for the mid to late 1980s.

Boeing is just as convinced that its current 737-300 short-to-medium range airliner, with about 145 seats, also meets the airlines' immediate needs for a 150-seater. Airbus counters that it alone has the "true" advanced technology 150-seater with its A-320, now under construction for delivery in 1988-89.

Into this struggle, however, Boeing has thrown a new element—a plan for a new aircraft of the 150-seat size, but embodying so much advanced technology that it will overtake everything else in the market, including the A-320, and MD-89.

This new aircraft, not yet given a designation, may or may not be a prop-fan—an aircraft using the turbo-propeller concept, which the aircraft may be driven by a propeller shaped

like a ship's screw and harnessed to a gas-turbine engine.

The concept of turbo-propeller aviation is not new, many current small airliners having turbo-propeller engines. What is new is the propeller design itself. The ship's screw concept, it is claimed, will yield lower noise and vibration and a huge saving in fuel consumption, anything up to 40 per cent below current jet engine consumption figures, while giving almost jet-like speeds.

Both Boeing and McDonnell Douglas are closely studying this concept, but Airbus, having committed itself to a jet engine (either the V-2500 or CFM-56) for the A-320, is not involved in prop-fans, at least for the immediate future. Boeing has until 1988 (the date at which it must commit itself to its new airliner for 1992 delivery) to make up its mind on which power plant to use.

The flight-test programmes to be conducted over the next two to three years by the major engine and airframe manufacturers on the prop-fan concept will prove its viability or otherwise, to enable such airframe builders as Boeing to decide which power-plant to use, in time to ensure deliveries by the early 1990s.

Those flight-test programmes, and the subsequent airliner design competitions they will generate, will probably dictate the course of much of the short-to-medium range airliner market through the 1990s and beyond.

In the long-range category, the dominance of the Boeing 747 Jumbo jet continues, with 645 ordered to date, of which

over 600 have been delivered. New orders continue at a steady pace, maintaining a production rate of about 18 aircraft a year.

Boeing has plans for further improvements to the aircraft, in the Advanced 747-300, to improve range and payload performance. But plans discussed some time ago for possible eventual larger developments, eventually reaching up to 1,000-seater aircraft, have been quietly shelved for the foreseeable future.

### Astronomical

There is no demand for such monsters among the world's airlines while the cost of their development and purchase could be astronomical, especially when a present-day Jumbo of the Series 300 type can already cost well over \$100m new.

Beneath the 747, there is emerging a need for a replacement of both the 350-seat McDonnell Douglas DC-10 and the Lockheed TriStar. While both those aircraft are likely to continue in service for a long time to come, they are "old technology" aircraft by comparison with the continually improving 747, and although the DC-10 continues in limited production alongside the military tanker-transport KC-10 line, production of the TriStar has already been halted.

But the airlines have made it clear that they would like to see some medium to long-range aircraft emerging with a capacity of 300-350 or so seats, not only to complement the 747 on routes where traffic densities do not justify 747-size loads, but also to ensure that Boeing does not always have things all its own way in the long-range

large aircraft market.

McDonnell Douglas is accordingly now discussing with airlines plans for a series of tri-jet airliners, under the designation MD-11X-2R, which would cover medium ranges (337 passengers), the MD-11X-20 for long ranges (331 passengers) and the MD-11X-10 for extended (very long) ranges, with 277 passengers.

If airlines placed orders in 1985, McDonnell Douglas could have the MD-11X-10 flying in 1987, and both the MD-11X-20 and MD-11X-2R, with deliveries to airlines by 1988 and 1989 respectively. The aircraft would be substantially derived from the original DC-10, but would also incorporate substantial advanced technology in flight deck systems and improved powerplants (such as the Pratt & Whitney 4000 series or the General Electric CF6-80C2).

At least one of these models, the MD-11X-10 for extended ranges, would provide substantial competition for the proposed European Airbus TA-11, the plan for a four-engine airliner for use on the "long thin routes." Many airlines are showing interest in such a venture.

McDonnell Douglas says that its MD-11X-10 could carry as few as 244 passengers and still be highly profitable. The fact that it is offering competition in this field is a spur to Airbus to press ahead with its own plans for the TA-11.

Preliminary design work on the TA-11 has already begun, and Airbus says that if it were to be launched this year or next, it could be in service by 1991-92. The aim is to develop

a 230-plus seater for use over routes of up to 6,000 nautical miles.

It would be substantially based on the existing A-300-400 long-range Airbus, but would have a longer fuselage. The TA-11 would use either the International Aero-Engines V-2500 power-plant, or the Franco-U.S. (Société Générale Electric) CFM-56-5, both of which are under development for the smaller 150-seater generation of twin-engine airliners.

Airbus Industrie's problem is that it must find the cash to develop such an aircraft: with the member-governments (UK, France, West Germany and Spain) already contributing substantial launch aid for the A-320 itself, and Airbus not yet a profitable organisation, it will have a tough task in convincing its shareholders that yet further investment is desirable, especially with the large sum involved—the TA-11 could not cost less than \$1bn in development funds.

### Big dilemma

But the Airbus problem with the TA-11 highlights the big dilemma confronting European civil aircraft manufacturing—the need to have a wider product base, covering several different types of aircraft. If Europe is to compete effectively with the U.S. giants, Governments will have to consider this situation carefully, and recognise that if they wish to have a major airline building facility in Western Europe, it will require continued heavy investment for some considerable time to come.

At the lower ends of the scale, in the broad 100-seater category and in the areas of much smaller aircraft seating anything from 30 seats upwards to about 50 or 60, the competition is no less fierce.

The 100-seater market for short-range airliners is now becoming over-subscribed. The British Aerospace 146, four-engine regional airliner originally designed for 80-100 seats, is now also being offered in a 125 to 130-seater category, in competition with the Fokker F-100, the McDonnell Douglas MD-87 and now also the proposed Boeing 737-100L (for "Life").

Below this level, in the category for airliners seating anything upwards of 20 seats, the market is so wide and overcrowded that success or failure for any type is impossible to gauge. All that is clear is that the market is vast, for it covers much of the short-range "commuter," "regional" and "local service" sector of world civil aviation where most people currently fly and where much of the future growth to the end of the century will be concentrated.

For the longer-term future, British Aerospace, together with Rolls-Royce and propeller manufacturers, have established a joint research and study programme on a wide range of possible designs for a future Fuel Efficient Advanced Transport (Feat).

This venture not only covers derivatives of existing British Aerospace transport aircraft designs, but also wholly new concepts, including especially aircraft using the advanced prop-fan concept.

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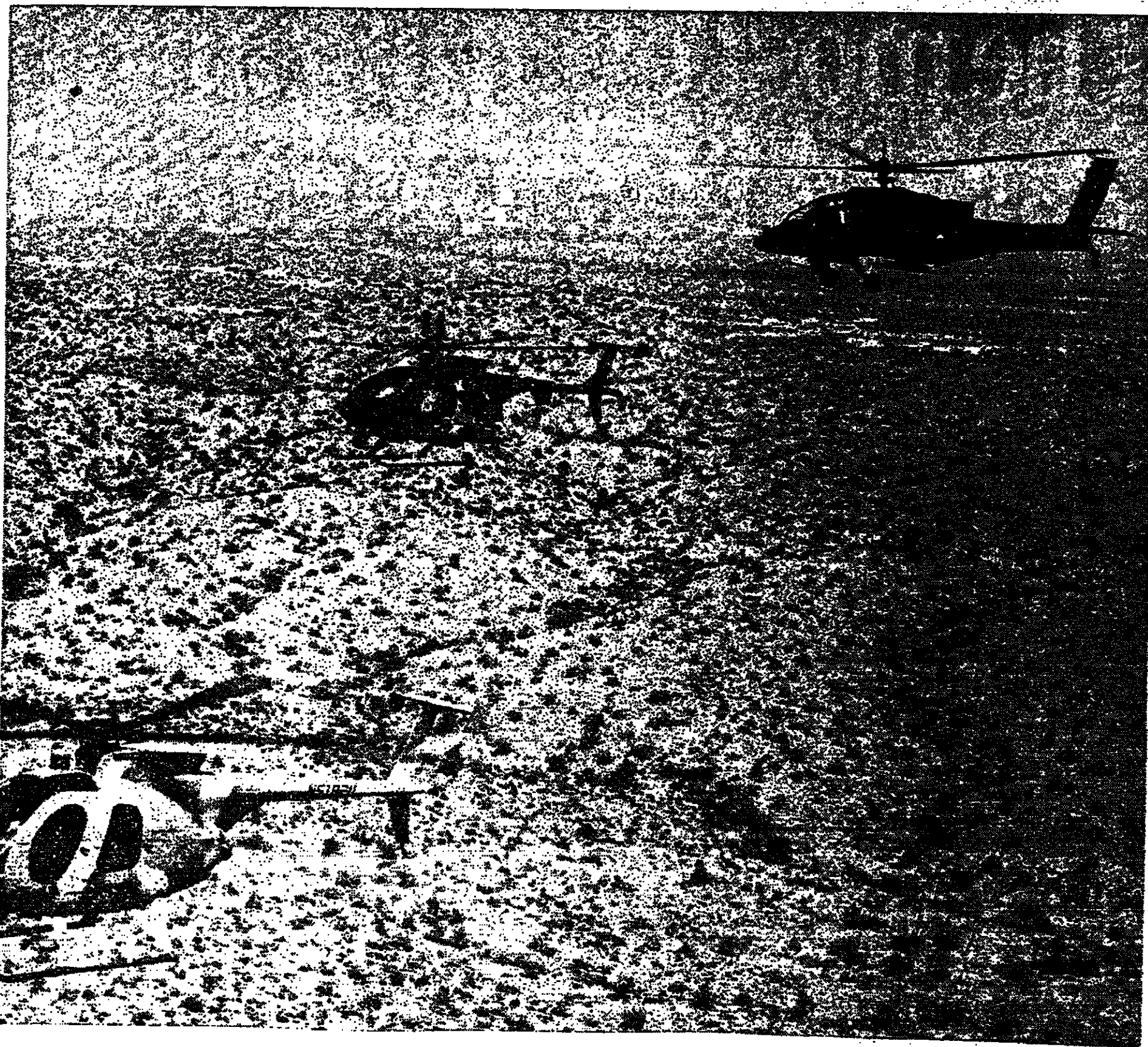
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# Complexities of competition and collaboration

## Engines

MICHAEL DONNE

THE WORLD aero-engine scene is currently dominated by a complex pattern of apparently conflicting trends of competition on the one hand and international collaboration by the same companies on the other.

Rolls-Royce, for example, competes with the U.S. giants Pratt & Whitney and General Electric in the high-thrust end of the civil engine market, with the RB-211-524D4 series ranging against the Pratt & Whitney JT-9D and GE's CF6-80 and 90 series.

But at the same time, Rolls-Royce collaborates with GE on that company's very high-thrust CF6-80C2, of over 80,000 lbs thrust, thereby itself the expense of developing a competitive engine to both that and Pratt & Whitney's PW-4000 series, while GE in turn collaborates with Rolls-Royce in the latter's medium-to-high thrust RB-211-535E4 series.

Similarly, Rolls-Royce is collaborating with Pratt & Whitney (and West German, Italian and Japanese aero-engine companies) in the International Aero-Engines consortium developing the V-2500 engine of around 25,000 lbs thrust for use in the next generation of 150-seat airliners, ranging against the CFM International consortium, comprising GE and Snecma of France, which is developing the CFM-56 series of engines.

## Soaring costs

The prime reason for the emergence of this complex situation is simply the soaring costs of aero-engine development. A few years ago, some of the major engine companies would have never believed that the current position would ever emerge—although Rolls-Royce has always had a history of international collaboration and licence agreements.

But today, when a new aero-engine of major size can cost upwards of £750m to develop, no single engine builder can find the resources to continue alone across the entire spectrum of engine demand.

While all the major manufacturers do have either solo, or majority controlled, engine ventures—Rolls-Royce, for example, is developing the new Tay engine as a private venture

for such airliners as the Fokker F-100—the heavy costs of launching into new markets with new developments, incorporating the expensive advanced technology that all airlines are demanding, tend to dictate collaborative ventures.

Since the traditional pattern of competition between Pratt & Whitney and GE (and the U.S. anti-trust laws) prevent these two companies from working closely together, they turn to overseas engine companies in the UK, France, West Germany, Italy, and Japan for their prospective partners.

Just how far this collaborative pattern will be perpetuated in any major new aero-engine ventures that emerge between now and the end of the century remains to be seen.

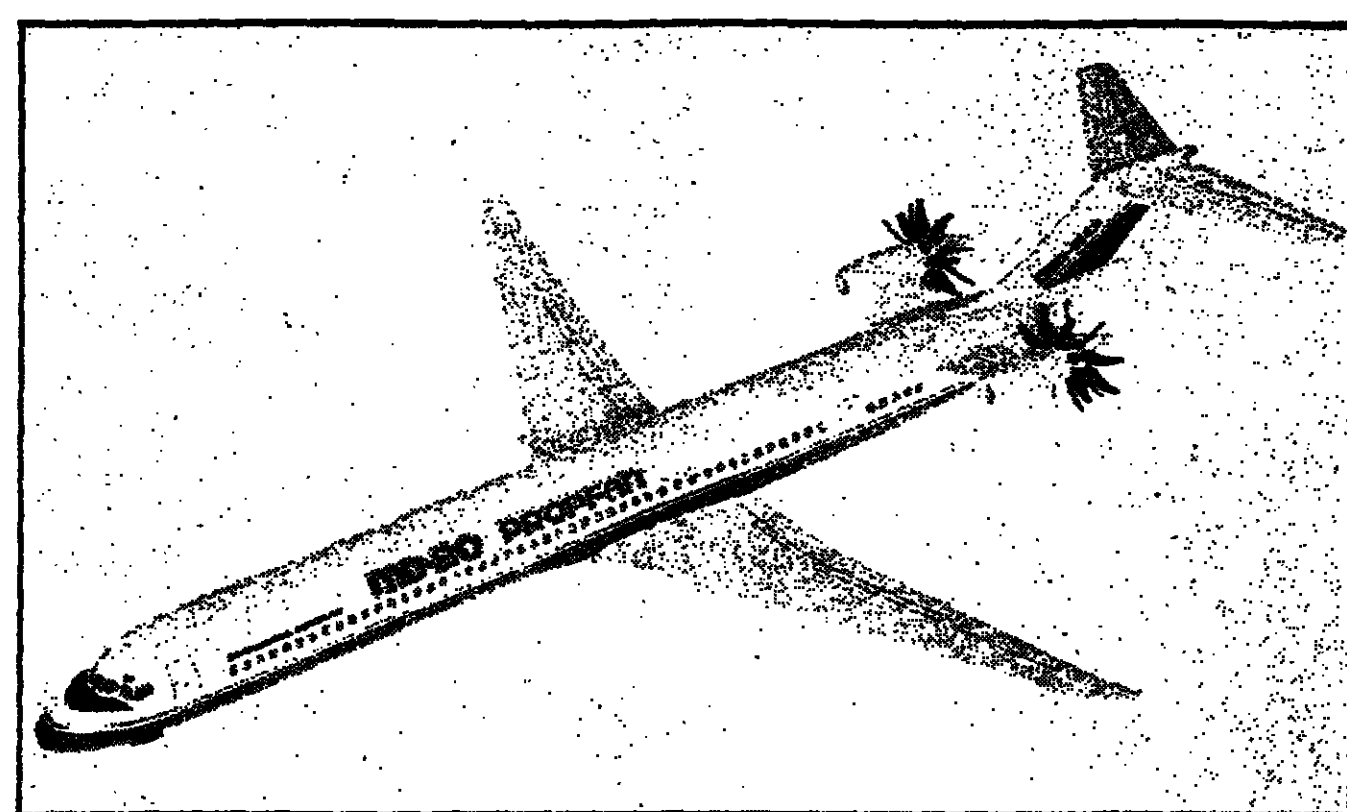
The most significant new development now taking shape is the emergence of the prop-fan—a revolutionary exploitation of the turbo-propeller concept that may yet radically change the face of world civil air transport, and which may well become a candidate for international collaborative action before the end of this decade.

The concept of turbo-propeller engines—the harnessing of a gas-turbine engine to drive a propeller for aircraft propulsion—is well understood, and widely used.

The first successful turbo-prop airliner was the British Viscount, followed by the Britannia and the Vanguard but many other civil and military aircraft use turbo-prop propulsion, including most of today's generation of small regional airliners, such as the Shorts 330 and 360, Brazilian Embraer Bandeirante, and the more recently developed Saab-Fairchild 340 and Franco-Italian ATP-42.

The difference between conventional turbo-prop and the new prop-fan aviation, however, lies in the revolutionary design of the propeller itself. This, in prop-fan engines, is shaped rather like a ship's screw and is claimed to be able to produce substantial performance improvements, including major reductions in noise, vibration and fuel consumption (up to 40 per cent improvements, according to some calculations), although all of these claims have yet to be proved in sustained flight trials.

It is claimed that these prop-fans, with up to 12 blades instead of the three, four or even six-bladed conventional propellers of today's turbo-prop



A McDonnell Douglas study of how a "prop-fan" air liner of the future might look, with the "ship's screw" type propellers mounted on engines at the rear of the aircraft

engines, will be capable of driving much bigger airliners, of the 150-seater category or even larger, at the same speeds as jet-powered aircraft.

The problems, and the controversy, over the use of prop-fans arises for two main reasons.

One is that much more research is needed before the claims can be substantiated, with many technical difficulties still to be overcome—such as designing appropriate gear-boxes, and revising wing and airframe concepts, and deciding whether prop-fan engines should be "tractors" that is mounted on the wings to effectively pull the aircraft (along), or "pushers" (mounted at the rear of the aircraft, with the prop-fans behind the engines), to force the entire aircraft through the sky.

The second problem is that all the major aero-engine manufacturers have already committed large sums of scarce development cash to conventional turbo-fan (jet) engines. They do not necessarily want

that investment eroded or even challenged unless the new type of power-plant can either offer sufficiently substantial improvements to justify its development or can attract one or more airframe manufacturers sufficiently interested to stake their own money on an aircraft development built round the prop-fan.

By early spring this year, it seemed that this situation might be emerging. All the three major aero-engine builders—Rolls-Royce, Pratt and Whitney and General Electric—have been studying the prop-fan concept with varying degrees of enthusiasm.

In the UK, Rolls-Royce is cautious. While recognising the technical possibilities, it feels that the savings in terms of fuel consumption and other direct operating costs do not yet justify the substantial investment in prop-fans that would be required.

Rolls-Royce is nevertheless undertaking a two to three-year research programme to determine answers to basic questions about prop-fans—noise levels,

airworthiness requirements, and configurations aboard aircraft—using a geared system with contra-rotating propellers.

The company feels that even if such a programme does result in all the answers it needs, it would still be difficult, if not impossible, to produce a commercially marketable prop-fan by the early 1990s, as some U.S. airframe and engine makers believe, and that the mid-to-late 1990s is more likely.

## Military

Nevertheless, it hopes that, by 1987, the technical data from its research programme should be sufficient to enable it to determine whether a more significant development programme could and should be undertaken. Even so, Rolls-Royce believes that the most likely starting aircraft for a prop-fan would be a military, rather than a civil, transport.

Much of the pace of the Rolls-Royce programme, however, could be dictated by events in

the U.S., where interest in prop-fans is much greater than in the UK, and where the research programme is considerably further advanced.

The U.S. Government-funded National Aeronautics and Space Administration, for example, has been conducting much work into prop-fan technology since 1975, supported by the major airframe and engine companies, and such other companies as Hamilton Standard (part of United Technologies group), which has devised the prop-fan "ship's screw" concept which is regarded as the most up-to-date prop-fan in existence today.

Both Pratt & Whitney and General Electric are engaged in substantial ventures to determine the longer-term economic and technical viability of the concept, although each has chosen a different path.

Pratt & Whitney believes the "gear prop-fan" is the best route to follow, arguing that a geared prop-fan is more easily adaptable to different engine

airframe, tractor or pusher installations. By contrast, a gearless prop-fan, it is argued, is at its best only in a rear fuselage mounted installation of the "pusher" type, using counter-rotating blades. General Electric has chosen to follow the "gearless" path with what it calls its "Unducted Fan" engine.

Boeing has already shown considerable interest in the overall prop-fan concept, as a possible power-plant for any future 150-seater airliner it may build for the early 1990s. Boeing has already conducted wind-tunnel tests on the GE counter-rotating Unducted Fan concept, and GE is to start full-scale ground tests later this year.

A joint Boeing/GE flight test programme, calling for the installation of a prototype engine in the right-hand pod of a rear-mounted engine in a 727 airliner, will begin in mid-1986. Simultaneously, McDonnell Douglas is closely studying prop-fan technology, and will also undertake flight trials in 1986, using either GE or Pratt & Whitney prop-fans, or both, to determine the validity of the concept overall and the relative merits of "pusher" versus "tractor" installations.

Lockheed is also strongly interested in prop-fan technology, and is conducting research for NASA on an advanced technology propeller that could yield a 20 per cent fuel saving over conventional turbo-fan powered aircraft and yet be competitive in speed with today's jet airliners.

Lockheed estimates that by the year 2000, the market for such a system could approach 5,000 aircraft of all kinds. Mr William Arnold, programme manager for prop-fans at Lockheed, says: "Propellers may be about to make a big comeback. By the mid-1990s, the airlines may be routinely flying passengers in this new type of propeller-driven aircraft."

All the manufacturers hope that these trials will either verify the key technologies required in prop-fan development, or show up areas where further research is required, whether in aerodynamics—the most subtle mounting of prop-fan engines on the airframes and any changes in fuselage and wing designs that might be required—or in such areas as noise, vibration and fuel consumption.

It is hoped that the flight trials will illustrate clearly the relative merits of wing-

mounted "tractor" or rear-fuselage-mounted "pusher" type engines, with or without contra-rotating fans, and with or without gears.

It has been claimed that if such programmes can demonstrate the validity of the overall concept by 1987, the aero-engine industry itself in the U.S. could initiate final design and certification programmes of prop-fans by 1987. This would enable airframe manufacturers such as Boeing and McDonnell Douglas to consider such powerplants serious for new generations of jet airliners for the early to mid-1990s—such as a Boeing 150-seater to rival the European Airbus A-320.

In this situation, much will depend upon what decisions major U.S. airlines such as Delta and United will take on new equipment. Each is planning to replace existing ageing fleets of Boeing 727 and other aircraft, and wants a new, fuel-efficient aircraft from the late 1980s.

## Derivative

They may decide upon an existing type of jet airliner on offer—the Airbus A-320, the McDonnell Douglas MD-80 (for up to 170 passengers), or even a Boeing 737-300 or another derivative of that venture. If an airline of such a size as Delta or United wants a particular type of aircraft, the manufacturers will almost inevitably produce it, for such an order could not be turned away.

In the meantime, many of the major engine development programmes continue to go well. The IAE V-2500 itself is on schedule, with firm for 82 engines so far and another 92 on option from three airlines, worth in all \$600m.

IAE has already identified about 30 airlines world-wide as potential customers for the V-2500 over the next three years. Altogether, these airlines would need some 860 engines in the 25,000 lbs thrust range, worth \$3.5bn at current prices, excluding spare parts.

Rolls-Royce is also well ahead with development of its new Tay civil engine for such aircraft as the Fokker F-100 and other potential 100-seaters, such as the Boeing 737 "Lite," while the engine is also on order for the smaller Gulfstream IV aircraft.

Work has begun on a higher-thrust version of the Tay to exploit an expected market for higher all-up weight designs of the Fokker F-100 in the years ahead. This derivative of the Tay could be available from late 1988.

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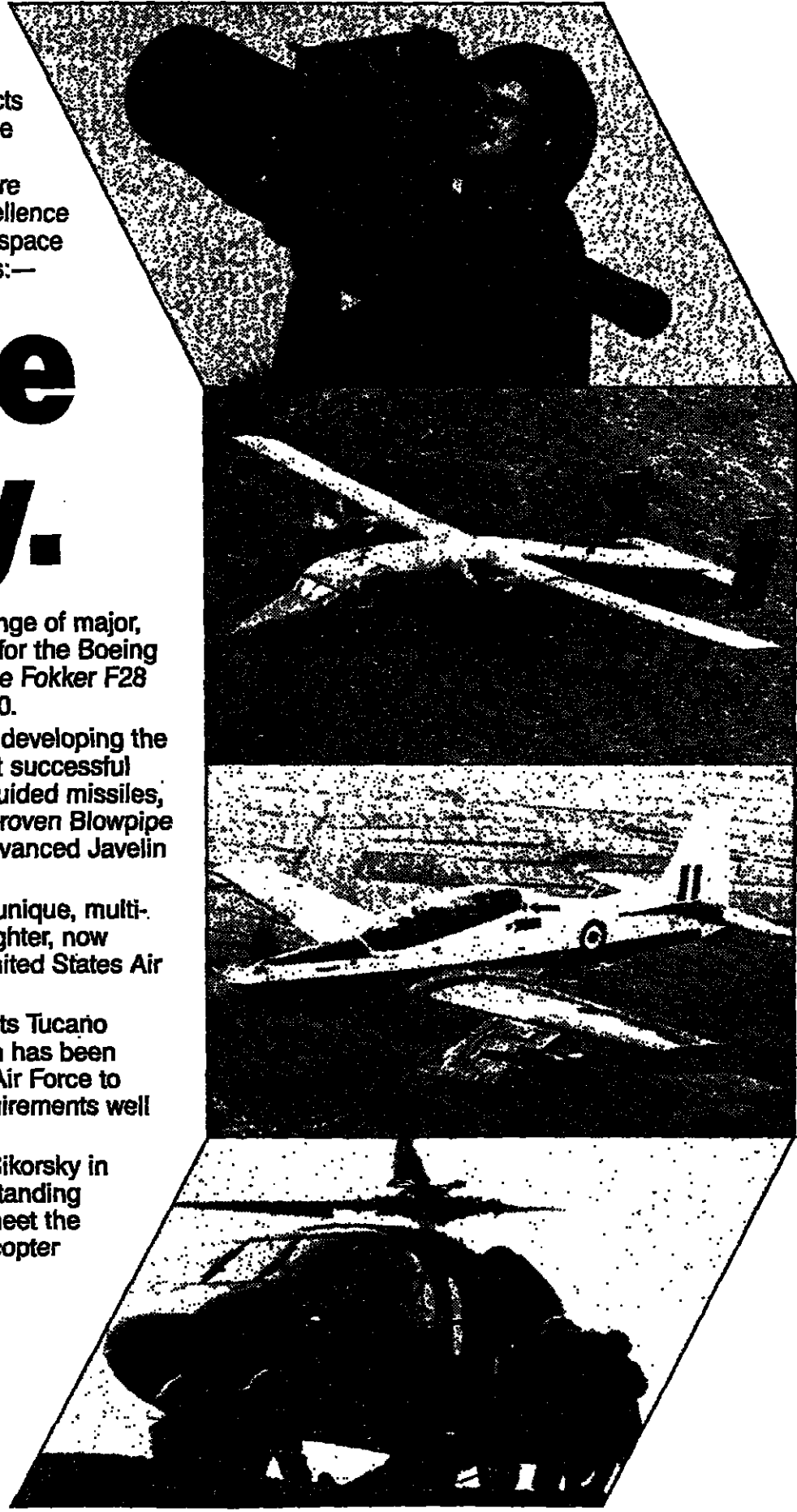
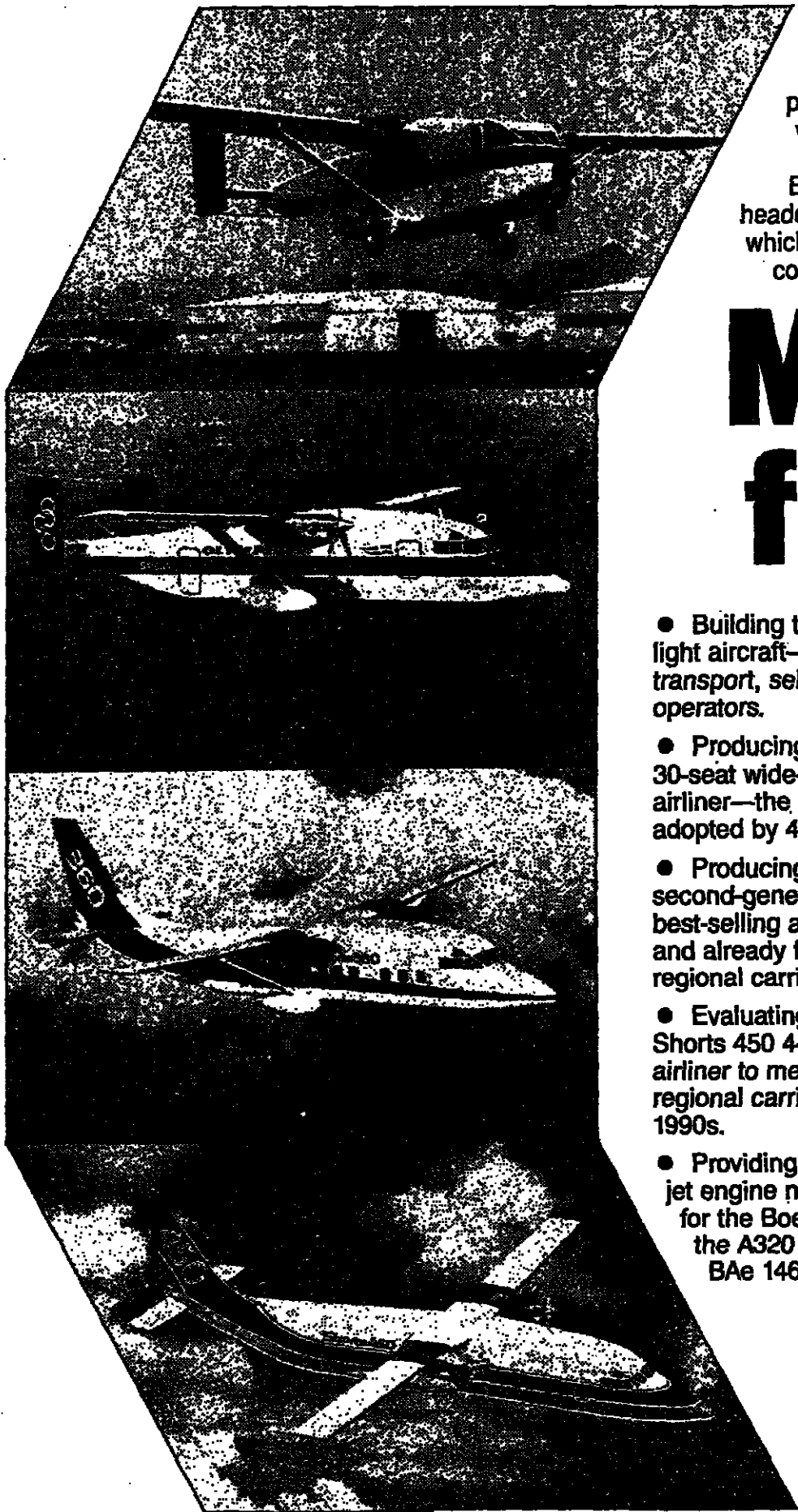
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## Aerospace 4

# High level of demand continues

DEMAND FOR military aircraft of all kinds, but especially of light, low-cost tactical combat types, remains at a high level, and is estimated to be running in the Western world at about \$50bn a year.

This includes spending by the U.S. and other Nato nations, with their combined outlays on military aircraft currently running at about two-thirds of the annual total, rather less than the three-quarters level of some years ago, when Nato re-equipment was in full spate.

Today, an increasing proportion of the total is being taken by the spending in developing countries, where demand especially for low-cost but highly efficient tactical combat aircraft remains strong.

Among countries outside Europe, spending on combat aircraft in the Middle East remains high, estimated to amount to about 10 per cent of the non-Communist world total. Although this is rather less than it was a few years ago, it is still high compared with the U.S. and other non-European countries.

The biggest share of the market is accounted for by tactical aircraft of comparatively low unit cost, which can be most easily procured and assimilated by countries with small defence budgets. But substantial sales of more expensive and sophisticated types to some air forces are still achieved, and competition among the major military aircraft producing countries — the U.S., the UK and France — remains fierce, especially between the Tornado, the U.S. F-15 and F-16 and the French Mirage 2000.

In the UK, West Germany and Italy, the major programmes continue to be the Tornado multi-role combat aircraft being built by the tripartite Panavia consortium, with close to 450 aircraft out of the 809

ordered now delivered.

Production of Tornado is now at its peak, and through the remaining years of this decade it will be slowly running down. Although there are other major military programmes still in progress in the UK — production of Hawk trainers and light combat aircraft, Jaguar jet strike-trainer aircraft for overseas countries, and Advanced Harriers for the RAF and the U.S. Marine Corps (in conjunction with McDonnell Douglas of the U.S.), the UK aerospace industry as a whole is now looking towards major new military programmes for the rest of this century.

The most significant of these is the plan for a new European Fighter Aircraft (EFA), that will be required in the early to mid-1990s to replace existing ageing Jaguars, Panthers and Lockheed F-104s in the air forces of such countries as the UK, France, West Germany and Italy, but with many other air forces both within Europe and elsewhere also likely to be interested.

Progress in getting such a venture started, however, has been much slower than many had originally anticipated.

Discussions between the five nations involved — UK, France, West Germany, Italy and Spain — on the feasibility of such a venture have been delayed by difficulties in getting working sharing and design leadership issues, with the French persistent in pursuing the latter and seeking a higher work-share.

The UK industry, headed by British Aerospace, has been pressing for a more equitable distribution of the work — 25 per cent each to the UK, West Germany, and France, with Italy taking 15 per cent and Spain 10 per cent.

A meeting of Defence Ministers in late May made some progress towards a compromise

solution, but a further Minister's meeting in London in mid-June must be held before any final go-ahead can be given. The EFA plan envisages eventually upwards of 800 aircraft for the five air forces primarily involved, but with sales to other European air forces and those further afield, total production could rise to well over 1,000 aircraft.

The five nations want to see a twin-engine tactical combat aircraft, but there have been marked differences of view as to its precise role and operational capability, with France seeking primarily a ground-attack fighter of about 9.5 tonnes and the re-

## Military aircraft

MICHAEL DONNE

mainder seeking a bigger, heavier multi-mission capability for both ground-attack and air superiority over the battlefield.

In the meantime, British Aerospace, in conjunction with Rolls-Royce and the major equipment manufacturers, and with some assistance from the Italian aerospace industry, is developing the Experimental Aircraft Programme (EAP), a single "technology demonstrator" that is designed to bring together a wide range of advanced military aircraft technologies — advanced flying controls (fly-by-wire), advanced avionics in the pilot's cockpit, the extensive use of advanced materials such as carbon fibre, as well as new manufacturing techniques.

The EAP, funded 50-50 by the Government and the aerospace industry, could be the forerunner of the European Fighter Aircraft if necessary, or in effect the prototype of a solely British national solution to future

fighter development if the EFA fails to materialise.

The French aerospace industry, however, is not being left far behind, with Dassault-Breguet developing its own comparable aircraft to the EAP, called the ACX (Avion de Combat Experimental), now called the Rafale, which would also make a contribution to any future European Fighter Aircraft venture.

Both the EAP and ACX are broadly comparable in size, and although little has been published about the latter, it is believed to include equally considerable advances in technology to the EAP, and would give the French industry an opportunity either to go ahead alone on a future fighter, or to lead a smaller multi-national collaborative venture, if a programme including the UK failed to emerge.

Other major military aircraft activities now being pursued by British Aerospace include preliminary development of designs for an eventual supercruise vertical and short take-off and landing fighter (V/STOL) that could replace the existing Harrier in both the RAF and U.S. Marine Corps and Navy fleets.

BAC has been working with McDonnell Douglas (its partner in the Advanced Harrier programme), and work has reached a stage where both manufacturers are confident that such a fighter is practicable, although no governmental requirement for it has yet been stated, and no funding granted.

Nevertheless, this project remains one of the most important for the later 1990s and beyond, and could assume as great a significance as the European Fighter Aircraft programme itself.

For smaller, light tactical combat aircraft of the future, British Aerospace also has a plan for a Light Combat Air-

craft (LCA), powered by a single Rolls-Royce / Turbo-Union RB-199 engine, and it believes that such a venture could be developed on an international basis with a partner country, especially in the Developing World.

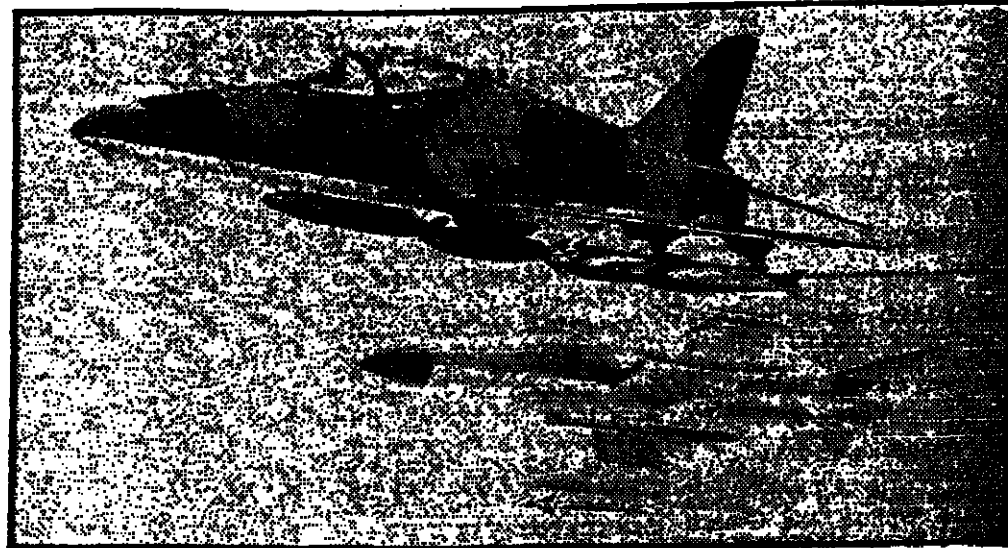
India is one of the countries with whom BAE has discussed the venture, but so far no firm programme has emerged. In the interim, BAE is pushing ahead with the private venture development of a tactical combat version of the Hawk trainer, the Hawk Series 200, as a small, single-seat fighter-bomber capable of day and night operations in all weather, and of low initial cost, again with Developing Countries' air forces especially in mind.

Competition for light tactical combat aircraft worldwide is fierce, however, with countries such as Italy and Brazil combining to build the AMX fighter, and even Israel developing its own combat aircraft, the Lavit, intended to be a "home-grown" answer to the combat needs of the Israeli Air Force.

The U.S. Air Force is also continuing its own studies into a new Advanced Tactical Fighter for the mid to late 1990s, and nearly \$245m for research and development on that venture has been allocated in the 1985-86 Defense Budget. A request for proposals for such a venture is now being drawn up for issue to manufacturers this summer.

The transport side of military aircraft development is not being ignored. British Aerospace, together with Aero-

spatiale of France, Messerschmitt-Bölkow-Blohm of West Germany and Lockheed of the U.S., are studying the potential market for a large military transport aircraft, that could also have civil applications, for the 1990s, known as FIMA (Future International Military Airlifter).



The British Aerospace Hawk 200 single-seat light fighter is now under development for a wide range of tactical combat roles, including air-to-air and air-to-ground, as well as ground-attack. The aircraft is derived from the highly successful Hawk jet trainer.

## Challenging programmes in Europe and U.S.

HELICOPTER technology worldwide is undergoing a radical advance as a result of several challenging new programmes in Western Europe and the U.S.

In Western Europe, these include the Anglo-Italian (Westland-Agusta) EH-101 programme, one of the largest European helicopter programmes, to develop a new anti-submarine warfare helicopter to replace ageing Sea Kings, with a civil transport variant also envisaged.

At the same time, Eurocopter, a Franco-German (Aérospatiale and Messerschmitt-Bölkow-Blohm) group, is working on a new anti-tank and battlefield support helicopter, the HAP/PAH-2/HAC-2.

Looking further ahead, a new European multi-national study into a possible tactical troop transport helicopter for the currently designated NE-90, has been initiated, but although an eventual run of some 700 aircraft is envisaged, this is still in its earliest stages and is not yet a formal development programme.

The Anglo-Italian (Westland-Agusta) EH-101 helicopter programme has been designed primarily to meet and beat the threat from increasingly sophisticated submarines and their weapons in the 1990s. As submarines become more efficient and equipped with anti-ship missiles and long-range homing torpedoes — they become more difficult to detect, and can be up to 100 miles from their targets.

This in turn means that a new-generation anti-submarine warfare helicopter needs high endurance, long-range, and a built-in search and strike capability. The EH-101 will thus include all-weather operation by day and night from small ships, effective long-range active and passive sonar and processing equipment, good navigation and communications systems, and a crew workload reduced as much as possible.

The EH-101 is due to fly in December, 1985, and commercial civil and utility variants are being developed alongside the maritime military version. There will be two production lines, one in the UK and another in Italy. Total sales into the next century are expected to exceed \$10bn.

A recent major European development has been the outline co-operation agreement between Westland and Agusta of Italy to study, among other projects, a possible version of the Agusta A-129 Mangusta helicopter for anti-tank duties in the 1990s. Including the EH-101, this could be the precursor of a major Anglo-Italian axis on European helicopter development, matching and competing with the Franco-West German axis already developed by Aerospatiale and Messerschmitt-Bölkow-Blohm.

In the UK, the AST-404 programme to find a replacement for the ageing RAF and Army Wessex and Puma transport helicopters could offer additional opportunities to advance helicopter technology.

One such commission is the existing Sikorsky Black Hawk, widely used by the U.S. armed forces, in conjunction with Short Brothers of Belfast. If selected, this aircraft would be

powered by the new Rolls-Royce RTM-322 engine, which would not only improve the Black Hawk's performance but also encourage the U.S. Army, a big user of Black Hawks, to adopt the engine also.

This would generate a massive market for the RTM-322 which the UK can hardly afford to ignore.

These actual and potential programmes are substantial in budgetary terms, and seem likely to provide considerable employment for the helicopter industries of Western Europe.

What remains to be seen is whether the advances in helicopter technology they will provide will be sufficient to keep the West European manufacturers abreast of their U.S. counterparts, who are already getting the early benefits of several multi-billion dollar programmes that will eventually produce many thousands of aircraft up to the end of the century.

One of these major U.S. programmes is the LHX (Light Helicopter Experiment), a plan by the U.S. Army eventually to acquire 7,000 helicopters, costing over \$500m, to replace a wide range of ageing ageing light helicopters for

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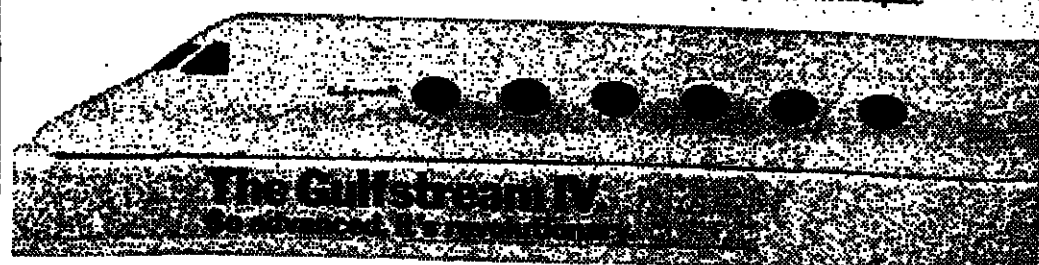
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## Aerospace 6

## Strong return from recession

Airlines  
MICHAEL DONNE

IT IS NOW clear that air travel worldwide is recovering strongly from the depths of the recession, and that as a result there is now a note of greater optimism among the world's airlines, albeit still tinged with some caution.

Statistics prepared by the British Airports Authority show that in the early months of this year, passenger traffic handled at the seven UK airports it owns (including Heathrow and Gatwick) rose by some 8 per cent over the early months of last year, while for the year to end-February the growth amounted to more than 10 per cent.

In the U.S. traffic growth also amounted to between 9 and 11 per cent in the early months of the year, indicating that the recovery begun there last year continued in full spate.

Growth rates in South East Asia, the Far East and across the Pacific and transatlantic also remain high.

The evidence, therefore, is that so far as last year and the early months of this year are concerned, world air passenger traffic growth has been recovering sharply from the depths of the recession.

The ultimate effect of this growth on airline revenues and profits is difficult to gauge, although it does seem that for 1985, better financial results are in prospect.

The International Air Transport Association, which represents about 135 of the world's major airlines, estimates that, for 1984, its members achieved profits after interest of about \$750m, rather lower than the \$1.2bn originally forecast last autumn.

The IATA remains opti-

mistic that for 1985 the situation financially will result in profits after interest of \$500m so far as international scheduled services are concerned.

Nevertheless, the IATA warns that the financial outlook for the world airline industry remains "finely balanced," especially where scheduled international services are concerned.

"The planned profit margins are water thin," it says, "and extremely sensitive to even slight changes in traffic capacity, yield or unit cost trends. A small adverse movement in any of these parameters could quickly turn the industry back into deficit."

The IATA is even uncertain about the strength of the current economic improvement, fearing that there could be a possible downturn in the economic cycle, with traffic growth slowing by late 1985.

This could mean that only a slight increase in available capacity could reduce profitability for 1985. With the supply of seats outstripping demand, the yield would probably weaken further. "If it deteriorated by only one percentage point, this could cut profits by a further \$400m."

What the IATA is saying is that the world airline industry cannot yet really believe that it is out of danger and into a period of sustained profitability.

There has still, it says, to be constant attention to keeping costs under control, with the need for still tough slimming down measures that many airlines have hardly begun to undertake. And there can be no reversion to pre-recession management methods. Capacity controls need to be rigidly enforced; labour forces kept down to realistic levels and fleet equipment kept under tight control.

The airline industry also does not necessarily share the manufacturers' beliefs that there will

be substantial re-equipment through the coming decade, although it recognises the factors that influence the manufacturers' thinking.

Boeing, the world's biggest jet airliner manufacturer, is forecasting that up to 1995 the total world market for new airliners will amount to about \$135bn (in constant 1985 dollars). Of this about \$55bn will be accounted for by growth, and the remaining \$80bn by replacements of existing ageing fleets of jet airliners.

Boeing suggests that this market will amount to just over 4,000 airliners, of which about 2,725 will be "narrow-bodied" or "single-aisle" airliners, with the rest, about 1,280 aircraft, being larger twin-aisle aircraft.

It further analyses the market by areas of potential demand, and suggests that the U.S. share will fall a little, from today's 44.4 per cent to about 42.8 per cent, with the European share also declining a little, but the developing world's total rising, especially in Latin America and the Far East.

This is explained by the rapid growth of air transport in those areas, compared with the rest of the world.

Boeing also suggests, in its forward market analysis, that by far the biggest element of the \$135bn will be invested by airlines in the long-range aircraft market, some 40-plus per cent of the total, or about \$56.4bn, with about \$36.8bn being invested in medium-range airliners and about \$19.6bn invested in short-range airliners.

Most of the long-range market will come from the airlines of the developing world, anxious to increase their air transport links with the rest of the globe, involving substantial long-distance flying.

About a quarter of all the potential investment in long-range airliners will come from

the developing world, whereas for the short-range and medium-range equipment, around a half will be in the developing world among non-U.S. airlines and the other half in the U.S. arena.

Such estimates, in IATA's view, may be fine for the manufacturers, but from the airlines' viewpoint they should be regarded with some caution.

As IATA explained in its last annual report in October, only by showing an adequate and sustained level of operating profitability—and thereby acceptable levels of cash generation—would the industry be able to raise and service the loans and new equity—close to \$150bn—that new equipment procurement will require.

A study by the IATA Financial Committee, while recognising the overall volume of re-equipment facing the airline industry, suggests that pre-tax the industry would need to earn an average operating profit, before interest, of at least 7.5 per cent to be able to meet the normal criteria of lenders and investors.

"Allowing for tax, this requirement rises to 10.5 per cent. Past performance varies widely between airlines, but the overall average industry level of profitability has fallen far short of this for many years."

Pointing out that the staff and other cost reduction measures carried out by major airlines over recent years, together with the recent recovery in traffic, have improved the overall financial situation of the airline industry, the IATA says that there is still much more to be done in this direction.

"While some individual carriers may be able to achieve and maintain the levels of profitability suggested, the likelihood of the industry as a whole being able to do so seems remote."

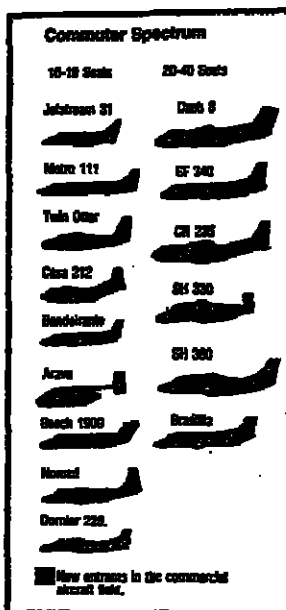
To keep pace with the growth

of world air travel is just as much a problem on the ground, for the airlines and airport authorities, as it is for the airlines' manufacturers. Some terminals, and even some airports, appear to be bursting at the seams already as a result of the renewed upsurge in air travel of the past year or two.

It has been estimated that in the 15 years between now and the end of this century—an investment of about \$500m will be required to provide the new and improved, ground facilities that the inexorable growth of world air travel will require.

For a variety of reasons, especially environmental and financial ones, the likelihood of major new airport runways being built in highly-developed countries, and especially on new "greenfield" sites close to major centres of population, seems remote.

New airport programmes, or improvements to existing ones, already under way or planned, amount for well over \$230m of the \$500m expenditure foreseen, and of that total close to \$160m is already being spent on airports in the developing world, that is, outside Western Europe or North America.





# Essential projects

Patriot air defence system. This was the first of four major projects to be funded by the U.S. Government. The second, the Strategic Defence Initiative (SDI), is a long-term project to develop a missile defence system. The third, the Space Shuttle, is a program to develop a reusable spacecraft. The fourth, the Strategic Arms Reduction Treaty (SALT II), is a treaty to reduce the number of nuclear weapons.

Sea Wolf. An advanced submarine-launched missile. The Sea Wolf is a cruise missile that is launched from a submarine. It is designed to be used against land targets. The Sea Wolf is the only submarine-launched cruise missile in the world.

It is a fact that the U.S. has a large number of essential projects. These projects are essential for the U.S. to maintain its position as a superpower.

## U.S. manned station programme under way

Space  
PETER MARSH

**JUST 24 YEARS** after Yuri Gagarin, the Soviet Cosmonaut, became the first human being to leave the atmosphere, a range of startling new opportunities is opening up in the realm of space technology.

Activities in space over the next decade are likely to be dominated by efforts in the U.S. to build by the early 1990s a permanently manned space station to stay in orbit some 350 km above the Earth.

President Reagan last year gave the project his stamp of approval. Design work on the orbiting structure has started in recent months at four bases of the U.S. National Aeronautics and Space Administration.

Providing Congress allocates the funds, Nasa will spend \$8bn by 1994 constructing the station, which should provide accommodation for about eight people and a range of laboratory modules for scientific work.

### Extra cash

The U.S. is in detailed negotiations with other countries about the part they could play in building the structure. The European Space Agency (a consortium of 11 West European nations), Japan and Canada have all indicated they would like to put up extra cash to help in this work.

In return, they would gain a share in using the station's facilities, which would permit, for instance, research into low-gravity materials processing and space-based repairs to faulty satellites.

While the U.S. and its allies press ahead with their space-station work, other countries are also expanding their activities in space technology. The Soviet Union will probably place in orbit within the next two years a new orbiting complex to replace its current space station, Salyut-7.

Salyut-7 is nowhere near as sophisticated as the design on which the U.S. and its partners are working. For example, it has only rudimentary living accommodation and facilities for experiments. What is more, the Soviets lack a reusable spacecraft along the lines of the U.S. space shuttle that can ferry people and materials from orbit to the earth.

For this job, the Soviet Union relies on small modules that drop to the ground by parachute after re-entry, a strategy that looks primitive by today's standards.

The new Soviet space station, however, is likely to be much larger than Salyut-7 and offer the Soviet Union the chance to keep people in orbit for longer periods than the current record of eight months, set up by three Soviet cosmonauts last year.

Soviet space engineers are also rumoured to be working on a version of the U.S. shuttle that would enable them to service an orbiting base more economically and with greater flexibility.

China, too, is making increased efforts in space technology. It has signed agreements with Britain and France over exchange of ideas in this area, relating to, for example, propulsion, technologies and space science.

The country plans to set up its own network of TV-broadcasting satellites by the 1990s and to commercialise its Long-March rockets by offering it to Western communications companies as a satellite launcher. India, Brazil and Indonesia are among the other nations that are seeking greater autonomy in space activities.

Western Europe is attempting to advance in space technology on two fronts, acting in collaboration with the U.S. over the space station while at the same time pursuing its own autonomous objectives under the auspices of the Paris-based European Space Agency.

At a meeting in Rome in January, Ministers from the agency's 11 members decided in principle to increase the organisation's annual budget over the next five years by 70 per cent to \$1.4bn. A large share of the increase will be spent on Europe's contribution to the U.S. space station, assuming that ESA decides definitely to go ahead when the project's design stage finishes next year.

The European agency has earmarked some \$2bn for this work, due to be spent building a laboratory module called Columbus that would plug into the American core of the orbiting structure. Japan and Canada, which like Western

Europe have still firmly to commit themselves to joining in the U.S. project, could between them add another \$2bn to the space-station programme.

While Columbus is geared very much to an initiative of the U.S., ESA planners envisage that it could evolve over 20 years or so into an independent unit that could give Europe its own space station.

Other parts of the European agency's long-term plan, thrust out in January, are geared to space independence. The programme calls for greater spending on telecommunications and remote-sensing satellites. ESA is also due to spend a further \$2bn over the next decade on a new form of the Ariane satellite launcher, called Ariane V.

Ariane has been developed since the early 1970s with about \$750m from European governments (with France putting up 70 per cent of the cash) and

has turned out to be one of the few genuine achievements in European technical collaboration.

The U.S. fleet of three Space Shuttles (a fourth vehicle, Atlantis, is due to make its maiden flight this September) wins hands-down over the Ariane development in terms of technical innovation, on the grounds of the craft's reusability.

### Prowess

But currently the Shuttle and Ariane are roughly sharing the market for commercial satellite launches, now running at 15 to 20 year, which is a sign of the much greater prowess by Western Europe in space technology than anyone could have imagined even a decade ago.

While the Shuttle fleet is operated through Nasa by the U.S. Government, marketing of

Ariane is handled by Ariane space, a company based near Paris with a mixture of shareholders throughout Europe. Most are private companies though the most important (holding one-third of the shares) is France's national space agency, a government organisation.

Some of the U.S.'s biggest aerospace and satellite companies are working with Nasa on the space-station programme.

Eight groups of engineering contractors, two led by Rockwell and the others by McDonnell Douglas, Martin Marietta, Boeing, General Electric, RCA and TRW, are participating with Nasa centres in the design phase of the project. These companies are in line to pick up major shares in the development and construction work for the station when contracts for this are awarded from the end of next year.

The U.S. space industry may find more of its work coming from projects related to the space station and less from civilian satellite programmes, one result of the slackening demand for telecommunications satellites and the slower-than-expected take-off in the market in the U.S. and elsewhere for orbiting spacecraft for the direct transmission of TV to roof-top aerials.

Overshadowing civilian projects in space is the U.S. Strategic Defence Initiative (popularly known as Star Wars), a huge research programme over five years designed to test techniques to disable nuclear missiles while they are in flight. This project, on which the Department of Defense plans to spend \$20bn to 1990, involves a wealth of advanced technologies, many of which overlap with those under study for the space-station work.



How the future U.S. Manned Space Station might look—a study prepared by Boeing Aerospace Company, showing the modules which could be used for living, laboratory and service quarters. Boeing is one of several major U.S. aerospace companies studying various configurations for the eventual space station.

## Designers work on control systems for future

Avionics  
LYNTON MCILAIN

**THE AIRCRAFT** cockpit and control systems of the very near future will be largely unrecognisable to many of today's pilots.

Advances in airborne electronics, or avionics, have been startling rapid in the past five years. The latest editions and combat aircraft now at the design and prototype stage are designed around the new avionics and pilots will have to take re-education courses to use them.

So important are the advances in avionics that even the design and aerodynamic behaviour of an aircraft in flight can be determined by the new airborne electronics. "The platform, the aircraft, is no longer as important as it used to be in terms of the design. The system design is now the more important part," British Aerospace says.

Aircraft no longer have to be a conventional shape and can be designed to fly safely tail-first. They no longer have to be inherently stable, or need large flight crews. Aircraft can use laser gyroscopes in place of conventional mechanical gyro-

scopes for navigation. The most visible change in civil aviation, is in the new cockpit. This is virtually devoid of the myriad dials common on today's aircraft. In their place are a small number of visual display units, small "television screens" displaying vital information about the aircraft, its route and even the weather in colourful shapes and patterns. These changes in the cockpit are part of the revolution that has swept aeronautical design in the wake of the advances in avionics.

The increases in computer power have been instrumental in helping the developments in airborne electronics. Greater power has helped the designers of advanced cockpits to design instruments that cut the workload for the flight crew.

This has happened to such an extent that some aircraft, such as the McDonnell Douglas MD-80 series and the Airbus A320, are designed to be flown with two flight-deck crew only, a pilot and a co-pilot, compared with the more usual three crew.

The new designs in the cockpit also cut the number of instruments needed to monitor an aircraft in flight. One colour "television screen" can be designed to do several jobs simultaneously. The pilot merely presses a "soft key" and the

screen becomes a "different" instrument, with different information displayed for as long as required.

The layout of the new "television-screen cockpit" is radically different from existing conventional aircraft cockpits and even the flying controls are different and can be in a different place.

### Instruct

The changes to the flying controls and more importantly, the changes to the shape of aircraft and the way they can be flown, are possible because of "active control technology" (ACT), or "fly-by-wire" technology as a routine design option. Even fly-by-wire technology is being challenged, with the advances in fibre optics that are making fly-by-light a realistic possibility.

Active control technology uses electronic impulses, or light signals, down an optical fibre to "instruct" a hydraulic drive to move a flying control surface, such as a rudder, a flap or an aileron. Aircraft fitted with ACT need have no mechanical linkages. The most notable recent active control technology aircraft was the ACT Jaguar from British Aerospace.

Fibre optics offer many advantages over conventional

electrical or electronic signalling in an aircraft. The fibre optics are able to operate in complete electrical isolation, and are subject to no interference or jamming by enemy forces.

The active control systems constantly monitor an aircraft's attitude and its position in relation to the pilot's instructions and a set of "control laws" built into the computer software of the ACT computer "brain". The software, written on the ground from a knowledge of what the aircraft's structure and aerodynamic shape will tolerate from a pilot's demands, provide the essential limits to an aircraft's performance.

These constraints are vital because active control technology allows a pilot complete freedom, within the control laws, to fly the aircraft as vigorously in air combat or as smoothly in an airliner, as he wishes.

This contrasts with the deliberate built-in stability of existing aircraft, where the pilot has to work against this stability if he wants the aircraft to climb, dive, or turn.

By designing a fighter aircraft from the outset to be unstable, designers are assisting the fighter pilot's wish to manoeuvre rapidly. When the pilot wishes to fly straight and

level, in "stable" flight, the active control system, governed by the control laws in the computer, constantly adjust control surfaces and keep the deliberately-designed unstable aircraft in a stable condition.

The use of ACT has the further advantage that it allows the aircraft to be designed to be smaller and lighter than conventionally-designed stable aircraft.

### Highly stressed

The possibility of making smaller wings, for example, but wings that are highly stressed, has opened up possibilities for new synthetic materials. These include carbon fibre epoxy materials and are being used on the new generation of agile combat aircraft.

The use of "ring laser gyroscopes" in place of rapidly-rotating mechanical gyroscopes is likely in aircraft of the future. The competition, especially in Europe, for these systems, to be chosen for the new generation of airliners, missiles and combat aircraft, is increasing.

Laser ring gyroscopes use lasers to follow paths drilled in small blocks of glass. Sensitive laser light detectors are used to detect the differences in the time the different laser beams

take to travel a path when the gyroscope, and the aircraft it is in, move from a straight path. BAe plans to build production of its ring laser gyroscopes to 20 a month by the end of this year.

In France, the Societe Francaise d'Equipements pour la Navigation Aerienne, is making its laser gyroscopes for the military market and has plans to offer its system on an inertial navigation application for France's ACX experimental combat aircraft demonstrator.

In the UK, Rediffusion has produced an initial design concept for a "touch-activated simulator control" facility. The control system is claimed to be the first to combine touch-screen technology, where a trainee pilot simply touches a visual display unit to activate a simulated control, with micro-processor control.

The interaction between the touch-screen monitor and the micro-control eliminates the need for a manually activated search through pages of data to establish essential information about a simulated aircraft, or its environment. This information can be made available instantaneously. The first systems are expected to enter service next year.

## MD-80

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The MD-80 from McDonnell Douglas. It's the people's choice for quiet comfort.

**MCDONNELL DOUGLAS**



## Aerospace 8

## Better methods set for take-off

## New materials/techniques

MICHAEL DONNIE and  
LYNTON MCCLAIN

THE BOW-WAVE of advanced technology in the world's aerospace industries, generated by the extensive research and development of new materials over recent years, is now being translated into production capabilities, aided by the parallel development of advanced manufacturing techniques such as robotics and other forms of computer-aided design and manufacture.

Composites of many kinds, involving the use of carbon fibres, fibre-glass, graphite and other materials, are now being employed increasingly to bring the ever-growing complexities of modern civil and military aircraft and missile design requirements to fruition.

The vast sums—running into hundreds of millions of pounds—spent throughout the U.S., UK and Western Europe over the past 10 to 15 years in the research into these new capabilities is now beginning to pay off, as they are translated into everyday production procedures. As a result, the entire world aerospace industry is starting to benefit.

The combination of new materials and new production techniques is enabling manufacturers to speed the fundamental design and development times of even the most complex of aircraft and missile programmes, so cutting direct development costs.

At the same time, they are helping to reduce the weights of finished components, through refined design and development procedures that also reduce waste, and so help to reduce the costs of finished aircraft without in any way sacrificing essential strength, reliability and durability in both finished components and complete aircraft and missiles.

The research programme itself is by no means over. There are many new materials still under study or preliminary development that have not reached the stage of everyday acceptance by aerospace designers, but which hold the promise of significant further reductions in costs.

One is aluminium-lithium, the high-strength and low weight

metal which, although given much publicity in recent years, has still to reach its full potential. Nevertheless, it offers considerable promise and is expected before the decade ends to be widely employed in aircraft structures.

Extensive work on the development of aluminium-lithium continues in both the UK by British Alcan Aluminium and in the U.S. by the Aluminum Company of America (Alcoa). This new material possesses a higher degree of strength and stiffness than other aluminium alloys, with a substantial saving in weight, and a high level of corrosion resistance.

All the major aerospace manufacturers—British Aerospace, Airbus, Boeing, Lockheed and McDonnell Douglas—have been studying aluminium-lithium with a view to eventually incorporating parts made with this material in their new-generation civil and military aircraft.

## Purpose-built

British Aerospace, the biggest aerospace manufacturing group in Western Europe, is also a leading exponent of carbon fibre and other composites technology, with its Warton Division (home of the BAe Military Aircraft Group) as lead division in the BAe for this work.

Recently, a purpose-built factory was completed at Samlesbury to enlarge the production of carbon fibre and other composites, to cope with the ever-increasing percentage of such items on modern aircraft.

The present BAe workload in this area includes Harrier rudders and stabilisers, wings for the new Saab of Sweden JAS-39 fighter, and in the development of the Experimental Aircraft Programme (EAP), the "technology demonstrator" that is expected to be the forerunner of the multinational European programme for an advanced tactical combat aircraft for the early to mid-1990s.

BAe says that the advantages of carbon fibre composites in aerospace include a potential 30 per cent reduction in manufacturing costs, owing to the reduction in the number of detailed parts which have to be made.

They have a much greater strength-to-weight ratio; there is a marked reduction in the amount of material wasted because of the improved

machining and other manufacturing techniques that become possible, especially the use of robotics. And, the group says, it can produce large, complex curved shapes in composites through the use of computer-aided design and manufacturing techniques (CADAM), in which BAe is also now highly advanced.

Short Brothers of Belfast, which in addition to its aircraft and missile manufacturing activities, has built up a large business in "aerostructures"—parts and components for aircraft, including engine nacelles and wings—has also developed extensive expertise in materials technology, especially in composite materials.

Some time ago, the company invested in a giant 110-ton "autoclave"—the largest of its kind in Europe—at its Belfast factory, for use in the high-temperature pressure adhesive bonding of metal and carbon fibre aircraft components. This is a process a wide range of its own and other companies' civil and military products.

Westland, the UK helicopter manufacturer which is involved with Agusta of Italy on the EH-101 Sea King helicopter replacement programme, recently introduced a new foam composites production facility at its Yeovil, Somerset, base. The factory will make advanced-design helicopter rotor blades in composite materials.

Westland has already earmarked a further £3m for expansion of the facility, which has been designed in such a way that extra space and equipment can be added to double output without disrupting production flows.

One of the major U.S. developers of aerospace uses for composite materials is Sikorsky, the major helicopter manufacturer, which emerged as a pioneer in the design and fabrication of composite structures in the early 1960s.

## Rotor

Today, helicopters such as the military Black Hawk and S-76 civil helicopter make extensive use of a wide range of composite materials, while the company is now testing for the U.S. Army the Advanced Composite Airframe Programme (ACAP) helicopter, designed to demonstrate that basic composites design technology is sufficiently advanced to be used in the primary structures of helicopter airframes, where the aircraft's full weight is borne.

Sikorsky is now moving on to develop an all-composite helicopter rotor system, with composite blades and hub, and is looking further ahead to the development of a bearingless main rotor for possible use in aircraft of the future, such as the U.S. Army's LHX (Light Helicopter Experimental) programme.

Also in the U.S., Boeing Vertol, the manufacturer of large helicopters, and part of the Boeing Group, is also a specialist in carbon fibre and other composites. It is currently funding as a private venture its own Advanced Technology Helicopter Programme (ATHP), called the Boeing 360, to produce a large twin-engine, two-rotor aircraft that will make extensive use of composites in the fuselage, landing gear, rotor hubs and blades and rotor controls, and in transmission housings and drive shafts. Materials include Kevlar, glass-fibre and graphite. Boeing Vertol says that by using composites in the fuselage of the 360 it can achieve a weight saving of 25 per cent, a 45 per cent reduction in recurring costs, and a reduction in tooling costs of 90 per cent.

Allied Corporation of the U.S., which specialises in the development of advanced technology materials, has produced a new high-performance fibre, Spectre 900, which it claims is the strongest low-density—less than 1 gramme per cubic centimetre—the more it is used in a composite material, the lighter the end-product will be.

Other advantages include toughness, low moisture sensitivity and the highest abrasion resistance of any available reinforcing fibre. It is made from ultra-high-molecular weight polyethylene.

The new fibre's major limitation is its low melting point of 150 deg C, but Allied sees extensive aerospace applications for the material, especially where structural temperatures are acceptable. One use already under test is in radomes (the covers used to protect the antennas of airborne radar units). Spectre 900 can be used with graphite, aramid and glass fibres.

Allied Corporation has also developed some new metal alloys that may also have extensive uses in aerospace. These include aluminium alloys that double the use-temperature over those alloys currently in service, and increase corrosion resistance by a factor of five compared with standard ingot alloys. Others include nickel alloys

that are superior in hardness to high-speed steels at high temperatures (over 1,000 deg F) and demonstrate outstanding tensile and impact strength.

Extensive advances in the use of ceramics for aerospace purposes are already being achieved, and more dramatic improvements for the future are forecast: ceramics twice as strong as the strongest steel, able to work effectively at 1,500 deg C, more resistant to corrosion and wear, and nearly as light as aluminium.

The Fairley Holdings Group has just set up in the UK a new company, Fairley Technics, to exploit the group's expertise in high-performance ceramics. Fairley Technics is already carrying out a programme for advanced ceramics for gas turbine aero-engines for the UK Ceramics Club (Gas Turbines), a three-way arrangement between Fairley, Rolls-Royce and the British Ceramic Research Association.

Aircraft design involves substantial sheet metal work, in aluminium, steel and titanium. BAe Aircraft group at Warton, Lancashire, has designed an integrated flexible manufacturing control system, integrating automated equipment for the production of flat and formed metals.

The system is linked to a mainframe computer and has cut material usage by 10 per cent, reduced work in progress and material in progress by 80 per cent and has cut the stock-holding by three-quarters.

Superplastic forming is one of the new techniques used at British Aerospace Warton division, where combat aircraft are designed and made.

Superplasticity occurs in metals with a suitable micro-structure. At temperatures of about 50 per cent of melting point, the metal assumes a so-called "superplastic condition," where, under a load, the metal will deform at near constant strain-rate.

With the metal in the superplastic condition and subjected to pressure, sheet and plate metal can be deformed in a bubble-like manner to fill a cavity without the disadvantages of superplastic forming, including a reduction in the number of detail parts and reduced assembly and fabrication time leading to reduced manufacturing costs, parts that are repairable and tolerant to damage and wear.

BAe also uses diffusion bonding. Here, when a number of suitable pieces of metal are pressed together at a critical temperature, the change in structure causes atomic diffusion across the joint line. The resulting joint structure is that of a single piece of metal and the joint line "disappears."

So far, only titanium alloys are readily available for diffusion bonding of aircraft parts, but structures have been designed which are competitive with carbon fibre composites and with conventional aluminium alloy designs in terms of cost and weight.

The impetus for change on the factory floor comes largely from the need for greater production efficiencies as aerospace development costs escalate amid rising international competition.

Changes in factory production techniques are also required to cope with the new aerodynamic, electronic and material design possibilities in aerospace. Here, technology is moving rapidly in new directions and is affecting the way products are made.

Advances in the understanding of aerodynamics and the potential of computers have made revolutionary changes possible in design. The advances reduce the need for traditional mechanical components made by aerospace subcontractors and increase the need for new production techniques.

On the shop-floor, computer-aided techniques and a high degree of automation have become common features of the leading aerospace companies in Europe and the U.S., particularly in the manufacture of component parts, sub-assemblies and sheet metal work.

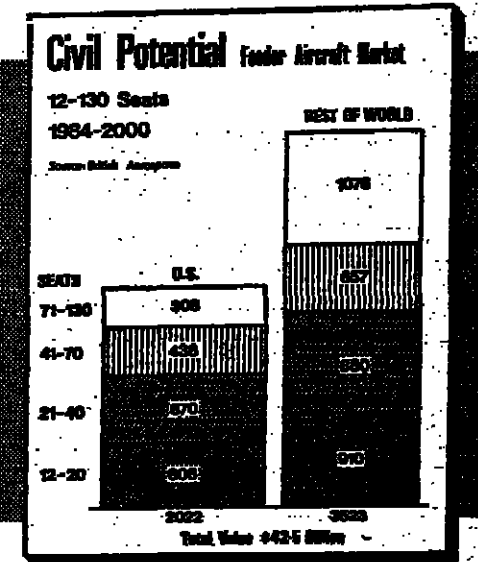
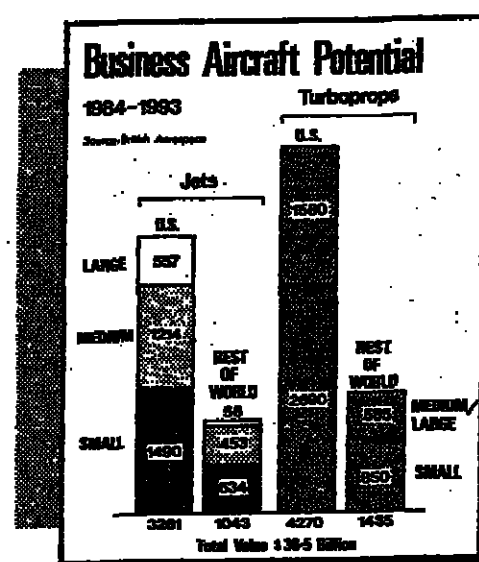
At British Aerospace, for example, the manufacturing time for some aircraft parts has been cut by 80 per cent by the use of advanced computer-controlled techniques.

McDonnell Aircraft division of McDonnell Douglas in the U.S. illustrates how new manufacturing technology is combining with new aircraft materials to produce advanced aircraft parts. These can change the way entire aircraft are designed.

The corporation has combined composite material processing with robotic design. A robot cutter from ASEA of Sweden is used to trim excess material from aircraft parts made of composites, to within 15 thousandths of an inch of blueprint dimensions. The cutting speed is over 60 inches a minute.

At Rolls-Royce, the UK state-owned aero-engine manufacturer, advances that the company foresees in the design of aero engines over the next 15 years are driving it towards the development of advanced manufacturing and inspection techniques.

Rolls-Royce is aiming for a "no eyes" inspection strategy. This is designed to eliminate completely the human eye and brain as the prime inspectors. In their place computers will do the inspecting based on a range of sensors.



## Sector noses up out of slump

General aviation  
LYNTON MCCLAIN

MANUFACTURERS AT the light end of the world aerospace market—meeting business and general aviation needs for small aircraft with fewer than about a dozen seats—hope a trough may have been reached in one of the sharpest slumps in demand the industry has seen.

Demand for business and general aviation aircraft, from the smallest four-engine business jet to the humblest single piston engine light aircraft, plummeted from a 20-year peak in 1978 to an all-time low last year.

In 1978, the business and general aviation industry in the U.S. saw the traditional home of light aircraft delivered 17,811 new aircraft. Last year, after a sustained dive in demand, the industry delivered a mere 2,438 new aircraft.

Inflation and a change in the pattern of orders left the industry last year with total sales of \$1,688m from these deliveries. This compared with the \$1,780m value of sales in 1978. The business jet sector was the only individual sector to increase its deliveries last year, with a 20.4 per cent rise in deliveries to bring the total number of business-jets delivered by the U.S. industry to 371 aircraft.

This business jet sector gave the business and general aviation aircraft industry in the U.S. as a whole its 15.6 per cent increase in sales value, compared with 1983. The 8.4 per cent decline in the number of aircraft delivered, however, underlined the still weak state of industry demand overall.

Demand in December 1984 was up by 20.3 per cent compared with the previous December and gave the industry its strongest December performance since 1981.

## Improvement

This end-of-year improvement was insufficient to enable the industry to match the forecast demand of 3,245 new aircraft in 1984.

"I think 1983 and 1984 will be remembered as the bottom of the slump," says Mr Edward W. Stimpson, president of the General Aviation Manufacturers' Association, which represents 37 U.S. manufacturers of aircraft, engines, electronics, and related components for business, personal and commercial aviation.

He forecast total sales this year of between \$1.8bn and \$1.9bn on delivery of about 2,438 aircraft, the same number as last year.

Four policy issues faced the industry in the U.S. this year. Mr Frank Adams, the GAMA chairman, from Bendix Aerospace, said. These were proposals for tax reform affecting capital investment, a threat to the funds for modernization of airports and airways, public policy and industry costs relat-

ing to product liability and continuing international trade problems.

Trade problems were emphasised by the 34.5 per cent fall in exports by the industry last year, to 336 aircraft, compared with the export of 513 aircraft in 1983.

U.S. exports accounted for 13.5 per cent of total deliveries last year and 15.4 per cent of sales. Three years ago, the industry exported almost 30 per cent of industry output, by value and by aircraft.

The recovery of the U.S. industry this year has been slower than forecast. Deliveries of general aviation aircraft in the first quarter to the end of March, were the lowest in the recent history of the industry. Deliveries were 12.8 per cent down, at 457 aircraft.

The General Aviation Manufacturers' Association attributes the downturn to the impact of proposed tax changes in the U.S. and temporary new tax regulations. New taxes are being considered for certain uses of business aircraft regarded as fringe benefits.

## Deliveries

In the first quarter, business jet deliveries rose 11.1 per cent compared with the previous year; deliveries of turboprop aircraft rose 49 per cent, after limited sales last year; twin piston engine aircraft deliveries fell by 43.2 per cent and single piston engine aircraft deliveries fell by 15.6 per cent.

Many of the leading U.S. business and general aviation aircraft makers have had to make changes in the face of the recent slump in demand.

The Gulfstream Aerospace Corporation stopped production of its Commander range of business aircraft at its Bethany, Oklahoma, factory. The decision comes after the company delivered 21 Commander 840, 900 and 1,000 series aircraft last year. This compares with the delivery of 35 Commander turboprop aircraft in 1983 and 54 Commanders in 1982.

These deliveries compare with the peak deliveries of the turboprop Commander in 1979 when the former producer, Rockwell International, delivered 90 aircraft. Gulfstream Aerospace acquired the Bethany plant in 1981 and delivered 91 turboprop Commanders that year.

The Commander production line is "for sale" according to Gulfstream Aerospace and this will leave Gulfstream with two aircraft programmes. These are the development of the single turbo-fan engine Peregrine aircraft at the Bethany, Oklahoma, factory and continued production of Gulfstream 3 and Gulfstream 4 aircraft at Gulfstream's headquarters at Savannah.

The programme for development of the Peregrine aircraft was suspended by Gulfstream Aerospace in March for financial reasons.

Gulfstream Aerospace's Rolls-Royce Tay engine-powered corporate business jet, the Gulfstream 4, is scheduled to be rolled-out in October. First deliveries are likely to be made in the middle of next year. The

company has 74 signed contracts for the aircraft.

Two other U.S. manufacturers of general aviation aircraft, Piper Aircraft and Gates Learjet, have also taken steps to cut production of aircraft. Piper Aircraft ended production of its Aeroastar twin-piston engine aircraft late last year and the company announced the closure of its Pennsylvania factory in response to a sinking market and a "significant excess production capacity."

Piper Aircraft corporation, part of Lear Siegler, also closed its factory at Lock Haven, last year and is to phase out its Lakeland, Florida factory in the first eight months of 1985. Production lines and tooling from the Lakeland works will be transferred to Vero Beach, Florida, the company's headquarters by October 1.

Piper will move production of the turboprop Cherokee 400, the Cherokee 840 and the T-1040 and the piston-engine powered Chieftain to Vero Beach, the company's only remaining manufacturing facility, this summer.

Piper Aircraft delivered a total of 694 light, business and general aviation aircraft last year. This compares with the delivery of over 5,000 Piper aircraft in 1978.

Gates Learjet also stopped production of aircraft, with its decision last year to halt its model 20, 30 and 50 series aircraft. The company was not expected to restart production of its business jet aircraft until the second quarter this year, but subsequently did resume production of the series 30 executive Learjet in the first quarter.

Gates Learjet delivered 73 new executive and business aircraft last year. This compares with 45 new aircraft delivered in 1983.

## Executive

Other changes in the industry include the decision by the Sabreliner Corporation of St. Louis, U.S., to discuss its Sabreliner 35 corporate business jet aircraft programme with other aircraft manufacturers in the U.S. and in Europe, with a view to companies joining the programme.

Elsewhere, Japan's growing aerospace industry is about to enter the market for executive business jet aircraft, with Mitsubishi Aircraft International's new Diamond 2 business. Certification of the aircraft is scheduled for the second quarter 1985, with the first deliveries set to begin in the third quarter this year.

Nelva Industria Aeronautica, a subsidiary of the Brazilian Embraer aircraft company, has started work on its N-821 Carajá twin-turboprop business aircraft.

The company acquired the rights to this conversion of the Piper Navajo aircraft last year and replaced the two Avco Lycoming piston engines with two Pratt & Whitney of Canada PT6A-27 turboprop engines at 550 shaft horsepower. The six to eight-seat aircraft is already in service in Brazil.

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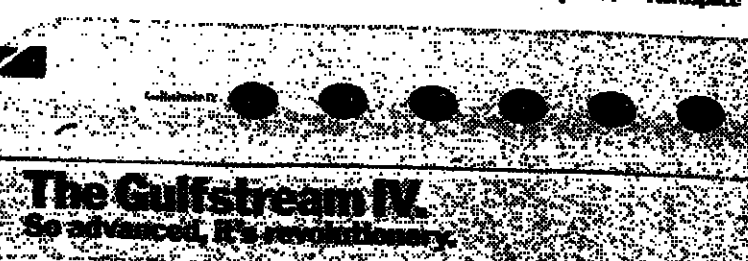
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## Aerospace 10

On the next seven pages Financial Times correspondents look at the position and prospects for aerospace industries in the major manufacturing countries and in other parts of the world

## Diversification in the air

## The U.S.

PAUL TAYLOR

A WAVE of takeovers, corporate auctions and a multi-billion dollar merger have injected a new note of frenzy into the U.S. aerospace sector, an industry which already has bulging military and civil order-books, and is participating in massive new projects and the challenge of new technologies and materials.

Last year, McDonnell Douglas acquired Hughes Helicopters for \$470m. Since then the St Louis-based group has not only announced a major expansion of the Hughes operation but embarked on a separate high-technology buying spree aimed at building up a new information systems group. The stated objective is to turn it into a second major business line by the 1990s.

In March, four days after completing its \$1.4bn acquisition of Avco, Textron put Bell Helicopter up for sale in a move that took Wall Street by surprise. The decision to sell Bell, which retains the largest share of a currently depressed commercial market, appears to reflect the conglomerate's decision to concentrate on its remaining Bell Aerospace rocket engine and electronics business coupled with Avco's engine and aerospace operations.

Then last month Hughes Aircraft, the major U.S. defence electronics and space group, went under the hammer after its long-standing owner, the Howard Hughes Medical Institute, decided to put the \$4.9bn-a-year company up for sale.

The previous day, on May 15, Allied Corporation and Signal Companies, both with extensive aerospace interests, agreed to merge in a \$3bn deal which will create a new electronics and motive giant.

Announcing the deal, the biggest ever industrial merger, Mr Edward Hennessy, Allied's chairman, declared: "We are going to be in every aeroplane that flies." His comments highlight the major aerospace thrust behind the new company.

Several key factors are driving this mammoth re-alignment of the industry, which is also leading to a wide range of national and international joint venture agreements. Among them are the continuing marriage of advanced electronics and traditional aerospace manufacturing activities, the huge costs of research and development to keep pace with new materials development and customer requirements, fierce competitive pressures and the tremendous promise and profit potential for the industry leaders and contract winners.

Even in the until-recently depressed civil jet transport and general aviation markets, the industry is beginning to feel more comfortable as airline traffic continues to grow, airline costs to improve, helped by innovative wage pacts, and older aircraft require replacing.

Last year, although civil transport deliveries dropped for the third year in a row, new orders began to flood in bringing the promise of higher deliveries and profits this year and later.

Indeed, despite a slight decline in new deliveries last year, McDonnell Douglas, which booked 103 orders for its MD-80 series of twin-engine jets and has recently introduced two new versions of the aircraft, the Douglas Aircraft unit, was profitable for the first time since its acquisition in 1987.

But McDonnell Douglas, which has kept alive its DC-10 programme with the help of soon-to-be completed Pentagon orders for the KC-10 military version coupled with one commercial order for six KC-10s from Federal Express, will soon have to decide whether to

remain in the wide-bodied jet business.

The company has on the drawing board plans for a new derivative called the MD-11, but without firm orders it has warned it may pull out of this sector of the market next year.

Following Lockheed's earlier withdrawal from the wide-bodied jet business, such a move would be excellent news for Boeing and Airbus, its European arch-rival.

Boeing, which is also pursuing a range of new derivative models and a new medium-sized jet liner with Japanese partners, recorded 161 jet transport orders last year compared with 151 in 1983. At the end of the first quarter its firm order book totalled \$21.6bn with 74 per cent of the total marked down for commercial customers and foreign governments.

In the aero engines and military aerospace markets, business is also humming, despite the threat of a slowdown in the pace of growth of defence spending and the highly-publicised attempts by the Pentagon and Congress to get to grips with overcharging, shoddy workmanship and alleged dubious accounting practices.

## Decision

At Pratt and Whitney, part of the International Aero Engines consortium which is building a new 25,000 lbs thrust engine, higher commercial engine and spare part sales last year offset a decline in military engine shipments which partly reflected the Pentagon's decision to award rival General Electric a substantially larger slice of the military market.

Meanwhile, the recent failure over General Dynamics' billing practices could bring benefits to Northrop which in April seized the initiative and offered its ill-fated F-20 Tigerhawk fighter to replace some of GD's more expensive F16s. Such an order would be a major boost

to Northrop which, despite forceful marketing in the U.S. and overseas, has yet to win an order for the F-20.

Northrop, as the main contractor for the controversial advanced technology bomber (the radar-evading stealth bomber), would also be a major winner if Congress decides later this year to end production of Rockwell International's B-1 programme after the first 100 of the latest B1-B bombers go into service.

Perhaps in anticipation of such a decision, already implicit in Federal budgets, Rockwell recently paid \$1.6bn for Allen Bradley, an industrial automation concern, in a move which typifies the current wave of diversification within the aerospace sector.

But whatever the outcome of the "B-1 battle" Rockwell and the other major U.S. aerospace groups will still have plenty of military and space work to do aside from existing programmes.

For example, United Technologies's Sikorsky recently began building a composite components plant to support its all composite-airframe helicopter (ACAP) programme.

The ACAP is designed to support U.S. aid in the heavily contested U.S. army's high-altitude expeditionary (LHX) competition. The LHX programme is expected to lead to production of 7,000 machines worth about \$35bn.

Other major new ventures include the joint Bell-Boeing V-22 "Osprey" aircraft, designed under the joint services advanced vertical lift, or JVL programme, the MX missile programme and space projects such as the manned space station and highly-controversial Strategic Defense Initiative (SDI).

Taken together with existing military programmes and a projected surge in new commercial business, most Wall Street analysts and industry leaders are projecting a rosy future for a highly dynamic industry.

## U.S. AEROSPACE COMPANIES—1984 RESULTS

	1984 sales (\$m)	1983 sales (\$m)	% change 1984/83	1984 earnings (\$m)	1983 earnings (\$m)	% change 1984/83	1984 total backlog (\$m)	1983 total backlog (\$m)	% change 1984/83
Boeing	16,354.9	11,125.5	+46.9	787.7	335.0	+132.7	21.5	n.a.	n.a.
McDonnell Douglas	9,983.6	11,116.2	-10.2	223.4	274.9	-18.3	22.5	15.8	17.2
Lockheed	8,113.4	6,490.3	+25.0	344.1	282.5	+21.8	2.5	19.6	7.7
Grumman	2,663.6	2,254.3	+18.1	168.4	118.7	+41.9	2.1	4.5	n.a.
Northrop	3,696.0	3,280.0	+12.7	166.9	100.7	+65.7	3.98	3.94	n.a.

\* One-time gain of \$20m.

## Paradox of partners and rivals

## France

DAVID MARSH

A MORE optimistic outlook for the French aerospace industry has been signalled by a sharp overall increase in orders last year after the doldrums of 1982-83. Additionally there are signs of movement in at least some of the series of international collaboration deals in which France is involved.

Aérospatiale, the state-owned aerospace group which is active in all sectors of the industry from airlines to space rocketry and ballistic missiles, set the tone last year by boosting orders 37 per cent and returning to a FFR 330m profit (\$34.4m) after a loss of FFR 357m in 1983.

For the entire aerospace industry which provides work for about 125,000 people and has turnover of FFR 65bn, export orders provided a much-needed ray of sunshine last year. International orders rose to FFR 36bn from FFR 23bn in the highly depressed year of 1983, with the domestic market still adversely affected by the squeeze in the French defence budget.

The main plus-points for the French industry over the past year have been the continued commercial success of the Ariane space rocket which is 60 per cent financed by France; the \$1.6bn order won by engine maker Snecma to re-equip mid-air refuelling aircraft for the U.S. Air Force; and a recovery in the fortunes of the European Airbus consortium in its increasingly intense battle with Boeing.

In spite of the improvement in key market sectors, the French aerospace industry remains beset by challenges which basically boil down to one fundamental problem: too many international companies are chasing orders which are becoming ever more difficult to win. The greatest controversy remains attached to France's role in the five-nation European advanced jet fighter project. Government officials on both the French and British sides are doing their best to play down hints of strong disagreement.

But Dassault-Breguet, the state-controlled manufacturer of the Mirage jet range, has been adamantly insisting on a 46 per cent share in the project together with design leadership—a position which both Britain and West Germany find unacceptable.

Even after some tempering by the officials in the Defence Ministry charged with negotiating the deal, the French stance still looks likely to hold up or perhaps prevent altogether agreement on the project.

Meanwhile, Dassault is making clear it is capable technically of building the plan itself on the basis of the Avion de Combat Experimental now at the prototype stage.

Another collaboration deal—although much less complex and involving smaller sums of money, has just been launched on a happier note. This is for a tactical troop helicopter for army and navy use by Nato countries in the 1990s, in which Aérospatiale is joining forces with Westland and Messerschmitt-Bölkow-Blohm as well as Augusta and Fokker.

Additionally, the decision by European technology Ministers at the end of January to give the go-ahead for the Ariane rocket programme for the 1990s has given a powerful boost to Société Européenne de Propulsion, Europe's leading rocket motor maker, which has just floated part of its shares on the Paris bourse.

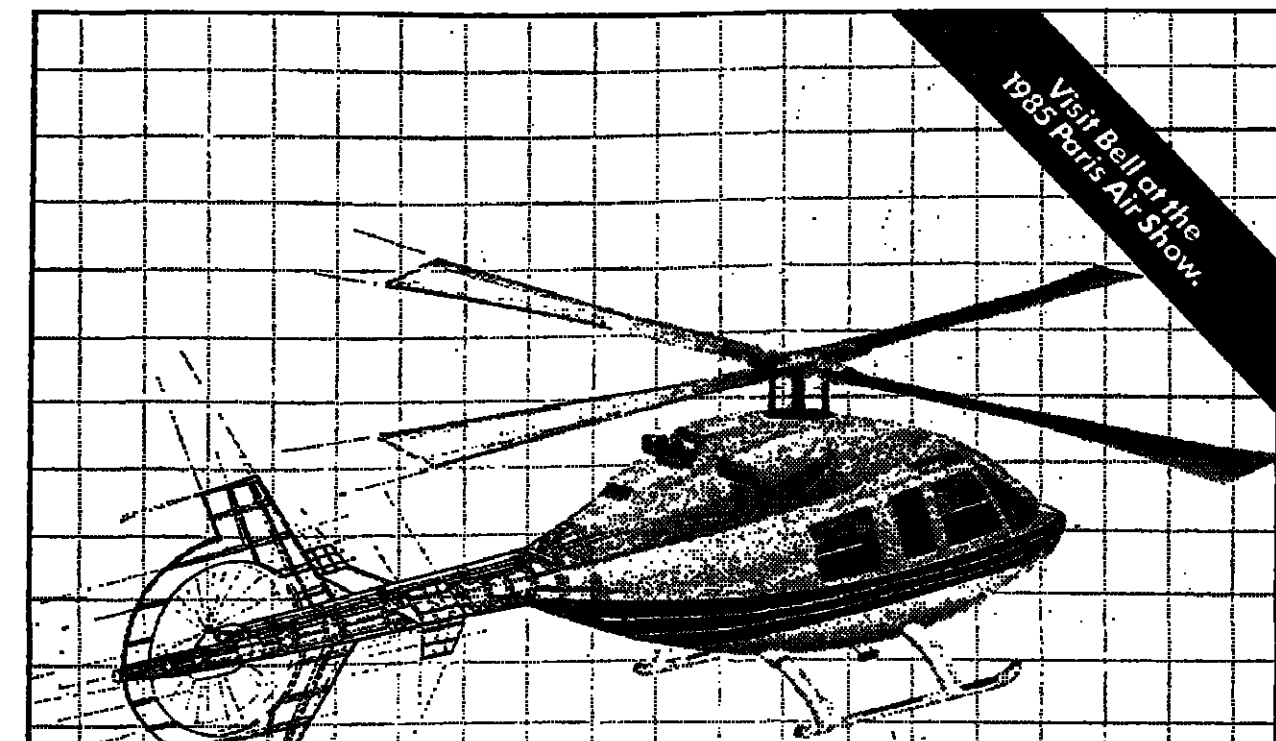
However, the paradox over the increased tendency towards collaboration is that companies which are partners in some areas are becoming ever more bitter rivals in other sectors.

Dassault-Breguet, for instance, which like the top brass in the French Air Force has been worried over slower-than-expected ordering of the new Mirage 2000 jet for France's own use, has been making an extra effort to win export markets.

French persistence—and the strong financial links between Paris and Riyadh built up in recent years—looks likely to pay off with an order for perhaps 40 Mirage 2000s for Saudi Arabia. Up to a few months ago, British Aerospace and its partners in the rival Tornado grouping believed the Saudi order was due to go their way.

A further boost for France hopes could come from India's just-announced decision not to buy helicopters from Westland which could allow in the Dauphin machine manufactured by Aérospatiale.

Meanwhile, in the space business, competition for scarce satellite orders is increasingly pitting the British Aerospace Matra consortium against Aérospatiale and its main European partner MBB.



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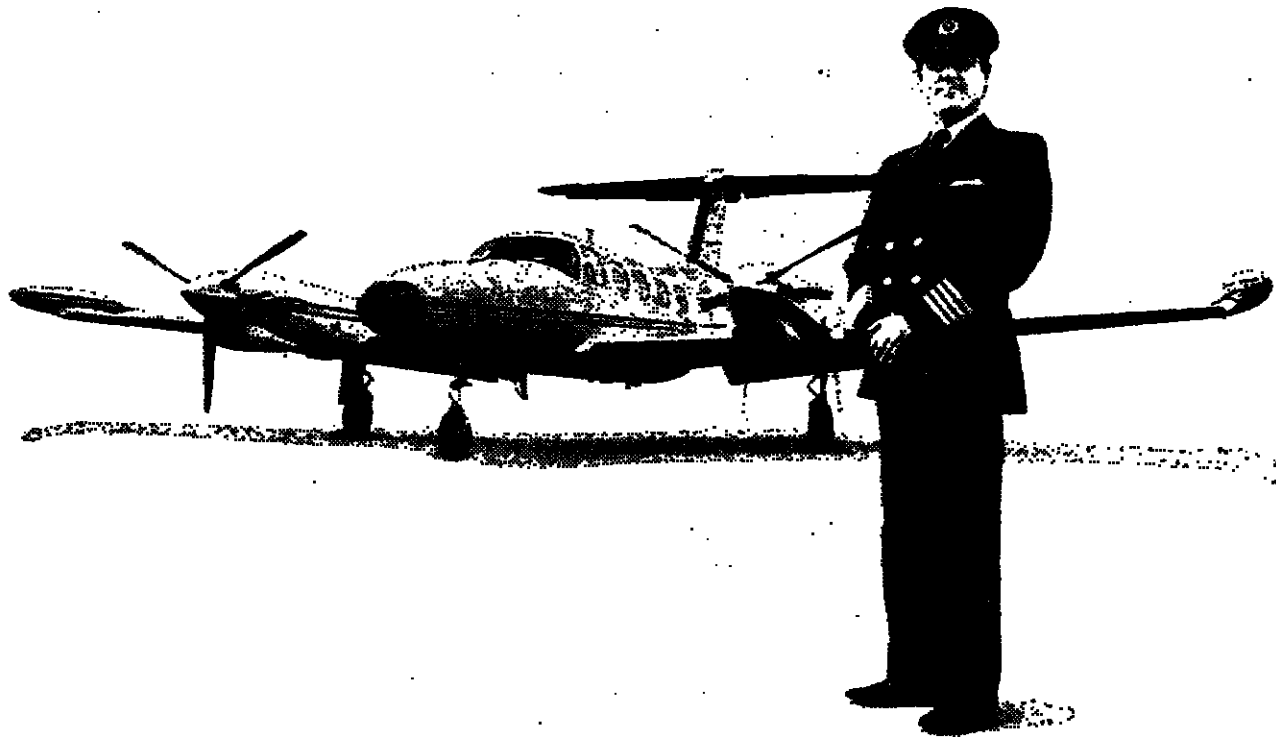
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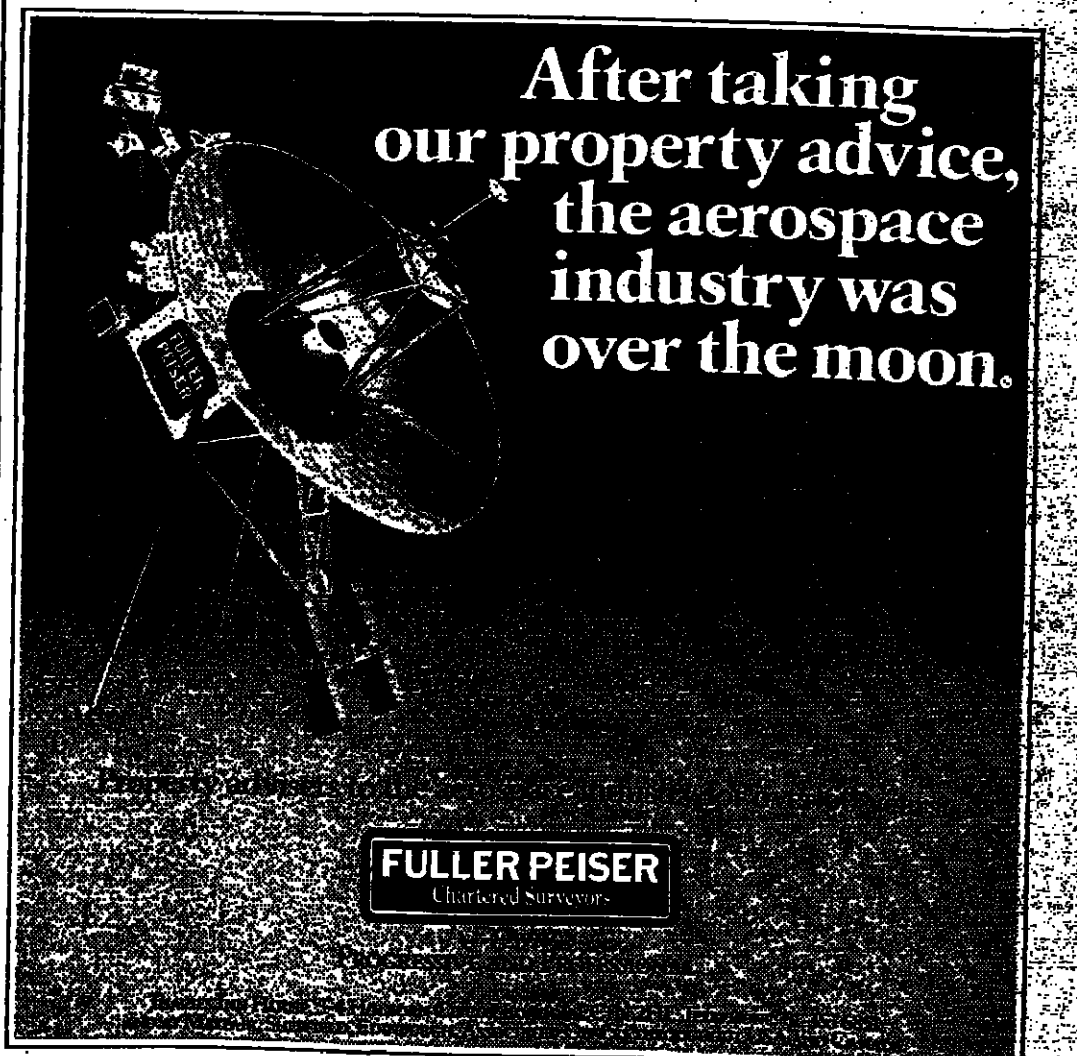
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## Concern at dangers to competitiveness

**The UK**  
MICHAEL DONNE

THE UK aerospace industry is the second largest outside the U.S. in the Western world, with a turnover in 1984 of more than £5.5bn and exports of close to £3.2bn in 1983 (the 1984 figure is expected to exceed that total when final returns are available).

For many years past, the industry has produced a substantial annual contribution to the national trade balance, despite the import of aircraft such as Boeing 747 jumbo jets, Boeing 767s, 757s and 737s by UK airlines because of lack of comparable types available from the home manufacturers.

At the same time, the industry has significantly improved its share of an expanding world trade in aerospace, despite increasing fierce foreign competition, especially from the U.S.

In the 1960s, the UK aerospace industry's share of the Western world's aerospace exports amounted to about 10 per cent. In the 1970s, this rose to 14 per cent, and today it is nearly 17 per cent.

Over that same period, the world demand for aerospace products increased significantly, due to overseas countries needing increasingly sophisticated aircraft and missiles and other weapons, in ever greater quantities, and to the steady expansion (allowing for the effects of the world trade recession, which are now passing) of the world air transport industry.

The Society of British Aerospace Companies, the trade association of the UK aerospace industry, representing not only

airframe, engine, missile and spacecraft manufacturers but also many companies in the equipment, avionics, electronics and associated industries, points out that foreign competition is increasing all the time.

"Today, France, Germany, Italy, Sweden, Holland, Spain, Belgium, Japan, Canada, Australia, Israel, India and Brazil all possess highly-developed aerospace industries," says the SBAC.

In addition, Indonesia, Egypt, Chile and Argentina are developing their industries. All of these countries, and many Warsaw Pact countries, compete in the aerospace market place.

The SBAC points out that the UK industry must export well over 50 per cent of its turnover, as the aerospace requirements of its own armed forces cannot sustain the industry in its present shape and size, with over 300,000 employees.

By contrast, the U.S. aerospace industry has a massive home market, and exports only about 23 per cent of its turnover—but relies on that export trade for its profits and future research and development investment income.

The SBAC's view is that, if the UK is not to lose its market share, despite the growing foreign competition, its companies should not be disadvantaged relative to those of its competitors. The industry looks to the future with cautious optimism, but says there "is some concern over a number of factors which threaten to erode its competitiveness."

These include the new huge investment programmes necessary for major civil and military programmes; the need for better insurance cover on big foreign civil and military orders; the growing problem of foreign customers' demands for

"offsets" which can often exceed the overall value of a given contract; the growing shortages of advanced technological skills in the industry, with inadequate emphasis being placed by government on the need to train highly-skilled labour in schools and universities; inadequate resources for advanced research and development; and the continued peaks and troughs in production due to inadequate and timely forward government planning on new military programmes.

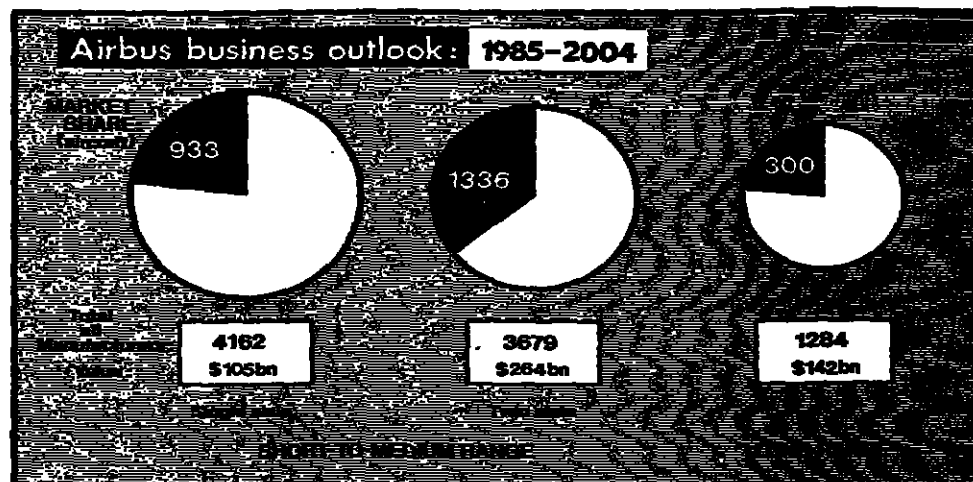
The UK industry believes strongly that it should become involved in future international collaborative programmes— which it sees as the only way ahead in ventures costing many hundreds, if not thousands, of millions of dollars or pounds to develop.

Such ventures include the European Airbus, the European Fighter Aircraft (EFA) programme, the Anglo-Italian EF-101 European anti-submarine warfare helicopter venture, and the new International Aero-Engines V-2500 engine for the next generation of 150-seater airliners.

Not to be so involved would mean that the industry's role would in due course be reduced to that of sub-contracting," it declares. But, at the same time, it is recognised that many of these programmes require a continued high level of Government financial support, often with no guarantee of profits for many years into the future.

Foreign aerospace industries benefit from a much greater share of their Government funding than does the UK industry.

"It is appreciated that the Government's aerospace ventures, whether in aircraft, engines, guided weapons, or space, ought to be centrally located in the UK—not necessarily involving



Airbus Industrie, the European airliner manufacturer that is successfully challenging Boeing in the short-to-medium range market, forecasts substantial world demand for new airliners of all kinds through the rest of this century—9,125 aircraft worth over \$500 billion. Airbus hopes to win orders for more than 2,500 aircraft or close on one-third of the total.

UK design leadership, but simply as the administrative focal point of the programme. This, it is believed, would ensure that an even balance is struck between the UK and those other collaborative ventures that have their central locations on the Continent.

That the UK industry is succeeding is evidenced by the 1984 results of British Aerospace itself, with sales of close to £2.5bn, against £2.3bn in 1983, and trading profits of over £160m against £120m.

The biggest single contributor to BA's results was military aircraft and support services, with sales of close to £1bn in 1984, closely followed by guided weapons and electronics systems at over £700m. Civil aircraft sales amounted to £572m, with space accounting for just over £100m.

Short Brothers, of Belfast, is also steadily expanding, with a turnover in 1984 of about £200m. The company's activities cover a wide spectrum of civil aircraft (the Type 330 and 380-short range regional airliners), missiles and "aerofutures" including wings, fuselage parts and engine nacelles and systems for many different foreign designed aircraft.

Shorts has recently won the

RAF's competition for a new basic trainer, with the Brazilian-designed Embraer Tucano, which will substantially improve the company's position.

Shorts is also now planning a new regional and commuter airliner, the 45-seat Type 450, in conjunction with Embraer, to maintain its current market dominance in this field.

The UK industry is also doing well in other arenas. Edgley Aircraft, whose small, light aircraft are sold worldwide, has won orders worldwide for more than 80 aircraft worth over £8m. The Optica is unique in that it has been funded entirely from private and institutional sources, without Government support.

Another unique venture is Airship Industries, now majority owned by the Australian Bond Corporation Holdings, which is manufacturing lighter-than-air craft, designed for such uses as aerial advertising and TV platforms, tourist transport and coastguard and other surveillance roles.

The company's Skyships have made a major impact in the U.S. where one craft was used to give TV coverage of the Olympic Games, as well as in Canada and Japan.

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## Balance changed by powerful new rival

**West Germany**  
PETER BRUCE

QUITE SUDDENLY, the balance of the aerospace industry in West Germany has changed. Messerschmitt-Bölkow-Blohm (MBB), for decades by far the most dominant producer, with annual sales of about DM 7bn (\$2.2bn) has a new and very powerful rival—Daimler-Benz, the country's best known car-maker, with sales last year of DM45.2bn.

MBB has built the Rolls-Royce-designed RB-199, which powers the Tornado, and it is inconceivable that the division will not end up with a healthy share of the engine contracts once the design of the EFA is finalised between the two main protagonists, Britain and France.

But there is another, possibly more important dimension to Daimler's emergence as a force in aerospace than the obvious economic one. It is political. For a start, the Defence Ministry in Bonn has made no secret of its approval of the Daimler-Dornier takeover.

Many defence procurement officials regard the MBB empire—which is threatening to further expand with its bid for Krauss Maffei, the country's major main battle tank builder—with deep suspicion. The prospect of having Dornier and MBB as part of a competitive, powerful group, capable of challenging MBB if needs be, seems to have won broad acceptance in Bonn.

The most important political aspect of Daimler's entrance into aerospace, however, is that it sets the scene for a high-technology race between Germany's two "Sunbelt" states in the south, Baden-Wuerttemberg, home to Daimler-Benz and Dornier, and Bavaria, MBB's home state. Both states are run by powerful conservative politicians determined to transform their laender into Germany's industrial powerhouses.

**Held up**

The Dornier purchase was being held up at the moment largely because one member of the divided family that owns it, Herr Claudius Dornier, first insisted on his right to have first refusal on any shares sold by other family members.

Claudius, however, was recently so desperate to see his pet private project, a seaplane, in the air that he was trying to sell his own stake in the company and it seems likely that the final resolution of his dispute with Daimler has involved securing finance to complete the seaplane project.

But even if Daimler-Benz's first step into the aerospace business is to build an aircraft (Claudius's seaplane) that few experts believe will ever find a place in the market, the same experts believe merely owning Dornier would be worth it. The company, with sales last year of DM 1.5bn, is a high-tech treasure trove.

Besides producing one of Europe's most successful post-war jet trainers, the AlphaJet, and the popular Dornier 282 general-purpose transport aircraft, Dornier holds avionics maintenance contracts on Nato's AWACS aircraft. It is heavily involved in design work for the New European Fighter Aircraft (EFA), it designs and builds a range of missiles and drones, is prime contractor in the European remote sensing satellite (ERS-1) programme and two other space projects, and it acts as a subcontractor in the U.S. Spacelab and European Ariane projects.

**Pioneering**

Dornier has also done pioneering work in areas outside aerospace, including ceramics (which complements Daimler-Benz's own work on ceramic engine parts) and has developed and successfully marketed a machine which destroys kidney stones by bombarding them with shock waves.

And that could just include new aircraft and even helicopters, a market which Dornier, much in the chagrin of many senior employees owed by the dominance of the Dornier family, have never entered.

## Advanced capabilities across wide spectrum

**Soviet Union**  
MICHAEL DONNE

THE SOVIET aerospace industry is the largest in the world, outside the U.S., and has exceptionally advanced capabilities across the entire spectrum of aerospace activities, including civil and military aircraft, guided weapons and space.

The industry is not only largely self-sufficient for the Soviet Union's own needs, acquiring little from other countries in the way of equipment (although it is a voracious consumer of information on Western technology), but is also the biggest single supplier to most of the Warsaw Pact countries.

Indeed, it is the sole supplier where military aircraft are concerned, although some Western civil aircraft are used (and built under licence) in Romania, such as UK One-Eleven jet airliners.

Detailed statistics for the size of the Soviet industry are almost non-existent, but there is

no question that it is capable of manufacturing hundreds of aircraft of all kinds every year, through the big "design bureaux" which in effect are major divisions of the industry specialising in particular types of aircraft.

These bureaux include Antonov, specialising in transport aircraft for both civil and military roles; Beriev, a builder of amphibious aircraft; Ilyushin, also a transport "design" builder, but whose output includes long-range maritime patrol aircraft; Kamov, the famous helicopter manufacturer; Mil, also a helicopter manufacturer; Myasishchev, a bomber builder; Sukhoi, also a major fighter manufacturer; Tupolev, the transport and bomber manufacturer (which designed and built the successful Tu-144 supersonic airliner "Concordskii"); and Yakovlev, both a fighter and a transport aircraft builder.

Engine designers and manufacturers include the Leningrad Gas Dynamics Laboratory, responsible for rocket and space launcher engines; Glushnikov, making turbo-prop and turbo-

shaft engines for light transport and helicopters; Leavay, responsible for rocket engines; Isotov, also a helicopter engine designer; Kuchenko, which designs and builds transport jet engines; and Kuznetsov, Lotarev, Soloviev and Tumansky who between them manufacture most of the major turbo-prop and turbo-fan engines used in the Soviet Union.

This range of design and manufacturing bureaux spans virtually every kind of civil and military aircraft and helicopter it is possible to find, although there are some gaps in the spectrum.

The Soviet Union, surprisingly for such a vast country with great distances over which air communications must be maintained, has not yet developed an aircraft to rival the U.S. Boeing 747, although it has built the smaller four-engine Ilyushin IL-62 which has been for many years the mainstay of Soviet long-range commercial transport, and the more recent Ilyushin IL-86 medium-range 350-passenger four-engine jet transport. This has been widely regarded as the Soviet equivalent of the A-300 Airbus, with a

longer range model, the IL-86, under development.

In helicopters, the Mil Mi-26 is currently the biggest helicopter in the world, capable of lifting 22 tons, but this will be outpaced next year when the U.S. Boeing XCH-62 flies, capable of carrying up to 35 tons.

In military combat aircraft, it is widely recognised that Soviet capabilities are exceptionally high, especially in the Mig range, with the latest single-seat Mig-29 Fulcrum which is regarded as comparable to the U.S. F-16, the two-seat Mig-31 Foxhound, and Sukhoi Su-27 Flanker (equivalent to the U.S. F-15 Eagle).

In bombers, the Tupolev variable-geometry (swing-wing) Backfire supersonic aircraft is highly respected by Nato, with a new supersonic bomber, the Tupolev swing-wing Blackjack now under development, which is believed to be broadly comparable to the U.S. Rockwell B-1B strategic long-range aircraft.

Soviet production principles also differ from those of the West. In the latter, competitive designs are frequently

sought in the U.S. (one such example being the current competition for the Advanced Tactical Fighter for the 1990s), which tends to be expensive in terms of design and engineering talent and money.

In Western Europe, the tendency is to make multinational efforts on major new ventures, in a bid to keep the U.S. industry at bay.

**Discipline**

In the Soviet Union, however, the procurement process is based on rigorous, conservative planning, with the result that risk-taking is minimised, if not eliminated.

The result is some degree of inflexibility, but this discipline, says Nato, helps new equipment programmes to keep to planning schedules. At the same time, there is a marked tendency, especially in Soviet military aircraft, for a long line of progressively updated derivatives to follow the original basic design, often involving significant changes in performance.

A recent Nato study of force comparisons between the Soviet and Warsaw Pact countries and

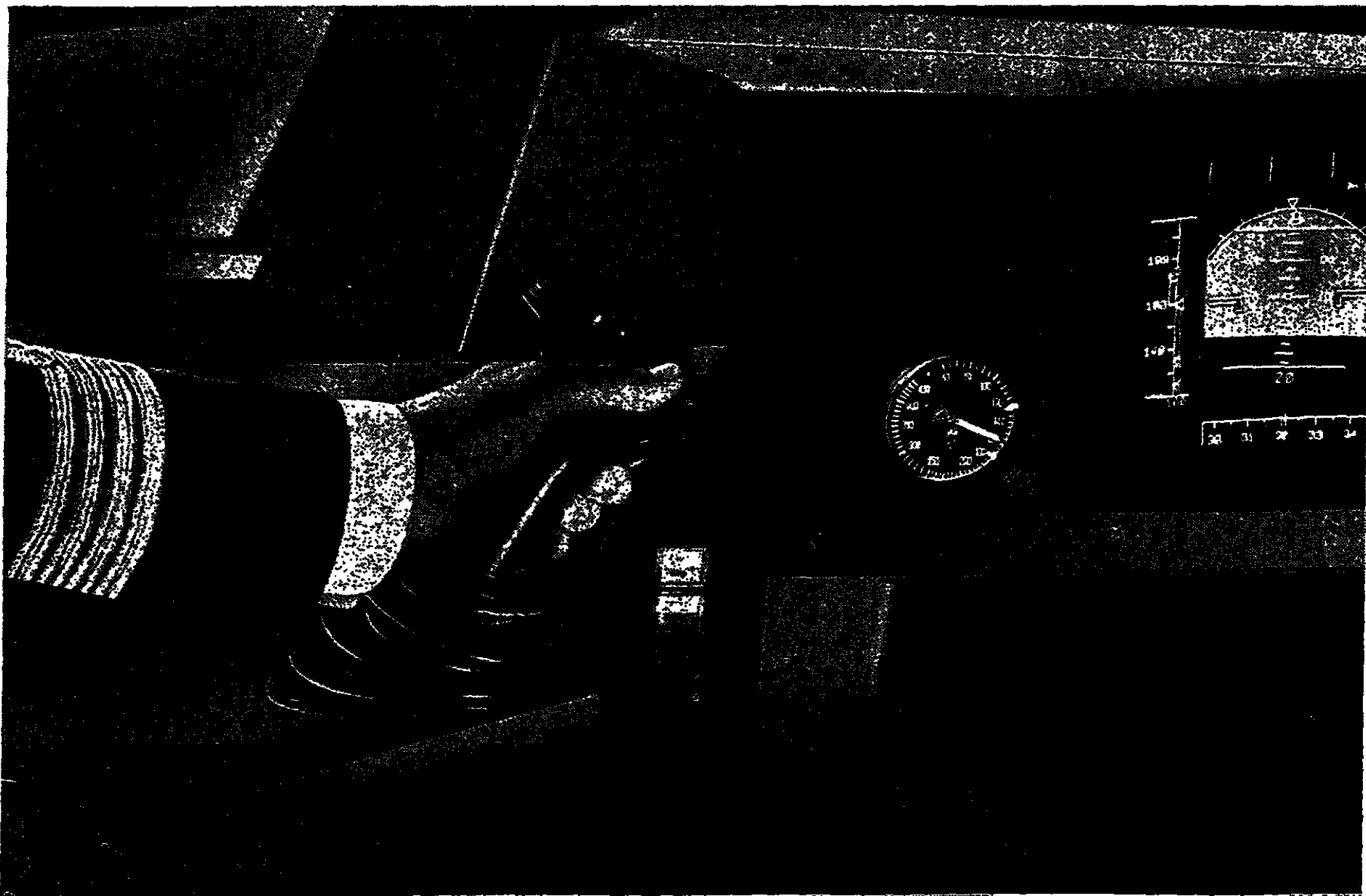
the Western Allies indicated that this centralised acquisition process in the Warsaw Pact tended to result in a substantial degree of standardisation in military aircraft development.

It also suggested that while in some areas, such as forging and extrusion processes, the Soviet Union was ahead of the West, in others it was lagging behind, especially in automated manufacturing technology, including numerically-controlled machine tools and high precision equipment.

"The Nato study made it clear that the Soviet Union is well aware of such deficiencies, and is seeking to rectify them speedily. When it considers it to be to its advantage, the Soviet Union does not hesitate to take advantage of the freedom of Western societies in order to acquire Western technology / equipment and knowledge."

By any standards, however, the Soviet aerospace industry is a powerful force in its own right. For the rest of the century, doubtless many major new developments will occur that will stifle the West, as they have done in the past.

## How to fly a big airplane with the tips of your fingers?



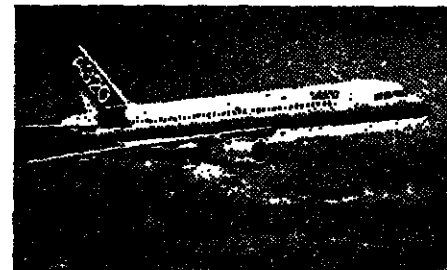
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## Export sales rocket to record levels

OF ITALY'S two major aerospace manufacturers, only one, Aeritalia, has so far produced its results for 1984. The wholly state-owned company which concentrates on fixed-wing aircraft saw its sales rise by 26 per cent to Lire 1,164bn (\$582m) and profits more than doubled to L1,70bn.

The other company is Agusta, which concentrates mainly on helicopters. Agusta does not propose to reveal until next month how it performed in 1984. However, in 1983 it lost L1,66bn on sales of L1,074bn.

As these facts and figures indicate, Aeritalia is the healthier of the two companies. The way Agusta proposes to emerge from its crisis is gradually becoming clear, while there are questions to be resolved about the future of Aeritalia's workload too.

The Italian aerospace industry has grown fast in the 1980s thanks to a combination of Nato military projects, successful sales in developing countries of helicopters and important subcontracting work for the major U.S. aircraft makers.

Aeritalia exports rose from under L1,000bn worth in 1980 to more than L2,000bn in 1983. Aeritalia, which is part of the IRI-Finmeccanica state holding company, has a fair balance of activities. It builds the Anglo-German-Italian Tornado, though unless new orders are secured the project will soon run down.

With its subsidiary Aeromach, it is developing the AMX light attack and battle-field support aircraft which is to be built in a joint venture with Embraer of Brazil. The companies involved have high hopes for export sales of this relatively uncomplicated aircraft, which is being bought by the Italian and Brazilian air forces.

On the transport aircraft side, Aeritalia is a joint venture with Aerospazio for building the ATR 42

turbo-prop commuter aircraft. The aircraft is gradually picking up orders and Aeritalia hopes that the ATR 42 will reach its breakeven point of 350 sales without difficulty.

Aeritalia still hopes for more sales for its G222 military transport aircraft, currently the largest aircraft of entirely Italian design and construction. Aeritalia is not

pany was badly hit by the rise in the dollar in which it had borrowed very heavily.

Last year there was a management shake-out and a third of the company's workforce was put on semi-permanent lay-off. Recapitalisation was necessary and the stake held by EFIM, another of Italy's state holding companies, went up to almost 91 per cent.

Many of Agusta's problems are associated with its newest product, the A129 Mangusta anti-tank helicopter. Agusta developed the Mangusta on its own without a partner at a cost of L700bn and paid the price when France and West Germany decided to go ahead and develop their own anti-tank helicopter rather than buy or improve upon the Italian one. So far Agusta has sold the Mangusta only to the Italian armed forces.

Now however hopes are high that Agusta will collaborate with Westland of the UK on further developing the Mangusta for sale to the British Army and to other markets. The British and Italian ministries of Defence are working on specifications for a more advanced version of the machine for which both companies would then produce feasibility studies.

This is likely to lead to closer co-operation between the two European helicopter makers, producing an industry that would be the biggest in Europe. Westland and Agusta already co-operate on the EH 101, a large helicopter for naval and civil use which will first fly in 1987. They could also work together on improving the Westland WG 30, a medium-sized transport helicopter.

Co-operating with the British makers would create an Anglo-Italian axis in helicopter manufacture which rival the Franco-German co-operation and also form a pole with which U.S. manufacturers could collaborate.

### Italy

JAMES BUXTON

a member of the Airbus consortium, preferring instead to develop close links with both Boeing and McDonnell Douglas of the U.S. in making parts for their airliners.

The Italian company builds parts of the McDonnell Douglas MD80, the stretched version of the DC9, and also parts of the DC10. It is a junior partner in Boeing's 767 project using its expertise in design and manufacture of composite materials.

Aeritalia now needs a project to replace the Tornado. It would be a junior partner in the European Fighter Aircraft Project (EFA) but at present this project is shrouded in uncertainty because of differences between the French and their potential partners.

Agusta's situation is rather more complicated. The company which was entirely family-owned until 1973 built up a successful business selling helicopters built under licence from the U.S. manufacturers and was particularly successful in the developing countries, notably Iran.

Two years ago several things began going wrong at once. The developing country markets declined sharply. Some recent acquisitions by the company turned sour and expansion came to look disorderly and unplanned. A third factor was that the com-

## Suppliers welcome big boost for industry

IN MARCH when King Hussein of Jordan was in Madrid for a state visit his host King Juan Carlos took him to a Spanish air force base and suggested that they put on an impromptu air display.

The two monarchs donned fighter pilot fatigues each clambered aboard a C-101-6 advanced jet trainer built by Construcciones Aeronauticas S.A. (CASA) and they then spent more than half an hour cartwheeling around the skies of Castile as Spanish and Jordanian Chiefs of Staff held their breath.

It was all in a day's work for the royals, but it was an above-average plug for Spain's aerospace industry. CASA officials are now hopeful that a Jordanian order could be landed but even if they do not win that particular contract they are still pleased as punch about the top level backing the company is starting to attract.

"Never before have we had the sort of support we are getting now," one company official said. The generally optimistic air that permeates CASA nowadays has led to high optimum sales figures, although these are not discouraging, and is far more closely related to indications that there is now a purposeful official policy behind the country's domestic aerospace industry.

Top-level support is felt in the different areas of CASA's activities. The export sales drive for the existing product line is backed from the royal palace downwards. The government has worked hard and successfully to gain key overhaul contracts that considerably increase the potential of CASA's maintenance division.

The Defence Department in Madrid, meanwhile, has opened new vistas for the company: there is talk of a new tactical aircraft and there is further talk of a move into missiles.

The current buzz phrase among the company's executives is that if CASA did not exist then the Spanish authorities would be forced to invent it. The cliché crops up in conversations that centre on the government's strategy over high technology.

CASA, according to the argument, is a ready-made vehicle to attract knowhow to Spain and the company is, moreover, called upon to play a key role in what the government hopes will be a reduced dependence on foreign weapons.

In this sense the talk about a new tactical aircraft and the possible manufacture of short-range missiles constitute test cases for the government's commitment to the aerospace industry in Spain or, more exactly, to CASA's future, since the company is the sole Spanish representative of the sector.

CASA is 72 per cent owned by the Spanish state holding company Instituto Nacional de

Industria (INI), and the Northrup Corporation and West Germany's Messerschmitt-Bölkow-Blohm (MBB) hold respectively 13 and 11 per cent stakes.

The new combat aircraft, called the AX, is still several stages away from reaching the drawing board. But there are growing indications of a political will to replace the Spanish Air Force's F-5 units with a Spanish/CASA-built aircraft of similar tactical characteristics.

The guiding principle is that an initiative of this calibre will harness the accumulated knowledge that the aerospace industry in Spain has acquired through past and present associations with the American giants.

### Spain

TOM BURNS

The bonds with the U.S. sector have been reinforced in the past year by the U.S. Air Force's decision to award CASA the maintenance contract of its 100-odd F-15A aircraft in Europe. The overhaul agreement renews an association that goes back 30 years during which the U.S. Air Force's Phantoms at the height of the Vietnam War were overhauled in CASA's western outskirts, logged up to 1.3m work-hours a year on the F-4.

Since overhaul work was dry-ing up as the Phantom was phased out, the F-15A contract has given new life to the company's maintenance division. What makes the agreement particularly important is the fact that CASA will be working on a new aircraft and ought to be closely involved in the adaptations likely as it enters operational service.

CASA already feels itself to have a front-line seat to monitor the latest in combat aircraft technology thanks to its involvement, albeit a modest one, in production of the McDonnell Douglas F-18A. The Spanish government has acquired 72 F-18A Hornets and part of the deal is that CASA has been able to put its carbon fibre technology into operation through supplying the aircraft's raps, stabilisers and fuselage side panels.

Missiles present a whole new field for CASA. Again a decision is still pending, but in this case it will be a final green light as a programme for a Spanish portable surface-to-air missile is already well advanced. The Defence Minister has announced that Spain will have its own missile by 1989.

This diversification for CASA is the result of heavy spending by the Defence Ministry to

supply the armed forces with a new range of guided weapons. The budget allocations were preceded by considerable bargaining over the technology transfers that accompanied potential acquisitions.

The Defence Ministry finally obtained the terms if sought from France and purchased 500 Roland missiles from the French-West German Euro-missile consortium last year in preference to the UK's Rapier and to the U.S. Chaparral which were also shortlisted.

Part of the deal with Euro-missile was that in addition to the missiles it was purchasing, Spain would build up to 6,000 further Roland warheads for export.

As far as CASA's existing product lines are concerned there have been no dramatic breakthroughs but there is a confident feeling that the company has overcome the delayed effects of the 1982-83 dip in the world aircraft market.

The C-212 Aviocar, the successful short take-off and landing aircraft, continues to attract varied customers, the latest including a U.S. commuter line which has ordered two units, the Angolan government which has ordered eight specifying that they be adaptable for military transport purposes, and the King of Tonga who has ordered one for his personal use.

CASA hopes for a major contract to supply 50 or so units of the CN-235 to Turkey. This aircraft, a bigger, faster and sleeker version of the Aviocar, was rolled out in 1983 and it is built as a joint venture between CASA and the Indonesian aerospace company P. T. Nurtanio.

CASA officials say that 111 aircraft have been sold, mostly by the Indonesian sales operation, and that there are a further 23 options.

The Spanish company's third aircraft is the C-101 and its updated C-101-5 version. Outside its own domestic lines CASA continues to keep a toehold in the European aerospace sector through maintaining its 5.2 per cent presence in the A-320 Airbus programme. The Spanish government is also backing the European fighter aircraft project.

## A strong emphasis on joint ventures

### Sweden

DAVID BROWN

"INTERNATIONAL co-operation is vitally important for small countries which intend to maintain their own aircraft industries," according to Mr. Tore Gustafsson, chief of Saab-Scania's aerospace division. This is particularly true for Sweden, which leans almost entirely on two major aerospace projects: one civil and one military.

Saab-Scania is moving into the regional aircraft market with its new SF 340. Saab Fairchild twin turboprop now being jointly produced with Fairchild Industries of the U.S. Saab hopes the project will prove to be an effective means of reducing its heavy dependence on military contracts.

Fairchild is building the wings and fin of the 35-seat aircraft in the U.S., while Saab is building the fuselage and carrying out final assembly. Two General Electric CT7 engines power the aircraft, which has a range of 1500 km and a speed of 900 km/hour.

Following a four-year development effort and an SKR 100 (\$111m) investment, the SF 340 has now gone into production in Sweden. As competition in the regional airline market increases — De Havilland's Dash 8 and Embraer's Brasilia 120 — similar packages — Saab reckons that in break even, it will have to sell 200 aircraft, corresponding to 10 per cent of the estimated world market.

The group has delivered 17 SF-340s so far and expects to build a further 35 in 1985 — but total orders remain well below the required level. Moreover, the project has been dogged by delivery delays and technical hitches which resulted in several groundings last year.

This took its toll on profits. Operating income in Saab's flying division more than halved to SKR 70m last year (from the SKR 157m achieved in 1983). This was due to the heavier-than-expected start-up costs for production and marketing and came in spite of the strong 33 per cent rise in sales to SKR 1,820m, most of which was generated by military contracts.

Sweden's largest continuing project at the moment is the development and production of its next generation combat aircraft, the JAS 39, in which Saab is also playing a leading part.

The SKR 36.2m project calls for production of 140 combat-purpose combat aircraft, together with associated weapons to go into service in the 1990s. The initial SKR 100m contract for 30 jets has already been awarded to an industry consortium made up of Saab, Volvo and the LM Ericsson electronics group.

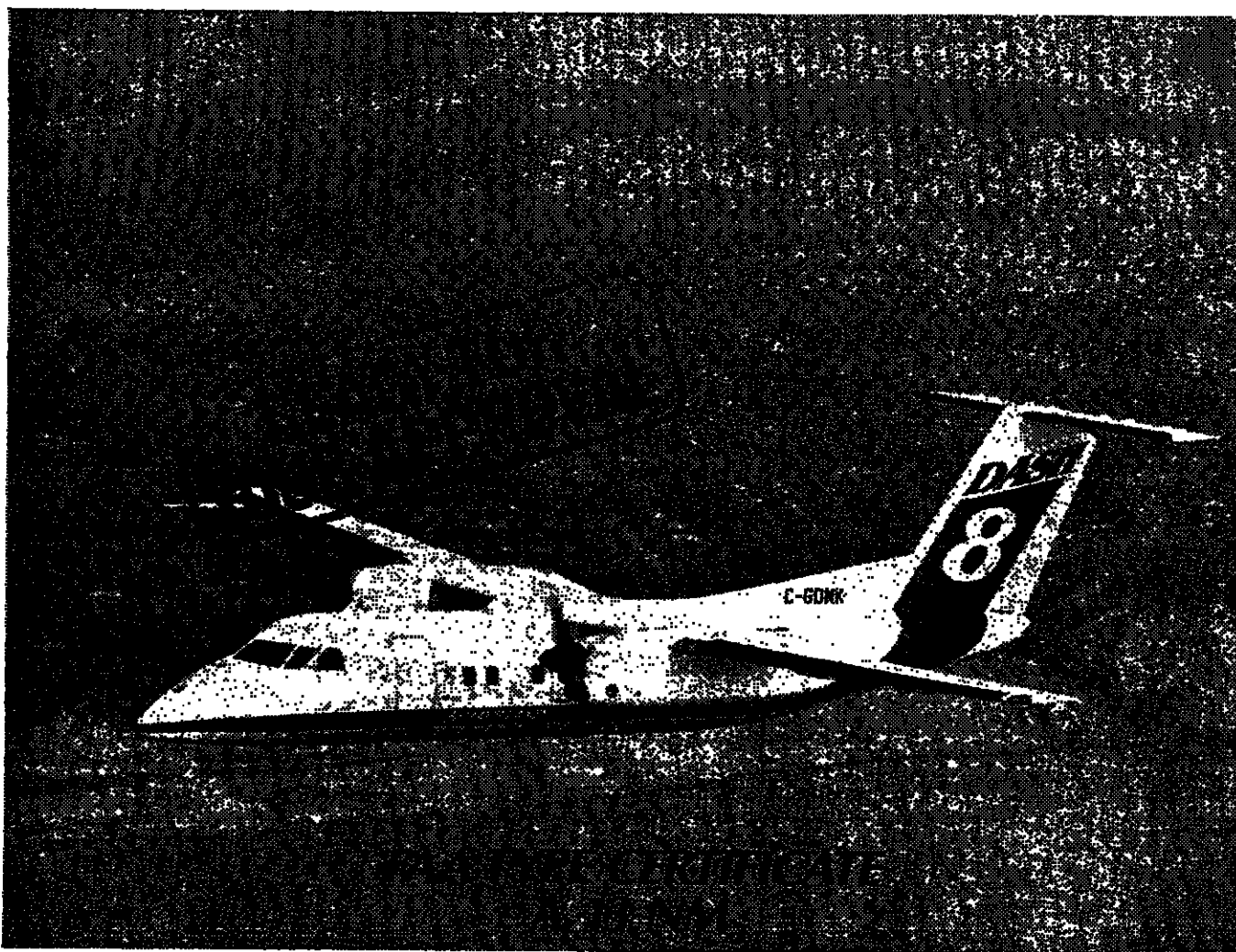
Saab is responsible for 60 per cent of the work including airframe construction and systems integration. Volvo and General Electric are co-operating in the production of a single jet engine based on the F-404 and Ericsson is producing the radar, sensor and target acquisition systems as well as the cockpit display.

The major foreign subcontractors include GE, Lenz Siegler (electronic flight systems) and British Aerospace (development of an all-composite wing).

The high proportion of increasingly expensive dollar-denominated foreign contracting has taken a heavy toll on the project — forcing an SKR 100m gap between the allocation and actual production cost and forcing major cutbacks in both the number of aircraft to be produced and the weaponry with which they will be equipped.

Like its predecessors — the Viggen and Draken aircraft — the JAS 39 Gripen's role includes attack, intercept and reconnaissance capability.

In a separate development, Saab recently won an order from the Austrian government to provide 24 refurbished Draken H jets worth Sch 2.5bn to the Austrian Air Force. The order was won against tight competition from British Aerospace, with its Lightning fighters, said to be both cheaper and preferential to the military. Sweden's neutral status is thought to have tipped the balance.



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A strong emphasis on joint ventures

Sweden  
DAVID BROWN

INTERNATIONAL...  
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# Bold bid to secure promising market

Netherlands  
LAURA RAUN

FOKKER, Holland's major aerospace company, is boldly staking its future on the F-50 and F-100 aircraft—the modernised versions of its highly-successful F-27 twin turbo-prop and the durable F-28 (twin fan-jet).

The new aircraft are a bid by Fokker to secure a promising market share in the growing short and medium-haul sector amid increasingly fierce competition in the industry. The Dutch company is banking on these aircraft having highly-automated control decks, low maintenance costs and passenger comfort to ensure sales in a shrinking market.

The shakeout in the airline industry in recent years has rendered carriers more careful than ever about operating costs, particularly in deregulated markets such as the U.S. "Free sky" policies are expected to spread in Europe as well, albeit slowly, thus putting a premium on efficient yet comfortable aircraft and renewed emphasis on financing arrangements.

Fokker believes that by updating the technology in its already-proven F-27 Friendship and F-28 Fellowship

ship instead of designing wholly new craft, it can offer the F-50 and F-100 as state-of-the-art aircraft at reasonable prices.

The 50-seat F-50 and 100-seat F-100, unveiled in November 1983, still represent a major financial risk. Development costs are expected to amount to about \$1.2bn (\$342m) and the F-27 airliner will be phased out next year. As aircraft manufacturing is Fokker's bread and butter, the F-50 and F-100 must still keep the Schiphol-based company healthy.

Frans Swarttouw, the dynamic president of Fokker, recently forecast that 30-40 orders and a similar number of options for the F-50 would be in hand by the end of this year. That assumes a rapid escalation from the current 21 orders and six options but would put the company on a sound cost-recovery schedule if they materialise. Fokker has said it needed to sell between 150 and 250 of each new model to break even.

Mr Swarttouw, head of the 66-year-old company, also forecast another 50-60 orders and equivalent number of options for the F-100. Such a portfolio would represent even more buoyant business for the twin-jet, which currently has eight orders and six options.

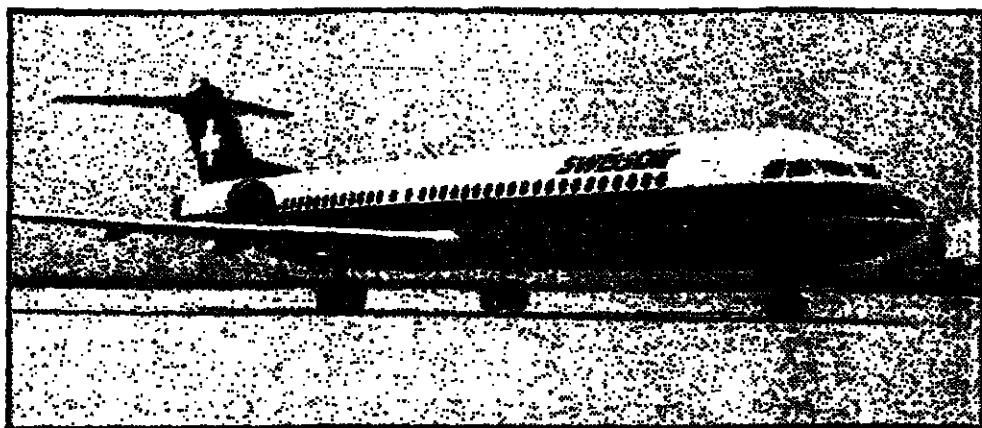
A big hope is that the kind of airline companies ordering

the new Fokker airliners will set a trend in the industry, which is witnessing growth in short and medium-haul routes. Swissair, the only customer for the F-100, plus Lufthansa's DLT subsidiary and Australia's Ansett Airlines are respected names in the industry. Business from these airlines could give Fokker the credibility it needs to compete against heavyweights such as British Aerospace, McDonnell Douglas and Boeing.

## Negotiations

Fokker hopes to announce soon an order from KLM Royal Dutch airlines for 10 F-100s plus an option for 10 more and possibly a contract from SAS for F-100s as well. The Dutch company claims to be number one on SAS's short list, ahead of McDonnell Douglas with its MD-87, Boeing with its 737-Lite and British Aerospace with its 146. Negotiations with U.S. Air offer about a 50-50 chance of an order for the F-100, according to Fokker.

The Dutch aerospace company is aiming for a smooth transition from its older into its newer aircraft models. Civil production of the F-27 will stop next year except for customers with "good names," Mr Swarttouw said recently—although maritime and reconnaissance variants will continue on demand—the



The Fokker F-100 twin-engine 100-seater jet airliner is designed to succeed the highly-successful F-28. Swissair is the first buyer of this aircraft, which will use the Rolls-Royce Tay jet engine, now under development.

expectation is that marine and border-control versions of the F-50 soon will supplant the F-27.

The spare-parts market for the F-27, of which more than 762 have been sold since its launch in 1955, will continue for another decade. No decision has yet been made on when to halt production of the F-28, of which more than 280 have been sold.

Production of the Pratt and Whitney-powered F-50, for which deliveries will begin in the second half of next year, is planned at 24 craft a year. Output of the Rolls-Royce-driven F-100, for which deliveries will begin in the first half of 1987, is seen in three possibilities of 24 or 36 or more annually.

While much of Fokker's future hangs on the two new aircraft, the financial risk is being eased by state aid. The Dutch Government and the Netherlands agency for aerospace programmes together

provided F1 264m in subsidies and guaranteed loans to help finance the F1 L28a development costs. The funds must be repaid only when aircraft are sold and delivered.

The company, which first rose to prominence with its fighter aircraft, also is launching a one-for-three rights issue that is expected to generate around F1 60m.

That follows a one-for-four rights issue last year that yielded F1 15m.

In military orders, production of F-16 components will be accelerated this year due to an influx of orders although final assembly of the General Dynamics-designed F-16 will halt in 1991. Fokker has said that in the future it will intensify its efforts to capture orders for high-tech military projects in the military area.

The closer co-operation among European governments "offers a promising outlook," the company wrote

in its 1984 annual report but more recently noted the painfully slow pace of negotiations over the European Fighter Aircraft (EFA). More concrete is the feasibility study on the Nato helicopter NR-90, in which Fokker is participating.

While Fokker comprises the bulk of the aerospace industry, other small companies dot the landscape. The most well known is Hollandse Signaal Apparaten (HSA), a 50 per cent owned subsidiary of Philips, which is engaged in electronics for military weapons and telecommunications and air-traffic control systems.

The Hengelo-based company, which employs 5,000, is working on the Goalkeeper anti-missile system for ships, which has been ordered by the Dutch navy. Another example of HSA has been the Flycatcher low-level air defence system, of which the most recent sale was to the U.S. Air Force.

# Suppliers seek to widen scope of product areas

THE BELGIAN authorities, public and corporate alike, continue to search for the path which will reduce the reliance of local industry on offset arrangements, for making parts of aircraft provided by foreign companies meeting defence contracts.

Partly this is to escape the void which can open up after participation in a defence contract winds down.

Civil aviation work can provide the answer to this. Hence Fabrique Nationale Herstal, best known as a defence contractor, is seeking finance to take part in a new engine development with Pratt and Whitney of the U.S.

This would complement work on another engine, the CFM 56-4, and is a counterpart to the participation of other Belgian companies like Sonaca and Watec in the European Airbus as sub-contractors to British Aerospace.

This sort of activity emphasises the longstanding role of the Belgian industry, that largely of a parts supplier to the major concerns in other countries which are design and assemble aircraft.

Let us, however, there has been an attempt to widen the scope of the industry, notably in the sector of light aircraft. Hopes in this field have been dashed before, but the latest project, promoted by Promavia on the basis of a design by an Italian engineer, is the Squalus, a light aircraft called the Squalus.

Squalus would be powered by a Garrett engine from the U.S. and could have both military and civil uses. The southern regional government of Wallonia and the executive of the Brussels region are keen enough on the project to consider financial support, but it seems unlikely that many sales could be made abroad, failing a purchase by the Belgian Air Force. It is not clear whether that will occur.

Promavia has apparently been having talks with two of the companies long active in aviation: Sabca and Sonaca. They are already in the light aircraft field. Sabca is working with Rutan of California on the development of a new spraying aircraft for the agricultural industry. Sonaca is manufacturing aircraft under licence for American Aerolights.

But the plans of another American company, Foxjet International, to manufacture light aircraft at a new plant in the province of Limbourg, faded because work to build the plant at the beginning of this year did not proceed.

Despite all these developments, it seems clear that the main revenue in the immediate future will come from the industry's involvement in defence contracts, and the spin-off from them in the shape of work emanating from the offset arrangements.

The new phase of manufacture on the purchase by the Belgian Government purchase of 44 F-16 aircraft starts shortly. This is Belgium's second F-16 contract and it provides for 58

Belgium  
PAUL CHEESBRIGHT

# The home of small but specialised sectors

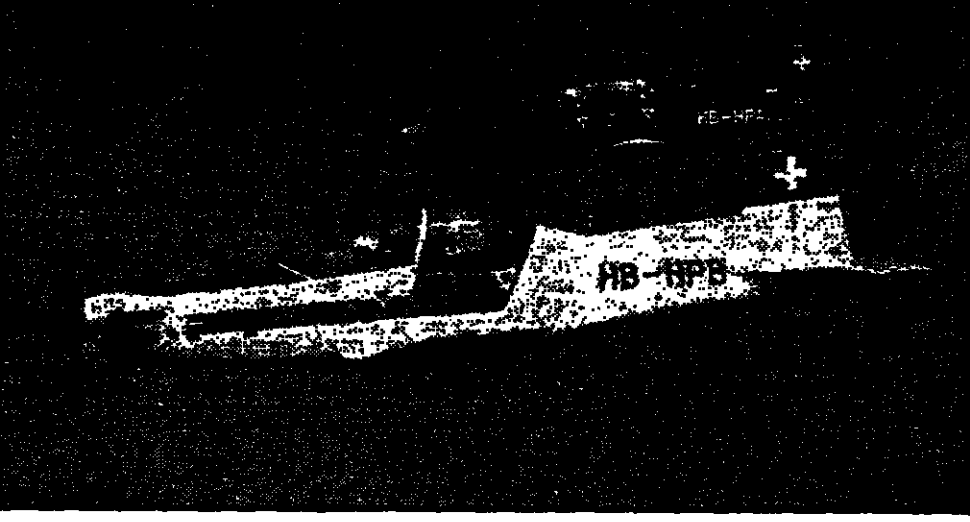
Switzerland  
JOHN WICKS

IN THE aerospace business, Switzerland is better known as an importer than as a manufacturer. The country has one of the highest per-capita defence budgets in the world, making the Swiss Air Force an important client for fighter and trainer aircraft.

It is also the home of Swissair as a major scheduled airline, as well as the mighty-stem regional carrier Crossair and the charter companies Balair and CTA. The confederation is also the home of a small but specialised aircraft industry, however. Exports alone have been rising in the past few years to reach a 1983 level of almost SwFr 300m, quite apart from the substantial amount of work for the domestic market. The Swiss Association of Machinery Manufacturers (VSM) sees improved chances for its members' aircraft on international markets in the long term.

One Swiss manufacturer has been very much in the headlines in the past months. Pilatus Flugzeugwerke, the Stans-based aircraft subsidiary of the Oerlikon-Bührle group, had been considered a likely recipient of the Royal Air Force order for trainer aircraft.

A total of 150 turbo-prop planes, with an option for a further fifteen, was widely expected to favour Pilatus' PC-9 model. This would have been delivered for assembly in the UK by British Aerospace.



Last month, the British Government decided to buy the Brazilian trainer Tucano instead. BAE remains very keen on the PC-9, however, it will continue to co-operate with Pilatus and hopes to sell the aircraft on the world market.

At the same time, there has been a jaundiced reaction in Switzerland. BAE is now reviewing its original intention to buy Land-Rovers for the Army and has ruled there should be a re-evaluation of the British vehicle and an Austrian competitor.

Also, although there is no official connection, Lord Trefgarne told the House of Lords last year that the choice of the PC-9 would "doubtless" have improved the chances of Britain's selling the Hawk jet

trainer to the Swiss Air Force.

Pilatus, which in 1979 bought up Britten-Norman on the Isle of Wight in the UK, has more aircraft on the stocks than just the PC-9, though. The PC-7 trainer has sold very well since deliveries started in 1979 and recently benefited from a Government decision that it did not fall under the restrictive regulations laid down in Switzerland for the export of "military equipment."

Other output from the company, which together with the Bombridge subsidiary booked 1983 sales of SwFr 268.1m, includes the short take-off PC-6 Porter, wing panels for the A-310 Airbus and castings for the Northrup U.S. Navy aircraft Hornet.

The Swiss Government, which rarely participates in manufacturing, is also in the aerospace business. The Swiss Federal Aircraft Factory in Emmen, near Lucerne, is operated as an independent company with the aim of "placing expertise in the fields of aviation and guided missiles at the service of the Swiss armed forces."

This means the actual construction of combat aircraft, helicopters and missile systems under licence, as well as providing know-how and maintenance for units already in service.

Thus, when the Swiss Government ordered the American Tiger fighter in the early 1970s as a replacement for Hunters in the national Air Force, this contract was based on an offset

and assembly agreement. As well as leading to valuable compensatory orders from Swiss industry by the U.S., this means years of work at Emmen. The final 110th Tiger was handed over by the Federal establishment this March.

Should BAE obtain the Swiss order for Hawks, these could also be expected to be assembled at Emmen, probably in connection with an offset agreement similar to that arranged for the purchase of the British Rapier ground-to-air missile. Indeed, the British group is understood to be prepared to discuss the sale of Anglo-Swiss Hawk trainers in third countries.

As well as assembling aircraft and missiles for domestic

defence purposes, the Federal Aircraft Factory has also contributed to European aerospace ventures, developing and manufacturing such items as refrigeration installations for the Spacelab or payload shrouds for the Ariane. The Oerlikon-Bührle subsidiary Contraves, whose arms systems include the anti-aircraft fire-control unit Skyguard, has also contributed to the Ariane project.

Switzerland's third aircraft-builder is the almost 60-year-old Flug- und Fahrzeugwerke in Altenrhein, formed in 1926 as a Swiss arm of the nearby Friedrichshafen headquarters of Dornier over the border in Germany.

FFA, whose first aircraft was the Delphin flying boat of the late 1920s, made world news shortly afterwards with the giant flying-boat Do X for 60 passengers. In the 1950s, after having left the Dornier group, it came up with Switzerland's first ground-attack fighter, the F-1004, whose civil version became the better-known Lear Jet.

Today, the company is a diversified industrial company, making everything from suburban trains and milk-tanker lorries to tank parts and spray-drying installations. It is, however, still very much an aerospace company.

Apart from its Bravo passenger and training plane, it operates in the field of detail-part manufacturing, aircraft assembly, the bonding of aircraft furnishings and specialised surface-treatment, machining and quality-assurance services for aerospace.

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**JAPAN'S AIRCRAFT** manufacturers represent one of the country's few underperforming industrial sectors. While Japan's carmakers and electronics manufacturers, for instance, combine mass-production with high technology to dominate world export markets, Japanese production in 1982 accounted for only about 3 per cent of world aircraft engines, and 1 per cent of airframes.

The YS11 revitalised Japan's civil aviation manufacturing capacity. In the next decade, Mitsubishi Heavy Industries led development and production of the

Japanese research dates back to 1980. Japan's big engineering companies are waiting for an industry-government consensus to emerge on the program's commercial potential before taking the project out of the laboratory and into production.



Among the major contracts announced recently by the Chinese authorities is the order

many more being bought in the years ahead. China is believed to have a massive demand for this type of aircraft, especially in view of its rugged terrain and large number of difficult airfields.

## Studies

Other manufacturers who have sold to that country in the past, including Boeing of the U.S. (with 747s and 737s) and the UK's Hawker Siddeley,

The emphasis, however, will be on buying technology from the aerospace and associated industries of the West, and using it to build up indigenous Chinese enterprises including

The engineering and design capability thus undeniably exists. What has held the Chinese industry back has been not only the past commitment to Soviet-originating designs, but also lack of adequate funding for procurement from the West. This situation now seems

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الشرق الأوسط

Aerospace 15

## Ambition and confidence in industry's future

### Brazil

ANN CHARTERS and  
ANDREW WHITLEY

AMBITION AND potential are two ingredients the expanding Brazilian aerospace industry does not lack. Embraer, the state-run aircraft manufacturer, is doudling with the idea of a supersonic fighter while Avibras, the other main force in the industry, is already talking about a sophisticated communications satellite.

From a technical standpoint, both companies can feel justified in their confidence. New developments in progress at Embraer include a subsonic intercept/ground attack aircraft being built in conjunction with Aeromach and Aeritalia. Avibras, meanwhile, is forging ahead with its export-proven military rocket systems and long-range space rockets.

Together these two companies, based in Sao Jose dos Campos, employ more than two-thirds of the Brazilian industry's estimated 15,000-strong labour force. More tellingly, last year they earned \$310m out of a total sales revenue unlikely to have exceeded \$400m.

Both have grown up over the past decade into international standard companies, able to compete on equal terms in developing country markets with any Western or Soviet-bloc rival. Reliability, ease of operation, low cost and an absence of political strings were—and still are—the Brazilians' selling points abroad.

### Persuade

Embraer's recent success in persuading the Royal Air Force to take the Brazilian-designed Tucano as its new basic trainer (to be built under licence by Shorts of Belfast) however opened up the prospect of further sales to the most demanding markets in the world.

Nurtured by the military-run air ministry, concerned to give Brazil technological independence of the major world powers, the industry has in recent years become a valuable hard currency earner for the country. More than two-thirds of Embraer and Avibras' combined billings in 1984 came from exports and Embraer, for one, hopes that with the arrival of its new civilian aircraft, this proportion will increase in the coming years.

The development by Embraer of a sturdy, twin-engine turboprop passenger aircraft, the Bandeirante, found a market niche at the right moment in the mid 1970s, when fuel economy was becoming a major concern worldwide. Sales are now dropping off, but this first

model proved to be an invaluable launching pad.

In its place Embraer is pushing an advanced version, a 30-seat passenger aircraft known as the Brasilia, and is talking with Shorts about the joint development of a larger, 45-seat model. Much will depend on how sales, presently rather sluggish, go on the Brasilia.

For its part Avibras, which began life 25 years ago with research into space rockets and propellants, hit a goldmine with the Gulf War. Since 1981 hundreds of its Astros—an acronym for artillery separation rocket systems—have been sold to Iraq.

Problems have inevitably arisen for the industry as it expanded. Development finance has been in short supply in recent years. And the price of its start-up policy in the military sphere has been a cramping unavailability of much of the most up-to-date Western technology.

Some of these restrictions are now eroding away. Interested customers in the Middle East have put up advance payments as development finance. Joint ventures on military aircraft and local assembly agreements, in Belfast and Cairo, are beginning to spread.

But the central issue of Brazil's refusal to accept the usual Western limitations on third party sales has yet to be faced head on, and remains a long-term impediment to the growth of the industry. As an alternative, co-operation with the Soviet Union is, politically, out of the question.

Because of these disagreements, a potentially important military industries co-operation pact with the U.S. signed after President Ronald Reagan's November 1983 visit, remains a dead letter. On the other hand, under competitive pressure for access to a dynamic and, in the face of the recent severe domestic recession, resilient industrial sector in Brazil, West European suppliers are helping make up some of the lost ground.

Avibras Industria Aeroespacial, a private company whose shareholders are all either directors or employees, points instead to the way it has successfully designed and manufactured its own military rocket systems as a harbinger of what Brazilian technology can accomplish.

Sr Pedro Cial, its commercial director, argues that Avibras' Astros, with their nine to 60-kilometre range, are the only complete rocket system in their class for land forces. "This (range) is 30 kilometres more than competitors' products offer," he claims—a boast to which the population of Iran's border towns can bear witness.

Using either conventional artillery methods with forward observers, or else a radar and

computer-controlled firing director unit, the system can fire three different types of rocket. The technology was nearly all home grown, at Sao Jose dos Campos, with only the fire direction unit for low-level air defence coming from a foreign supplier—a Swiss company.

Meanwhile, Brazil's civilian space programme is proceeding at a slower pace, handicapped by a severe cutback in all state spending.

Last February saw a major landmark when the Ariane rocket put the country's first domestic satellite—made by Spar of Canada under licence from Hughes—into orbit from nearby French Guiana. Brazilian manufacturers, primarily Avibras, were responsible for most of its associated earth stations and other ground equipment.

The next stage, scheduled for 1988, calls for the launch of a simple, Brazilian-made satellite intended primarily for topography research. And provided government funds are made available, the final goal is to use the Sonda solid-fuel rockets developed by Avibras to put a fully-fledged communications satellite into space from Brazil, sometime early in the next decade.

## Uncertainties as corner is turned

### Canada

ROBERT GIBBENS

CANADA'S aerospace industry is finally beginning to turn the corner after the severe turbulence of the 1982-83 recession. But uncertainties over the future of the two airframe builders are not likely to be resolved in 1985.

Most of the defence-related component and service companies came through the recession relatively unscathed as did the avionics sector. While the principal engine builder, Pratt and Whitney Canada, saw its small turbine engine sales dip sharply, recovery is now well advanced on the strength of a more diversified world general aviation market. The company has also stepped up its research and development effort significantly.

The major areas were Canada's Montreal and De Havilland Aircraft of Canada in Toronto. Both companies have been completed recently at both companies while Canadair has begun to break even and DHC is picking up steam. Further sums may have to be injected into both as they try to improve product performance and broaden the market for their basic aircraft in highly-competitive world conditions.

Around year-end, Canadair sold seven Challenger 601s to West Germany and the federal government agreed to buy the

remaining 600s from inventory for training purposes. DHC recently has pulled in more than 30 orders for its Stoll aircraft.

Canadair is trying to expand its subcontracting work for the major U.S. aircraft companies and develop its surveillance drone business. DHC's backlog for Stoll aircraft is now more than 100 with most of the orders and options from U.S. commuter lines and overseas operators.

Federal industrial expansion minister Sinclair Stevens has put Paul Marshall, former head of a major company in the Brascan group, in charge of privatisation of both companies and a group of investment dealers has been retained to provide detailed financial counsel. The industry does not see a decision likely until year-end at the earliest though the Government says it has had many expressions of interest including some from Europe.

Canada's aerospace industry comprises nearly 150 companies in terms of volume, employment and research spending. Pratt and Whitney Canada is the largest single unit by far. The company, based in Montreal, has a satellite research operation at Toronto and is beginning to disperse some component manufacturing, first to Halifax and possibly to Winnipeg later. Its suppliers are concentrated mainly in Ontario and Quebec but are also located in the Maritimes and the West.

Total aerospace industry sales compiled by the Aerospace Industries Association of Canada were just over \$3bn in 1984 and are expected to rise to \$3.8bn this year. The forecast for 1986 is \$5bn and for 1988 \$6.5bn. The industry workforce including avionics, specialised electronic equipment and overhaul plants, dipped from 41,000 in 1981 to 37,100 in 1983 and recovered to 38,500 last year.

About 80 per cent of the industry's production is exported. Investment is about 15 per cent of sales and research about 10 per cent of sales.

The challenge though 1985 is to keep the momentum going to achieve a growing share of the American commercial and defence markets and persuade federal and provincial government to concentrate on programmes geared to holding the industry's costs down.

The avionics and electronics sectors and some component makers will have major opportunities opening up when the northern warning defence system is reviewed in international space programmes and also in the U.S. space station programme.

## Civil aviation funds curtailed

### Argentina

DAVID WELNA

ARGENTINA'S STATE aircraft industry is about to unveil its latest model, a training aircraft, while production continues of the now-famous Pucara attack aircraft in a generally depressed domestic aircraft market.

The IA-63, which has been christened "the Pampa," is the new Argentine basic and advanced-level trainer. Three prototypes have already been successfully tested, according to a spokesman for Tecnologia Aeroespacial which markets the aircraft produced by the State-owned Fabrica Militar de Aviones (FMA).

FMA plans to display the Pampa at the Paris Air Show, where they hope to take in the first orders for the trainer. They estimate it will be at least another year and a half before the aircraft reaches series production.

In the meantime, FMA continues to put together about one new Pucara fighter (also known as the IA-58) per month, which is half the normal production rate for the \$4.2m aircraft. FMA officials will not confirm reports that Kuwait recently signed a contract to buy 40 Pucarases, a company spokesman did say, however, that "between 30 and 40" have been ordered by customers

whom he would not identify.

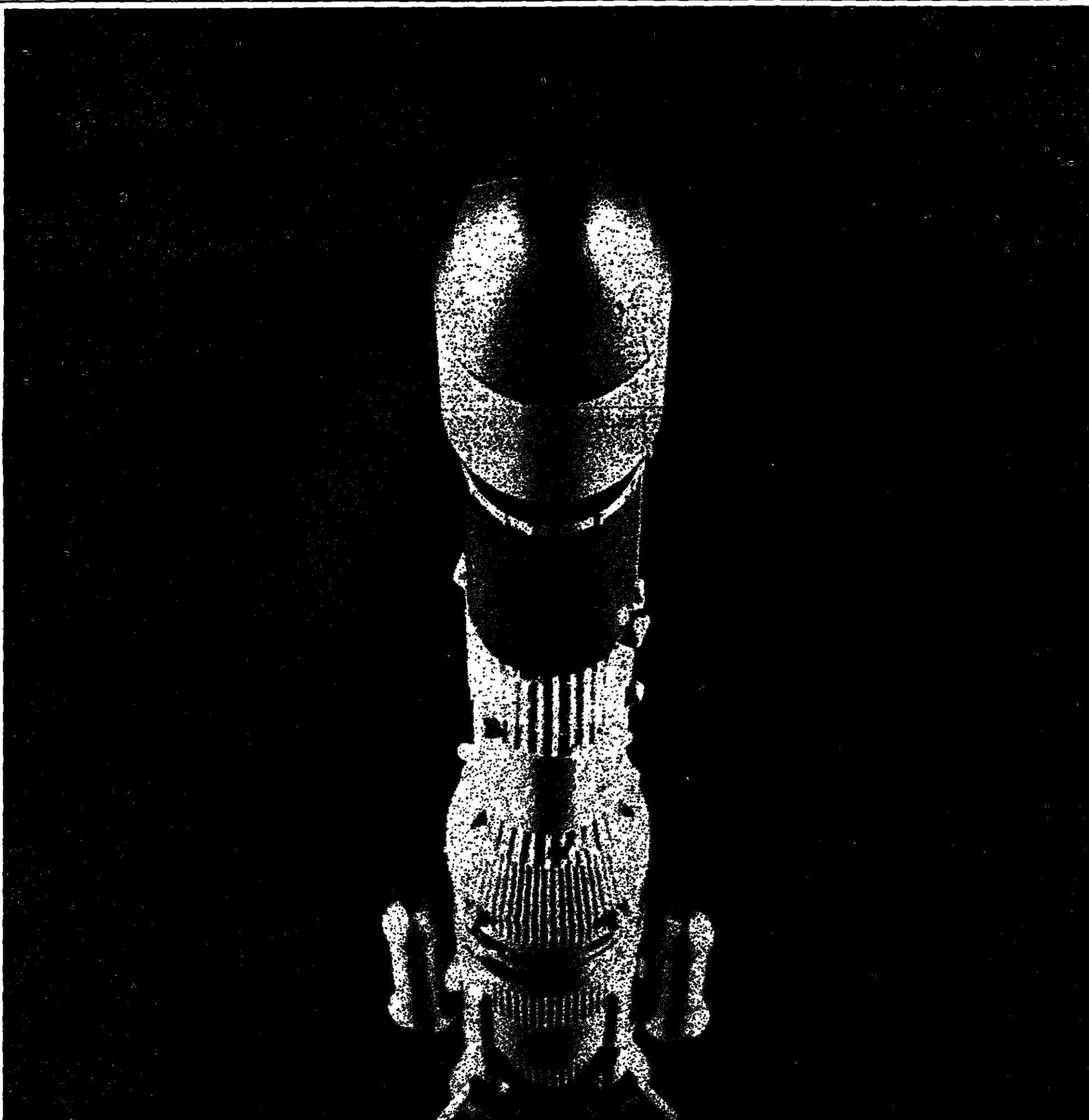
The spokesman said both Iraq and Iran have expressed great interest in the Pucara, Uruguay, which bought six of the fighters two years ago, had left open the option to acquire more, while both Bolivia and Venezuela were other potential buyers.

In addition to the Pucara and the Pampa, which are both fully designed domestically, the FMA also has a light transport on the drawing boards, although its production has not yet received final approval.

The Argentine government has severely limited funds available to all state industries, and aerospace experts doubt that fresh funding will be made available to the FMA for additional research and development.

Civil aviation in Argentina has also been severely affected by the country's economic woes. A spokesman for the Aeronautic Industry Council said that while during better times there might be a market here for between 130 and 150 civilian aircraft sales per year, now not even used aircraft are being sold, due to drastic cutbacks in their use by businesses.

While Cessna pulled out of local production years ago, Piper still continues to assemble aircraft in the province of Cordoba. Aerobero, owned by the Argentine Boero family, also continues to produce a light aircraft used domestically for training and cropdusting, though production figures are not available.



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## Aerospace 16

## Buoyant activity worldwide

CONTINUED FROM PAGE 1

weapons of all kinds continues to grow.

Moreover, in the U.S., the much-publicised Strategic Defence Initiative, more popularly known as Star Wars—a plan to provide an effective defence in near-earth space against nuclear missiles—seems likely to profoundly influence research in the aerospace, electronics and related industries, in view of the substantial sums involved—amounting to several billion dollars annually.

## Leap forward

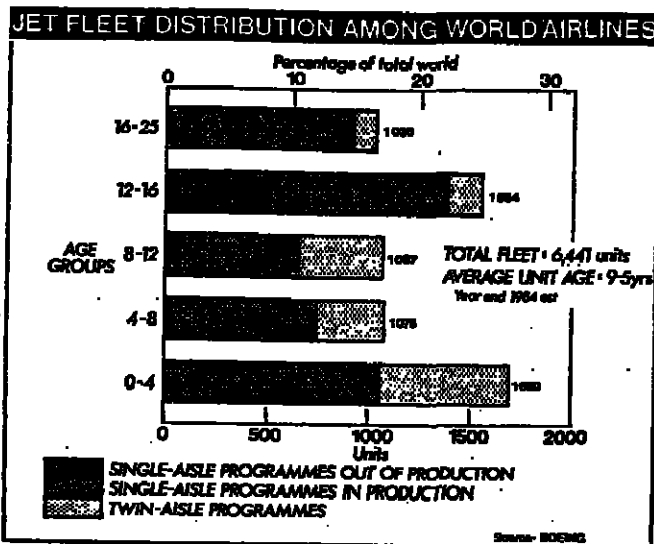
What is also likely to be clearly discernable at the Paris Show is the accelerating pace of technological advances in aerospace. Although much of this leap forward is being fuelled by military money, especially in the U.S., it is affecting all sectors of the industry, and is substantially changing its character.

New techniques of propulsion, such as the emergence of propulsors, the widening uses of new materials, such as composites, and the promise, yet to be fulfilled, of such new metal alloys as aluminium-lithium, together with the growth of new production techniques such as robotics and computer-aided design and manufacturing, are all profoundly influencing traditional patterns of research, design, development and ultimate production.

The new developments in all these fields, which have been in the research phase for some time past, are now coming to fruition in the production phase, at the same time that world demand in aerospace is expanding.

The new materials and techniques all have the objective of reducing costs and time-scales in manufacture, whilst improving the quality and efficiency of the finished aerospace products, and their emergence coincides with the need to keep costs across the entire aerospace spectrum under tighter control.

As a result, they are being eagerly exploited by the aerospace manufacturers, and their customers, as well as in associated industries such as avionics, metallurgy, ceramics and elsewhere. The impact of



all these developments is bound progressively to widen, and sooner or later their influence will permeate many other industries outside aerospace.

This confirms once again, as it has in the past, the influence of aerospace as one of the major spearheads of industrial technology.

This rapidly developing situation is generating its own problems. The world's aerospace industries, but especially in the U.S. and Western Europe, are finding it difficult to recruit the highly skilled technologists they require to carry the many programmes forward.

Aerospace, always a high consumer of advanced technological manpower, seems likely to accelerate this trend, and where individual countries cannot recruit sufficient of such labour in their own countries, they will take it from others.

Already, the U.S. is seeking highly-qualified scientists from the UK, West Germany and France, and the only guarantee that the latter industries have of retaining skilled manpower is to ensure that their own competitive programmes are launched sufficiently soon to prevent a drain of talent to the U.S., where many such programmes are already established realities.

There are financial problems also. European and other aerospace industries are finding it difficult to compete with the programmes emerging in the U.S. on the back of substantial military funds, and as a result, there is an increasing emphasis on international collaboration in major new military and civil programmes.

This is evidenced by the efforts in Western Europe to develop the new European tactical combat fighter aircraft programme; the increasing international collaboration in a wide range of space research

activities such as the Manned Space Station; and continued emphasis on an indigenous European civil airliner manufacturing programme, with the widening of Airbus Industrie's aircraft family to include the A-320, as well as in aero-engines (through the V-2500 engine programme bringing together the UK, U.S., Japan, West Germany and Italy).

This international collaboration is also being stimulated by the emerging ambitions of many smaller countries to develop their own advanced technological capabilities. Many such countries have recognised that aerospace offers the quickest way into advanced technology, and they are prepared to spend on promoting their own aerospace industries.

Many such countries cannot afford large sums, but are nevertheless willing investors. Their fundamental desire for technological spin-off is sufficient to justify the outlays involved. It is significant in this context that countries as far apart as Brazil, China, Indonesia, Japan and Singapore are all actively promoting their aerospace industries, especially through international collaboration where they can achieve it.

One of the main themes of this survey is to illustrate where these changes are occurring, and to indicate what they are achieving or are intended to achieve. Many of the results of the new programmes now under way or in preparation will not be seen for some time to come.

Aerospace has always been an arena of high investment with only long-term returns. But what is already clear is that the technological revolution now under way is going to produce results the effects of which will be felt well into the next century.

SINCE the Indian Air Force is the main buyer from the government-owned Hindustan Aeronautics, the fortunes of India's aircraft manufacturing company depend heavily on official assessments of air defence needs.

Inevitably, this depends on India's relations with neighbouring countries. These have changed over the past few years because of India's belief that U.S. arms supplies, notably the F-16s to Pakistan, pose a new threat, and this had had a marked effect on plans for development of Hindustan Aeronautics.

The first casualty has been the policy that India should normally require sophisticated military equipment from abroad only if this is accompanied by the transfer of technology to make it in the country. For Hindustan Aeronautics, this means that it will no longer always be required to make fighters and other aircraft for the air force that are bought from Western countries and from the Soviet Union.

The first change came when India gave up plans to fully

manufacture Jaguar aircraft under licence from British Aerospace. Jaguars are now being assembled at Hindustan Aeronautics' plant in Bangalore, Karnataka state, after kits are imported. This will keep Bangalore busy for a couple of years more, but after that the company will have to diversify into new areas.

This is particularly so after the government decided also not to manufacture the Mirage 2000 under licence from France. The decision stands that 46 Mirage 2000s will be purchased in flyaway condition and the needs of the Air Force will then be met from Soviet supplies.

The impact on Hindustan Aeronautics is that, having its plans for manufacture of the Jaguar and the Mirage 2000 severely curtailed, it will have to depend in future on its ambitious plans to manufacture future generations of the Soviet MiGs and on its own plans for development of aircraft.

The company has been making the MiG-21 for years and continues to produce its

## India

K. K. SHARMA

successor, the MiG-21-BIS, in three factories. These aircraft are now being modified to make what is a virtual double generation jump.

Although the Air Force files the MiG-23s and MiG-25s that have been bought from the Soviet Union, Hindustan Aeronautics has been asked to go ahead with plans to make the MiG-27. The first aircraft has already been assembled by the company and test flown and it will not be long before the MiG-27 is fully manufactured in India, the only country outside the Soviet Union to produce this modern all-purpose fighter. This should enable Hindustan Aeronautics to make full use of its main manufacturing capacity at least through the 1990s.

Plans for designing and making India's own fighters continue. These are not being

made fully public, partly for the reason that defence remains a highly confidential subject but also because such plans as those for manufacture of a light combat aircraft (LCA) have made slow progress because of the delay in finding a suitable foreign collaborator.

British Aerospace is one such possible collaborator, having prepared an LCA design of its own for joint development with other countries, and it has held discussions on this project with India, but with no conclusions so far.

The LCA is still very much in the planning stage and an early take-off is unlikely. All that has been done so far is to "define" a project management organisation.

More promising is the development of a GTX engine designed to power future combat aircraft. This gas turbine engine project is said to have made satisfactory progress and the engine is scheduled to run on the test bed at full rpm this year. A smaller gas turbine engine

required for a pilotless target aircraft was tested successfully recently. Taken with production of the indigenous Kiran Mark II and other assorted aircraft such as helicopters, trainers and gliders, Hindustan Aeronautics hopes to have reached turnover of Rs 5,400m (\$429.3m) in 1984-85, higher than the Rs 4,300m in the previous year in its 12 factories located in six states.

India's space programme continues to make strides in aiming at self-reliance in space technology in satellite communications and launch vehicles, although 1984's most dramatic achievement was the manned flight by the country's first cosmonaut aboard a Russian Salyut-7 space station.

At present, a communications satellite, Insat-1C, is being built for its scheduled launch from the Space Shuttle in 1986. Preparatory development work and advance action on the indigenous second generation Insat-1I test spacecraft has begun.

## Suppliers hit by big cut in orders

## Israel

DAVID LENNON

CUTS IN the defence budget necessitated by Israel's economic woes are hurting the country's aerospace industry which is dominated by government-owned corporations that sell most of their output and services to the local military.

The reduction in defence spending by the government has meant a 20 per cent drop in orders placed with Israel Aircraft Industries, the country's largest aerospace company. Mr Shalom Ariav, IAI's president, described this as having a "drastic impact" on some departments, which have suffered a 50 per cent cut in orders.

The sudden cancellation of orders by the military also means that thousands of workers are scheduled to be laid off by Israel Military Industries (IMI) and Rafael, the Defence Ministry's armament development authority. These companies produce missiles and other equipment for the Air Force.

There will also be less money available for research and development, which Mr Ariav believes could harm the industry in the long term.

Israel plunged into the aerospace industry in reaction to the 1967 arms embargo by President Charles de Gaulle of France. This resulted in IAI's production of the Kfir series of fighters.

The programme to develop the Lavi combat aircraft, the Kfir's successor, is a key element in the drive to maintain a degree of self-sufficiency and to keep Israeli technology among the world leaders.

However, the Lavi project continues to be dogged by question marks. Development costs were originally budgeted at \$1.3bn but, according to Mr Yitzhak Rabin, the Defence Minister, are now approaching \$2bn.

Israel is looking for an American partner to co-produce the aircraft and subsequently enable Israel to use U.S. military funds to pay for the purchase of the aircraft.

A co-production agreement already exists between Pratt and Whitney and Israel's El-Shamash engines to jointly build the PW-120 engine which will power the Lavi.

to its list. The company is also considering modernisation packages for the Northrop F-5 and possibly even the Soviet MiG-21.

The Phantom upgrading is being carried out in a joint programme with Pratt and Whitney and Boeing, and work is already in progress to install a new engine. Canard lifting surfaces will be fitted as will special fuel tanks. There will be structural modifications to alleviate fatigue problems and modernised avionics.

IAI and the Defence Ministry's Rafael jointly produce the Barak ship-launched missile system to provide point defence against aircraft and missile attack, including Exocet-type sea skimmers.

Rafael, which is the largest research and development organisation for weapons systems in the country, also makes the Python 3 air-to-air combat missile which is now being phased out.

Rafael plays a prominent role in the wide range of electronic warfare systems being developed and produced in

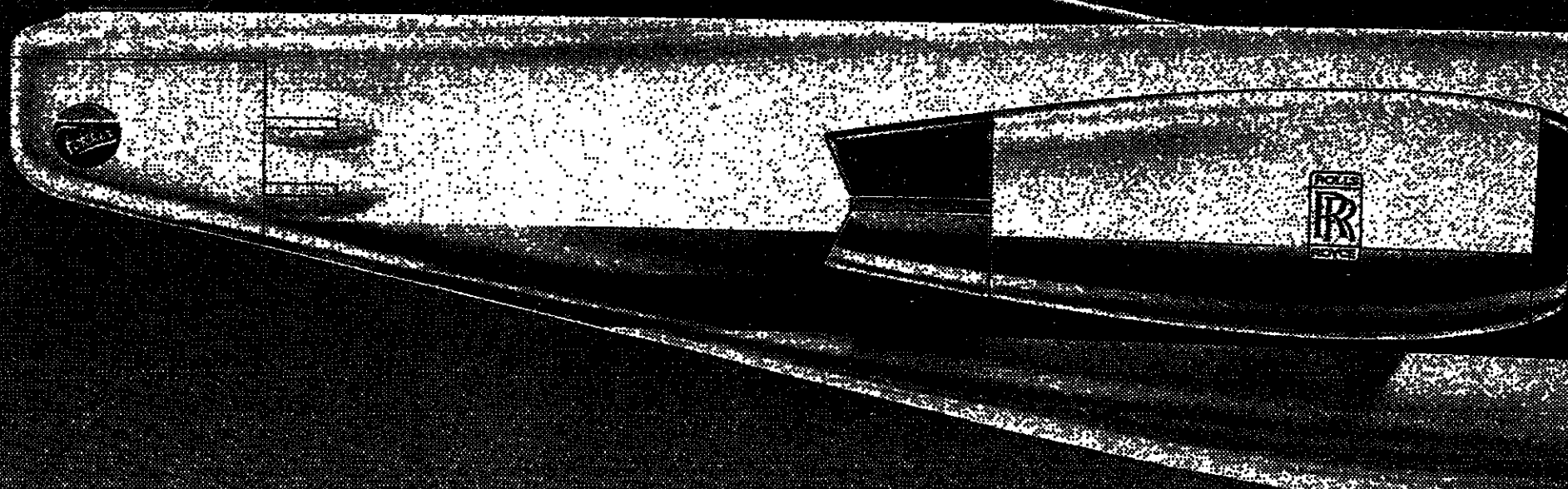
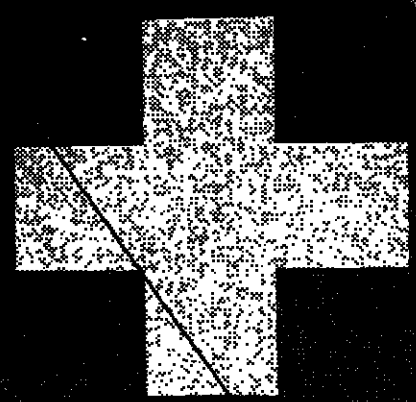
Israel. It has a turnover of about \$300m, with more than 10 per cent of its turnover exported.

Tadiran, Israel's largest electronics concern with 12,500 employees, manufactures a full range of tactical radars and also produces strategic communications systems. Some 35 to 40 per cent of its 1984 sales of \$357m went to the military.

Together with IAI, Tadiran is now working to jointly produce a new remote-piloted vehicle, thus ending the rivalry between them for markets for their respective mastiff and scout drones.

Israel's major manufacturer of air, ground and shipborne radar equipment is Elta. This company sells both military and civilian equipment. It is currently engaged in developing a new radar for the Lavi. Elbit is a major supplier of weapons delivery and navigation systems. It is responsible for avionics integration for the Phantom retrofit programme as well as having developed weapons delivery and navigation systems for the Kfir-C7.

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